

SCHOOL DISTRICT
OF
BOROUGH
OF
STRATFORD

Stratford Borough School District
Stratford, New Jersey

Annual Comprehensive Financial Report
For the Fiscal Year Ended June 30, 2025

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Introductory Section

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STRATFORD, NEW JERSEY 08084

December 5, 2025

Honorable President and Members
of the Board of Education
Borough of Stratford School District
County of Camden, New Jersey

Dear Board Members/Citizens:

The Annual Comprehensive Financial Report (ACFR) of the City of Stratford Borough School District for the fiscal year ended June 30, 2025, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the City of Stratford Borough School District. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the district as of June 30, 2025, and the respective changes in financial position and cash flows, where applicable, thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America. All disclosures necessary to enable the reader to gain an understanding of the district's financial activities have been included.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The MD&A can be found immediately following the report of the independent auditors.

The Annual Comprehensive Financial Report is presented in four sections as follows:

Introductory Section:

Section contains a Letter of Transmittal, Roster of Officials, Consultants and Advisors, and an Organizational Chart.

Financial Section:

Section contains the Independent Auditors' Report and includes the Management's Discussion and Analysis, the Basic Financial Statements, Required Supplementary Information (RSI) and Other Supplementary Information.

Statistical Section:

Section contains selected financial trends, revenue and debt capacity, demographic, economic and other operating information, generally presented on a multi-year basis.

Single Audit Section:

The School District is required to undergo an annual Single Audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)* and New Jersey OMB's Circular 15-08 OMB, *"Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid"*. Information related to this Single Audit, including the independent auditor's report on the internal control and compliance with applicable laws, regulations, contracts and grants, along with findings and questioned costs, if any, are included in the Single Audit Section of this report.

REPORTING ENTITY

Stratford School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB) as established by Statement No. 14. All funds and account groups of the District are included in this report. The Stratford Board of Education and its two schools constitute the District's reporting entity.

ECONOMIC CONDITION AND OUTLOOK

The Borough of Stratford is a suburban town of 1.6 square miles. Stratford was incorporated as a borough on March 2, 1925. The Borough of Stratford has always been an active, involved community. The Borough of Stratford is home to the Stratford Division of Kennedy Memorial Hospital and University of Dentistry and Medicine of New Jersey. Population census information indicates that the Borough of Stratford has experienced a 1.4% decrease in population based on 7,040 at the 2010 census and 6,941 at the 2020 census.

The Stratford School District provides a full range of educational services appropriate to grade levels PreK through 8. The District completed the 2024-2025 year with an enrollment of 858 students.

ECONOMIC CONDITION AND OUTLOOK

The forecast for student enrollment over the next five years appears to show a small decrease but mostly staying stable as students continue to transfer in and out. Choice enrollment has remained consistent with the 2024-25 school year. The phase-in of Hi-Nella students that began with the 2012-13 school year has annually averaged 100 students in grades PreK-8.

The School District uses primary funding sources of property tax revenue and state aid (small increase) as the expenditures necessary to provide the excellent education Stratford is known for continue to rise. The 2024-25 general fund budget saw a tax increase of 2.00%. In addition, the district appropriated \$3,324,102.47 from fund balance to utilize in 2024-25. Tuition revenue increased due to enrollment number of students from Laurel Springs and Hi-Nella and prior year tuition adjustments. The executive county superintendent approved the budget as submitted. The election of board members took place at the general election in November and newly seated members took office in January. Full-day Kindergarten and hazardous transportation continue to be part of the annual budget as well as expenditures for technology. The School District continues to closely monitor the cost of operations and to look for new funding sources in order to maintain the quality educational services that the School District has been providing and that the students deserve.

EDUCATIONAL PROGRAM

District classrooms are primarily self-contained and the pupils are grouped heterogeneously. Basic Skills instruction in the areas of computation and communications are provided to eligible students. In addition, students are offered programs in art, music, computers, gifted and talented, physical education, reading, language arts, science, health, social studies, library science, and guidance. The District provides individual education plans for pupils who are learning disabled either in self-contained classrooms, in-class support, or resource rooms through various programs – preschool disabilities and preschool disabilities inclusion, autism, learning and/or language disabled and multiple disabilities.

In addition to the variety of instructional programs, other services are provided. Each school has a full time school nurse who provides a full spectrum of services as required by law. Two guidance counselors service the needs of students in both Parkview and Yellin Schools. The District also provides Child Study Team Services, a food service program and with hazardous bus transportation for eligible students.

MAJOR INITIATIVES

The Stratford School District will continue to provide a challenging academic environment during the 2025-26 school year to help deepen and enhance the learning process.

A. Honors Social Studies and Honors Science: This course is available to all 7th and 8th students who meet the criteria that has been designated by the Social Studies Teachers, Science Teachers, and Building Principal. These classes incorporate more challenging reading, writing, and mathematics. The pace is increased and more in-depth topics are covered and discussed. Public speaking is emphasized and students frequently present Projects using 21st Century Technology. Individualized Instruction is also a major component of these newly constructed classes.

B. Google Classroom: Every student in the school now has a Chromebook, 1:1 initiative, allowing teachers to create and share documents via google classroom and these teachers are required to use this wonderful resource on a daily basis in Grades 3-8.

C. Remote Instruction: To help meet the diverse needs of students, teachers will be afforded professional development opportunities to enhance teaching practices as it relates to providing high quality remote instruction. Instructional Strategies such as Screen Cast-O-Matic, Google Slides, Google Forms, Kaizena, Pear Deck, Ed Puzzle, JamBoard, Go Formative, TeacherMade, and Google Break-Out Rooms will be taught by our own teachers to help ensure students success in both the Hybrid and Remote Learning settings.

D. Cross Curricular Collaboration- The Digital Shop Teacher and Media Specialist are using technology and incorporating all content areas not only into their own lessons but giving the content area teachers creative ideas on how to effectively incorporate 21st Century Technology into their lessons in Grades 4-8.

E. Social Media: We are currently set up with two social media accounts that include Twitter and Instagram to showcase students and staff activities in Grades 4-8 on a daily basis as well as staff professional development on a daily basis.

F. Citizens and Students of the Month: We are honoring 2 students per month in Grades K-8 in each category who meet the following criteria; Positive Attitude, Positive Role Model, Responsible, Hard Worker, and Honest. Our goal is to reward more students for having a positive and profound impact on our school on a daily basis.

G. State and Camden County School of Character Initiative: One of our Physical Education Teachers assists us by completing the application process on a yearly basis for both of these prestigious clubs. Our goal is to continue to be awarded the Camden County School of Character, which we have won for 5 straight years, and build upon the emerging state school of character that we were awarded last year.

H. Big Ideas Math Program: We purchased a new K-5 Mathematics Program for the 2021-22 school year. This programs allows us to fully align our curriculum and instruction from K-8. We already have the Big Ideas Program in Grades 6-8 so the transition will now be much smoother.

FINANCIAL INFORMATION

Internal Accounting

Management of the Stratford District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with Generally Accepted Accounting Principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived; and 2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial aid, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit, described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial aid programs, as well as to determine that the District has complied with applicable laws and regulations.

Budgetary Controls

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital project fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as appropriation of fund balance in the subsequent year. Those amounts to be appropriated are reported as reservations of fund balance at fiscal year-end.

CASH MANAGEMENT

The investment policy of the District is guided in large part by state statute and detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

RISK MANAGEMENT

The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents and fidelity bonds. A schedule of insurance coverage is found in Exhibit J-20.

INDEPENDENT AUDIT

State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Ford, Scott & Associates, LLC. was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act Amendments of 1996; Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.*” The auditor’s report on the basic financial statements and specific required supplemental information is included in the financial section of this report. The auditor’s reports related specifically to the single audit are included in the single audit section of this report.

ACKNOWLEDGEMENTS

We would like to express our appreciation to the members of the Stratford Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. And finally, the preparation of this report could not have been accomplished without the efficient and dedicated services of the district office staff.

Respectfully submitted,

Renee Egan

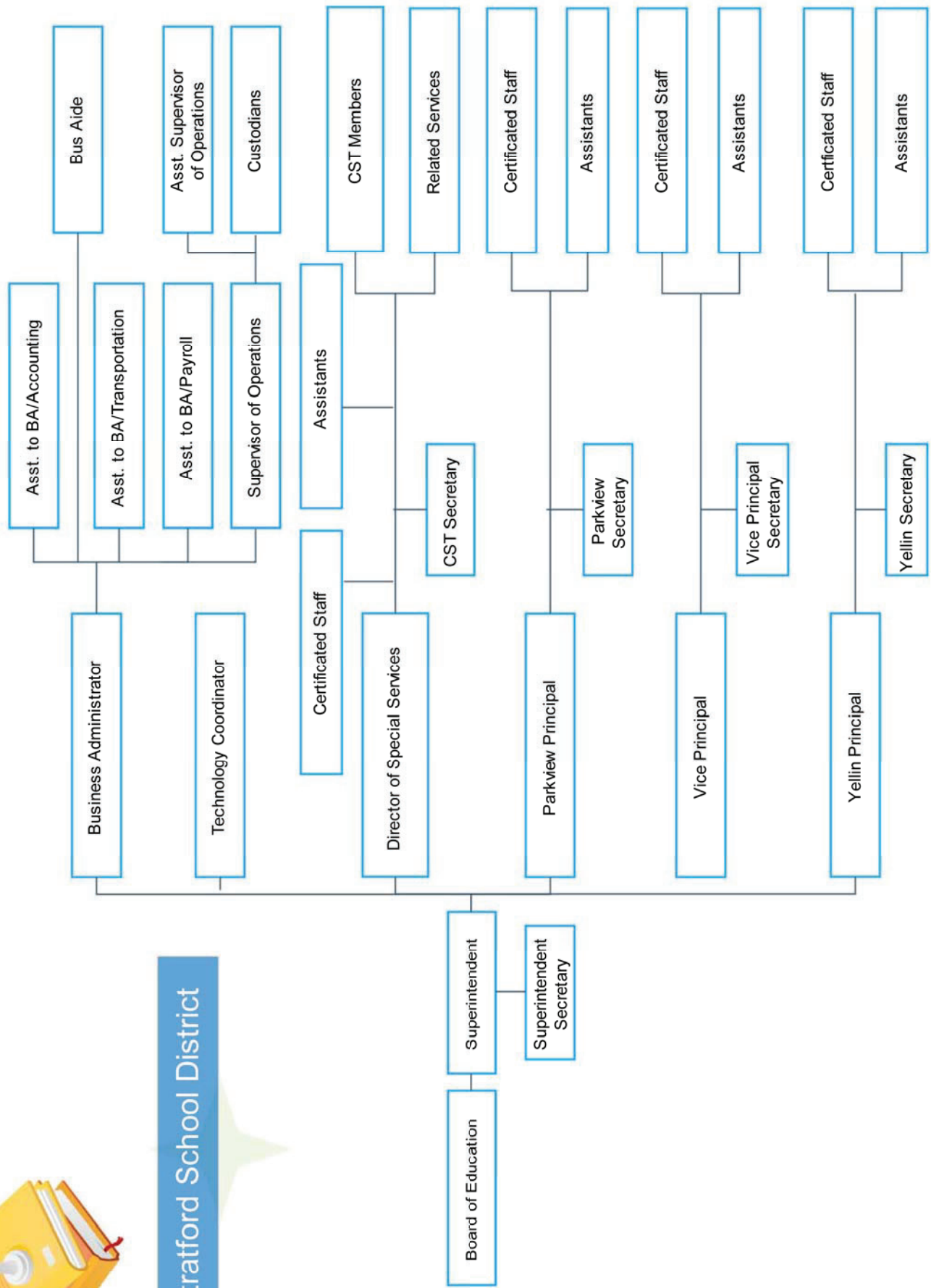
Renee Egan
Superintendent

Debra R. Trasatti

Debra R. Trasatti
Business Administrator/Board Secretary



Stratford School District



STRATFORD BOROUGH SCHOOL DISTRICT
Stratford, New Jersey

ROSTER OF OFFICIALS

JUNE 30, 2025

MEMBERS OF THE BOARD OF EDUCATION	TERM EXPIRES
Michael Redfearn, President	2026
Stephanie Nelson, Vice President	2028
Michael Barikian	2028
Kim Berdine	2026
Sue Bove	2028
Melissa Clark	2027
Mandy Conway	2027
Coryndi McFadden	2027
Kim Sims	2026
Kim Brisbin, Laurel Springs Representative	
Vacant – Hi-Nella Representative	

OTHER OFFICIALS

Renee D. Egan, Superintendent

Debra Trasatti, Business Administrator/Board Secretary

STRATFORD BOROUGH SCHOOL DISTRICT
Stratford, New Jersey

CONSULTANTS AND ADVISORS

JUNE 30, 2025

AUDITOR/AUDIT FIRM

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Financial Section

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FORD - SCOTT

& ASSOCIATES, L.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

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Independent Auditor's Report

Honorable President and
Members of the Board of Education
Stratford Borough School District
County of Camden, New Jersey

Report on the Audit of Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Stratford Borough School District, in the County of Camden, New Jersey, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Stratford Borough School District, as of June 30, 2025, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS), the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of Financial Statements section of our report. We are required to be independent of the Stratford Borough School District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibility of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Stratford Borough School District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards* and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from an error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, *Government Auditing Standards* and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, we:

- exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of the internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether in our judgement there are conditions or events considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charge with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control – related matters that we identified during the audit.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Required Supplementary Information identified in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Stratford Borough School District's basic financial statements. The combining and individual non-major fund financial statements and schedule of expenditures of federal awards as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the schedule of state financial assistance as required by NJ OMB 15-08 and the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by the Uniform Guidance, and the schedule of state financial assistance as required by NJ OMB 15-08 is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the Annual Comprehensive Financial Report. The other information comprises of the introductory and statistical sections and have not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 5, 2025 on our consideration of the Stratford Borough School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Stratford Borough School District's internal control over financial reporting and compliance.

Ford, Scott & Associates, L.L.C.

**FORD, SCOTT & ASSOCIATES, L.L.C.
CERTIFIED PUBLIC ACCOUNTANTS**

Nancy Sbrolla

**Nancy Sbrolla
Certified Public Accountant
Licensed Public School Accountant
No. 2426**

December 5, 2025

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Required Supplemental Information
Part I

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MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the Stratford Borough School District ("District") annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2025. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statement.

FINANCIAL HIGHLIGHTS

- The net position of the District increased \$289,804.70. The increase is due mainly to an increase in federal and state aid.
- The State of New Jersey reimbursed the District \$568,665.79 during the fiscal year ended June 30, 2025 for the employer's share of social security contributions and pension contributions for TPAF members as calculated on their base salaries. Also, the State of New Jersey paid \$3,310,844.00 on behalf of the District for TPAF Pension Contributions. These amounts, which are not budgeted, are included as both a revenue and appropriation in the financial statements.
- As indicated by New Jersey State Statutes, the unreserved fund balance of the general fund is limited to 2% of the total general fund. Any excess is required to be designated as Reserved Fund Balance – Excess Surplus and included in the next year's budget as budgeted fund balance. As of June 30, 2025, the District had excess fund balance in the amount of \$6,161,492.45 of which \$3,619,388.66 has been included in the 2025-2026 budget and the remaining \$2,542,103.79 will be included in the 2026-2027 budget.
- During the fiscal year ended June 30, 2025, the District's expenditures exceeded revenues by \$1,620,940.24. This was mainly a result of an increase in capital outlay. During the prior fiscal year, revenues exceeded expenditures by \$2,342,443.62.
- In the District's business-type activities, net assets decreased \$128,871.14 due to the cost of operations exceeding revenues.

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of four parts – *management's discussion and analysis* (this section), the basic *financial statements*, *required supplementary information*, and an optional section that presents *combining statements for special revenue, proprietary, and fiduciary funds*. The basic financial statements include two kinds of statements that present different views of the District.

- The first two statements are *government-wide financial statements* that provide both *long-term* and *short-term* information about the District's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on individual parts of the District's government, reporting on the District's operations in *more detail* than the government-wide statements.
 - The *governmental funds* statements tell how *general government* services like instruction were financed in the *short term* as well as what remains for future spending.
 - *Proprietary fund* statements offer *short-* and *long-term* financial information about the activities the District operates like businesses, such as the food service and after school program.
 - *Fiduciary fund* statements provide information about the financial relationships – like the unemployment trust fund – in which the District acts solely as a *trustee or agent* for the benefit of others, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements. Figure A-1 shows how the required parts of this annual report are arranged and relate to one another.

Figure A-1 summarizes the major features of the District's financial statements, including the portion of the District's government they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis explains the structure and contents of each of the statements.

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**Major Features of Stratford Borough School District's
Government-wide and Fund Financial Statements
(Figure A-1)**

		Fund Statements		
	Government wide Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire District (except fiduciary funds)	The activities of the District that are not proprietary or fiduciary, such as food service and after school programs and student activities	Activities the District operates similar to private businesses; food service and after school programs	Instances in which the District is the trustee or agent for someone else's resources, such as payroll agency and student activities.
Required financial statements	Statement of net position Statement of changes in net position	Balance sheet Statement of revenues, expenditures, and changes in fund balances	Statement of net assets Statement of revenues, expenses, and changes in net assets Statement of cash flows	Statement of fiduciary net assets Statement of changes in fiduciary net assets
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, and short- term and long- term.	Only assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets included.	All assets and liabilities, both financial and capital, and short-term and long-term.	All assets and liabilities, both short-term and long-term.

Type of inflow/outflow information	All revenues and expenses during the year, regardless of when cash is received or paid.	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and payment is due during the year or soon thereafter	All revenues and expenses, regardless of when cash is received or paid.	All revenues and expenses during year, regardless of when cash is received or paid.
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Government-wide Statements

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes *all* of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of changes in net position regardless of when cash is received or paid.

The two government-wide statements report the District's *net position* and how they have changed. Net position – the difference between the District's assets and liabilities – is one way to measure the District's financial health, or *position*.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial health is improving or deteriorating, respectively.
- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the Township's property tax base and the condition of the District's facilities.

The government-wide financial statements of the District are divided into two categories:

- *Governmental activities* – most of the District's basic services are included here, such as instruction, transportation, administration, and plant operations. Property taxes and state and federal grants finance most of these activities.
- *Business-type activities* – the District charges fees to customers to help it cover the costs of certain services it provides. The District's food program and after school program are included here.

Fund Financial Statements

The fund financial statements provide more detailed information about the District's most significant *funds* – not the District as a whole. Funds are accounting devices that the District uses to keep track of specific sources of funding and spending for particular purposes.

The District has three kinds of funds:

- *Governmental funds* – Most of the District's basic services are included in governmental funds, which focus on (1) how *cash and other financial assets* that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed *short-term* view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statement that explains the relationship (or differences) between them.
- *Proprietary funds* – Services for which the District charges customers a fee are generally reported in proprietary funds. Proprietary funds, like the government-wide statements, provide both long- and short-term financial information. In fact, the District's *enterprise funds* (one type of proprietary fund) are the same as its business-type activities, but provide more detail and additional information, such as cash flows.
- *Fiduciary funds* – The District is the trustee, or *fiduciary*, for other assets that - because of a trust arrangement – can be used only for the trust beneficiaries. The District is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All of the District's fiduciary activities are reported in separate statement of fiduciary net assets and a statement of changes in fiduciary net assets. We exclude these activities from the District's government-wide financial statements because the District cannot use these assets to finance its operations.

FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

Net position: The District's governmental activities net position increased \$289,804.70 between fiscal years 2024 and 2025. The business-type activities net assets decreased \$128,871.14 due to the operating costs exceeding revenues.

	Governmental Activities		Business Type Activities		Total	
	2025	2024	2025	2024	2025	2024
Current and Other Assets	8,402,690.71	10,520,457.45	156,288.82	262,872.09	8,558,979.53	10,783,329.54
Capital Assets	10,107,387.37	8,639,494.04	54,028.32	75,061.56	10,161,415.69	8,714,555.60
Total Assets	18,510,078.08	19,159,951.49	210,317.14	337,933.65	18,720,395.22	19,497,885.14
Long-term Liabilities	4,321,398.38	4,883,184.39			4,321,398.38	4,883,184.39
Other Liabilities	557,938.37	935,830.47	6,476.45	5,221.82	564,414.82	941,052.29
Total Liabilities	4,879,336.75	5,819,014.86	6,476.45	5,221.82	4,885,813.20	5,824,236.68
Net Position						
Invested in Capital Assets	8,222,387.37	6,429,494.04	54,028.32	75,061.56	8,276,415.69	6,504,555.60
Restricted	7,948,719.51	9,999,529.21			7,948,719.51	9,999,529.21
Unrestricted	(2,540,365.55)	(3,088,086.62)	149,812.37	257,650.27	(2,390,553.18)	(2,830,436.35)
Total Net Position	13,630,741.33	13,340,936.63	203,840.69	332,711.83	13,834,582.02	13,673,648.46

Changes in net position. The total general fund revenue of the District increased approximately \$124,379.33 due to an increase in tuition and Federal and State Aid. The local tax levy is 35.87% of total general fund revenues. The municipality levies this tax on properties located in the Borough and remits the collections on a monthly basis to the District.

Approximately 52.33% of the District's revenue comes from the State of New Jersey in the form of non-restricted state aid. This aid is based on the District's enrollment as well as other factors such as legislative funding of the SFRA formula. The District expenses are primarily related to instruction, administration, and plant operations.

	2025		2024	
	2025 Amount	Percentage	2024 Amount	Percentage
Property taxes	8,427,092.68	35.87%	8,269,561.00	35.38%
Unrestricted Federal and State aid	12,295,806.74	52.33%	12,117,517.66	51.85%
Tuition Received	3,250,120.00	13.83%	2,677,951.78	11.46%
Miscellaneous	447,553.97	1.90%	477,528.82	2.04%
Operating grants and contributions	(924,525.76)	-3.93%	(170,890.96)	-0.73%
Totals	23,496,047.63	100.00%	23,371,668.30	100.00%

Governmental Activities

The following schedule summarizes the governmental and business-type activities of the District during the 2025 and 2024 fiscal years.

	Governmental Activities		Business-type Activities		Totals	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
Revenues						
Program revenue						
Charges for services	3,250,120.00	2,677,951.78	155,448.72	132,540.69	3,405,568.72	2,810,492.47
Federal and state grants	(924,525.76)	(170,890.96)	278,020.83	280,050.25	(646,504.93)	109,159.29
General revenues						
Property taxes	8,427,092.68	8,269,561.00			8,427,092.68	8,269,561.00
State aid entitlements	12,295,806.74	12,117,517.66			12,295,806.74	12,117,517.66
Miscellaneous	447,553.97	477,528.82			447,553.97	477,528.82
Total revenues	23,496,047.63	23,371,668.30	433,469.55	412,590.94	23,929,517.18	23,784,259.24
Expenses						
Instruction:						
Regular	6,133,816.78	5,003,966.23			6,133,816.78	5,003,966.23
Special Education	4,777,297.45	4,076,919.89			4,777,297.45	4,076,919.89
Other special instruction	799,549.94	704,067.70			799,549.94	704,067.70
Other Instruction	169,398.01	148,436.51			169,398.01	148,436.51
Support services:					-	-
Tuition	530,021.71	460,535.98			530,021.71	460,535.98
Student & instruction related	3,437,133.01	6,314,613.31			3,437,133.01	6,314,613.31
School admin services	642,204.40	503,619.33			642,204.40	503,619.33
General admin services	529,914.20	386,639.60			529,914.20	386,639.60
Central Services	155,692.28	191,506.28			155,692.28	191,506.28
Admin. Info Tech.	236,360.79	156,207.36			236,360.79	156,207.36
Plant operations/maint	2,662,116.04	1,860,798.09			2,662,116.04	1,860,798.09
Pupil transportation	1,153,372.94	830,088.42			1,153,372.94	830,088.42
Capital Outlay	1,714,588.78	-			1,714,588.78	-
Int & Charges on Long-Term Debt	50,326.60	66,255.73			50,326.60	66,255.73
Transfer to Charter Schools	-	-			-	-
Unallocated Depreciation	-	-			-	-
Business-type activities			562,340.69	451,878.52	562,340.69	451,878.52
Total expenses	22,991,792.93	20,703,654.43	562,340.69	451,878.52	23,554,133.62	21,155,532.95
Excess (Deficiency) before						
Extraordinary and Special items	504,254.70	2,668,013.87	(128,871.14)	(39,287.58)	375,383.56	2,628,726.29
Transfers and adjustments	(214,450.00)				(214,450.00)	-
Increase (decrease) in net position	289,804.70	2,668,013.87	(128,871.14)	(39,287.58)	160,933.56	2,628,726.29

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Business-type Activities

Operating revenues of the District's business-type activities increased by \$20,878.61 from the previous year and expenditures increased by \$110,462.17.

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As of the year end, the governmental funds reported a combined fund balance of \$7,914,997.12, which is \$1,835,390.24 lower than the beginning of the year. This is mainly a result of an increase in capital outlay.

General Fund Budgetary Highlights

As further explained in the notes to the Financial Statements, annual appropriated budgets are prepared in the spring of each year for the general and special revenue funds. The budgets are submitted to the County office annually. Transfers of appropriations that do not exceed 10% on a cumulative basis may be made by Board resolution at any time during the fiscal year. Transfers of appropriations that exceed 10% on a cumulative basis must be approved by the Commissioner of Education. The District is permitted to encumber funds throughout the year for purchases ordered but not yet received. Any open encumbrances as of June 30th carry over to the next fiscal year and are added to the appropriation reflected in the certified budget.

After adjusting total revenue reported on Exhibit C-1 for the Reimbursed TPAF Social Security Contribution and on-behalf TPAF Pension Contributions, which are not budgeted, the District's actual revenue was more than the budget by \$221,166.60. This is a result of an increase in miscellaneous revenue. Again, after adjusting for the Reimbursed TPAF Social Security Contribution, on-behalf TPAF Pension Contributions, actual expenditures were \$3,468,856.19 less than the budgeted appropriations. This is result of lower than budgeted instruction costs, transportation, and capital outlay costs.

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CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At the end of 2025, the District had invested over \$8.6 million, net of depreciation, in a broad range of capital assets, including land, buildings and equipment. Refer to Note 4 for more detailed information.

	Governmental Activities		Business-type Activities		Total	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
Land and Improvements	\$ 10,160.69	10,785.84			10,160.69	10,785.84
Buildings and Improvements	8,110,003.52	7,143,883.88			8,110,003.52	7,143,883.88
Equipment	1,987,223.16	1,484,824.32	54,028.32	75,061.56	2,041,251.48	1,559,885.88
Total	\$ 10,107,387.37	8,639,494.04	54,028.32	75,061.56	10,161,415.69	8,714,555.60

Long-term Debt

At June 30, 2025, the School district has \$4,214,512.03 of outstanding debt.

	Balance June 30, 2023	Issued	Retired/ Adjusted	Balance June 30, 2024
General Obligations Bonds	\$ 2,210,000.00		325,000.00	1,885,000.00
Unamortized Bond Premiums	257,680.56		50,691.25	206,989.31
Compensated Absences Payable	349,757.24		8,313.53	341,443.71
Net Pension Liability	2,049,933.00		268,854.00	1,781,079.00
Total	\$ 4,867,370.80	-	652,858.78	4,214,512.02

More detailed information about the District's long-term debt is presented in Note 5 to the financial statements.

CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to present users (residents, receiving districts, and creditors) with a general overview of the District's finances and to demonstrate the District's accountability. If you have questions about the report or need additional financial information, contact the District's business administrator at 111 Warwick Road, Stratford, New Jersey 08084.

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BASIC FINANCIAL STATEMENTS

The basic financial statements provide a financial overview of the district's operation. These financial statements present the financial position and operating results of all funds as of June 30, 2025

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DISTRICT-WIDE FINANCIAL STATEMENTS

The district-wide financial statements provide a financial overview of the district's operation. These financial statements present the financial position and operating results of the governmental and business-type funds as of June 30, 2025

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Stratford Borough School District
Statement of Net Position
June 30, 2025

	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash and cash equivalents	6,609,338.83	-	6,609,338.83
Receivables, net			-
Due from other governments	1,572,433.44	16,525.54	1,588,958.98
Internal Funds	(97,572.61)	97,572.61	-
Other receivables	-	34,626.07	34,626.07
Right to Use Leased Assets	106,886.36		106,886.36
Inventory	-	7,564.60	7,564.60
Capital assets not being depreciated:			
Land	2.00		2.00
Capital assets, net of accumulated depreciation	10,107,385.37	54,028.32	10,161,413.69
Total Assets	18,298,473.39	210,317.14	18,508,790.53
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Outflows Related to Pensions	189,499.00		189,499.00
Loss on Refunding Bonds	22,105.69	-	22,105.69
Total Deferred Outflows of Resources	211,604.69	-	211,604.69
LIABILITIES			
Accounts payable	-	-	-
Payroll deductions payable	921.35		921.35
Accrued Interest Payable	39,270.83		39,270.83
Deferred Revenue	76,383.35	6,476.45	82,859.80
Due to Grantor	91,897.84		91,897.84
Noncurrent liabilities:			
Due within one year	427,241.29		427,241.29
Due beyond one year	2,113,078.09		2,113,078.09
Net Pension Liability	1,781,079.00		1,781,079.00
Total liabilities	4,529,871.75	6,476.45	4,536,348.20
DEFERRED INFLOWS OF RESOURCES			
Deferred Inflows Related to Pensions	349,465.00		349,465.00
NET POSITION			
Invested in Capital Assets, net of related debt	8,222,387.37	54,028.32	8,276,415.69
Restricted for:			
Other purposes	7,948,719.51	-	7,948,719.51
Unrestricted	(2,540,365.55)	149,812.37	(2,390,553.18)
Total Net Position	13,630,741.33	203,840.69	13,834,582.02

The accompanying Notes to Financial Statements are an integral part of this statement

Stratford Borough School District
Statement of Activities
For the Year Ended June 30, 2025

Functions/Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Assets			
	Expenses	Indirect Expenses Allocation	Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental activities:							
Instruction:							
Regular	3,931,824.30	2,201,992.48	3,250,120.00	(941,919.04)	(3,825,615.82)	-	(3,825,615.82)
Special education	3,062,284.88	1,715,012.57		64,541.15	(4,712,756.30)		(4,712,756.30)
Other special instruction	512,517.74	287,032.20		(123,644.48)	(923,194.42)		(923,194.42)
Other instruction	108,585.44	60,812.57		(26,196.15)	(195,594.16)		(195,594.16)
Support services:							
Tuition	530,021.71			-	(530,021.71)		(530,021.71)
Student and Instruction Related Services	2,203,229.04	1,233,903.97		(33,087.72)	(3,470,220.73)		(3,470,220.73)
General Administration	359,791.32	170,122.88		9,527.41	(520,386.79)		(520,386.79)
School Administration	436,032.04	206,172.36		11,546.29	(630,658.11)		(630,658.11)
Central Services	68,792.85	86,899.43		4,866.64	(150,825.64)		(150,825.64)
Administrative Information Technology	159,949.69	76,411.10		4,279.26	(232,081.53)		(232,081.53)
Plant Operations and Maintenance	1,844,920.60	817,195.44		45,765.48	(2,616,350.56)		(2,616,350.56)
Pupil Transportation	783,095.79	370,277.15		20,736.67	(1,132,636.27)		(1,132,636.27)
Unallocated benefits	7,225,832.15	(7,225,832.15)			-		-
Capital Outlay	1,714,588.78			39,058.73	(1,675,530.05)		(1,675,530.05)
Interest and Charges on Long-Term Debt	50,326.60			-	(50,326.60)		(50,326.60)
Total governmental activities	22,991,792.93	-	3,250,120.00	(924,525.76)	(20,666,198.69)	-	(20,666,198.69)
Business-type activities:							
Food Service	562,340.69		155,448.72	278,020.83		(128,871.14)	(128,871.14)
Total business-type activities	562,340.69		155,448.72	278,020.83		(128,871.14)	(128,871.14)
Total Primary Government	23,554,133.62		3,405,568.72	(646,504.93)	(20,666,198.69)	(128,871.14)	(20,795,069.83)
General revenues:							
Taxes:							
Property taxes, levied for general purposes					7,999,717.68	-	7,999,717.68
Property taxes, levied for debt service					427,375.00		427,375.00
Federal and State Aid Not Restricted					12,295,806.74		12,295,806.74
Miscellaneous Income					447,553.97		447,553.97
Other Financing Sources and Uses							
Cancellation of Prior Interfunds					(214,450.00)		(214,450.00)
Total General Revenues, Special Items, Extraordinary Items, and Transfers					20,956,003.39	-	21,170,453.39
Change in Net Position					289,804.70	(128,871.14)	375,383.56
Net Position—beginning					13,340,936.63	332,711.83	13,673,648.46
Net Position—ending					13,630,741.33	203,840.69	14,049,032.02

The accompanying Notes to Financial Statements are an integral part of this statement

FUND FINANCIAL STATEMENTS

The combining and individual fund statements and schedules present more detailed information for the individual funds in a format that segregates information by fund type. The statements are segregated as follows:

Governmental Funds - This section consists of the general, special revenue, capital projects funds.

Proprietary Funds - This section consists of the food service fund and internal service funds. This fund is operated in a manner similar to a private business enterprise.

Fiduciary Funds - This section consists of the unemployment compensation insurance trust fund, the student activity fund, and the payroll agency fund.

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Stratford Borough School District
Balance Sheet
Governmental Funds
June 30, 2025

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
ASSETS:				
Cash and cash equivalents	\$ 6,505,234.22	105,168.91		6,610,403.13
Due from other funds	229,185.52		0.48	229,186.00
Receivables from other governments	1,077,393.64	495,039.80		1,572,433.44
Other Receivables				-
Total assets	<u>7,811,813.38</u>	<u>600,208.71</u>	<u>0.48</u>	<u>8,412,022.57</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts payable				-
Due to other funds		326,758.61		326,758.61
Due to Grantor		91,897.84		91,897.84
Payroll Deductions Payable	1,985.65			1,985.65
Unearned revenue		76,383.35		76,383.35
Total liabilities	<u>1,985.65</u>	<u>495,039.80</u>	<u>-</u>	<u>497,025.45</u>
Fund Balances:				
Restricted for:				
Excess surplus	2,542,103.79			2,542,103.79
Excess surplus - designated for Subsequent year's expenditures	3,619,388.66			3,619,388.66
Capital Projects				-
Debt Service			0.48	0.48
Reserve for Unemployment Fund	50,846.13			50,846.13
Committed to:				
Maintenance Reserve	212,247.29			212,247.29
Capital Reserve	846,680.00			846,680.00
Assigned to:				
Designated for Subsequent Year's Expenditures	-			-
Encumbrances	728,299.29			728,299.29
Unassigned, reported in:				
General Fund	(189,737.43)			(189,737.43)
Special Revenue Fund		105,168.91		105,168.91
Total Fund balances	<u>7,809,827.73</u>	<u>105,168.91</u>	<u>0.48</u>	<u>7,914,997.12</u>
Total Liabilities and Fund Balances	<u>\$ 7,811,813.38</u>	<u>600,208.71</u>	<u>0.48</u>	

Amounts reported for governmental activities in the statement of
net assets (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$17,400,709.32, and the accumulated depreciation is \$8,633,452.70	10,107,387.37
Accrued interest payments on long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.	(39,270.83)
Pension Liabilities Net of Deferred Outflows & Inflows	(1,941,045.00)
Deferred Outflows related to loss on bond refunding of debt	22,105.69
Right to use leased assets used in governmental activities are not financial resources and therefore are not reported in the funds.	106,886.36
Long-term liabilities, including capital leases payable, are not due and payable in the current period therefore, are not reported as liabilities in the funds.	(2,540,319.38)
Net assets of governmental activities	<u>13,630,741.33</u>

Stratford Borough School District
Statement of Revenues, Expenditures, And Changes in Fund Balances
Governmental Funds
For the Year Ended June 30, 2025

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
REVENUES				
Local tax levy	7,999,717.68		427,375.00	8,427,092.68
Tuition	3,250,120.00			3,250,120.00
Miscellaneous	447,553.97	74,912.68		522,466.65
State sources	12,283,716.79	392,583.16	-	12,676,299.95
Federal sources	12,089.95	879,947.40		892,037.35
	<u>23,993,198.39</u>	<u>1,347,443.24</u>	<u>427,375.00</u>	<u>25,768,016.63</u>
Total revenues				
EXPENDITURES				
Current:				
Regular instruction	4,707,335.12			4,707,335.12
Special education instruction	2,862,973.36	803,314.80		3,666,288.16
Other special instruction	613,606.45			613,606.45
Other instruction	130,002.78			130,002.78
Support services and undistributed costs:				
Tuition	530,021.71			530,021.71
Student and Instruction Related Services	2,139,353.21	498,439.43		2,637,792.64
General Administration	363,682.17			363,682.17
School Administration	440,747.38			440,747.38
Central Services	185,770.28			185,770.28
Administrative Information Technology	163,348.72			163,348.72
Plant Operations and Maintenance	1,746,969.11			1,746,969.11
Pupil Transportation	791,564.33			791,564.33
Unallocated Benefits	7,225,832.15			7,225,832.15
Capital outlay	3,719,562.14	39,058.73		3,758,620.87
Debt Service:				
Principal	-		325,000.00	325,000.00
Interest and Other Charges	-		102,375.00	102,375.00
	<u>25,620,768.91</u>	<u>1,340,812.96</u>	<u>427,375.00</u>	<u>27,388,956.87</u>
Total expenditures				
Excess (Deficiency) of revenues over expenditures	<u>(1,627,570.52)</u>	<u>6,630.28</u>	<u>-</u>	<u>(1,620,940.24)</u>
OTHER FINANCING SOURCES (USES)				
Cancellation of Prior Year Interfund	(214,450.00)			(214,450.00)
	<u>(214,450.00)</u>	<u>-</u>	<u>-</u>	<u>(214,450.00)</u>
Total other financing sources and uses				
Net change in fund balances	(1,842,020.52)	6,630.28	-	(1,835,390.24)
Fund balance - July 1	9,651,848.25	98,538.63	0.48	9,750,387.36
Fund balance—June 30	<u>7,809,827.73</u>	<u>105,168.91</u>	<u>0.48</u>	<u>7,914,997.12</u>

**Stratford Borough School District
Reconciliation of the Statement of Revenues, Expenditures,
and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the Year Ended June 30, 2025**

Total net change in fund balances - governmental funds (from B-2) (1,835,390.24)

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

This is the amount by which capital outlays exceeded depreciation in the period.

Depreciation expense	(576,139.16)	
Disposals	-	
Capital Outlays	<u>2,044,032.17</u>	1,467,893.01

Repayment of bond and loan principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position and is not reported in the Statement of Activities.

325,000.00

Governmental funds report the effect of premiums, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The net effect of these transactions is as follows:

Prior Year	230,161.18	
Current Year	<u>(184,883.62)</u>	45,277.56

District pension contributions - PERS

Cost of benefits earned net of employee contributions

178,359.00	
<u>93,581.00</u>	271,940.00

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).

8,313.53

In the Statement of Activities, interest on long-term debt is accrued, regardless of when due. In the governmental funds, interest is reported when due. The (decrease)/increase in accrued interest from the previous year is an increase/(decrease) in the reconciliation.

6,770.84

Change in net assets of governmental activities

289,804.70

Stratford Borough School District
Statement of Net Position
Proprietary Funds
June 30, 2025

	Business-type Activities - Enterprise Funds
	<u>Food Service</u>
ASSETS	
Current assets:	
Cash and cash equivalents	-
Accounts receivable	
State	1,341.67
Federal	15,183.87
Other	34,626.07
Interfund Receivable	97,572.61
Inventories	<u>7,564.60</u>
Total current assets	<u>156,288.82</u>
Noncurrent assets:	
Furniture, machinery & equipment	280,558.30
Less accumulated depreciation	<u>(226,529.98)</u>
Total noncurrent assets	<u>54,028.32</u>
Total assets	<u><u>210,317.14</u></u>
LIABILITIES	
Current liabilities:	
Accounts Payable	-
Deferred Revenue	6,476.45
Interfunds Payable	<u>-</u>
Total liabilities	<u>6,476.45</u>
NET POSITION	
Invested in capital assets net of accumulated depreciation	54,028.32
Unrestricted	<u>149,812.37</u>
Total net position	<u><u>203,840.69</u></u>

Stratford Borough School District
Statement of Revenues, Expenses, and Changes in Fund Net Position
Proprietary Funds
For the Year Ended June 30, 2025

	Business-type Activities - Enterprise Fund
	<u>Food Service</u>
OPERATING REVENUES:	
Local Sources:	
Daily Sales - Reimbursable Programs	\$ 72,982.66
Daily Sales - Non-Reimbursable Programs	61,668.60
Miscellaneous	20,797.46
Total Operating Revenues	155,448.72
OPERATING EXPENSES:	
Salaries	201,419.03
Other Purchased Services	3,485.00
Supplies	8,537.91
Repairs and Maintenance	74,347.01
Management Company Fee	42,150.00
Cost of Sales - Reimbursable	166,364.17
Cost of Sales - Non-Reimbursable	27,593.92
Depreciation	21,033.24
Other Costs	17,410.41
Total Operating Expenses	562,340.69
Operating income (loss)	(406,891.97)
NONOPERATING REVENUES:	
State sources:	
State School Lunch Program	15,522.30
State School Breakfast Program	4,043.05
Federal sources:	
National School Lunch Program	178,066.70
National School Breakfast Program	50,140.28
PEBT	643.00
Food Distribution Program	29,605.50
Total Nonoperating Revenues	278,020.83
Net Income/(loss)	(128,871.14)
Net Position - July 1	332,711.83
Net Position - June 30	\$ 203,840.69

**Stratford Borough School District
Statement of Cash Flows
Proprietary Funds
For the Year Ended June 30, 2025**

B-6

	Business-type Activities - Enterprise Fund
	Food Service
CASH FLOWS FROM OPERATING ACTIVITIES:	
Cash received from customers	\$ 150,267.30
Cash payments to employees for services	(200,464.40)
Cash payments to suppliers for goods and services	(337,286.24)
Net cash provided/(used) by operating activities	<u>(387,483.34)</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:	
Cash received from state and federal reimbursements	302,743.79
Operating subsidies and transfers from/(to) other funds	-
Interfund Loans	<u>(108,551.20)</u>
Net cash provided by noncapital financing activities	<u>194,192.59</u>
CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:	
Purchase of equipment	<u>-</u>
Net cash (used) by capital financing activities	<u>-</u>
Net Increase/(Decrease) in Cash and Cash Equivalents	(193,290.75)
Cash and Cash Equivalents, July 1	<u>193,290.75</u>
Cash and Cash Equivalents, June 30	<u><u>-</u></u>
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:	
Operating Income/(Loss)	(406,891.97)
Adjustments to Reconcile Operating Income/(Loss) to Net Cash provided by (used for) Operating Activities:	
Depreciation	21,033.24
Change in assets and liabilities:	
(Increase) in accounts receivable	(5,181.42)
Decrease in inventory	2,602.18
(Decrease) in accounts payable	-
Increase in unearned revenue	954.63
Net Cash Provided by (Used for) Operating Activities	<u><u>\$ (387,483.34)</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Stratford Borough School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of appointed officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

The financial statements of the Board of Education (Board) of the Stratford Borough School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB). The more significant accounting policies established in GAAP and used by the District are discussed below.

A. REPORTING ENTITY:

The Stratford Borough School District is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. A Superintendent is appointed by the Board and is responsible for the administrative control of the District. The purpose of the district is to educate students in grades K-8. The Stratford Borough School District had an approximate enrollment at June 30, 2025 of 858 students.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

B. BASIC FINANCIAL STATEMENTS – GOVERNMENT-WIDE STATEMENTS:

The District's basic financial statements include both government-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business type. The District's general, special revenue, capital project, and debt service activities are classified as governmental activities. The District's food service and latch-key program are classified as business-type activities.

In the government-wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, (b) and are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net position is reported in three parts-invested in capital assets, net of related debt; restricted net position; and unrestricted net position. The District first utilizes restricted resources to finance qualifying activities.

The government-wide Statement of Activities reports both the gross and net cost of each of the District's functions and business-type activities (food service and latch-key program). The functions are also supported by general government revenues (property taxes, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function (regular instruction, special education, student & instruction related services, etc.) or a business-type activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

The net costs (by function or business-type activity) are normally covered by general revenue (property taxes, interest income, etc.).

- a. The District does allocate indirect costs such as depreciation expense, compensated absences, On-behalf TPAF Pension Contributions, On-behalf TPAF Post Retirement Medical Contributions and Reimbursed TPAF Social Security Contributions.

The government-wide focus is more on the sustainability of the District as an entity and the change in the District's net position resulting from the current year's activities. Fiduciary funds are not included in the government-wide statements.

C. BASIC FINANCIAL STATEMENTS – FUND FINANCIAL STATEMENTS

The financial transactions of the District are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues, and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Nonmajor funds by category are summarized into a single column. GASB No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. The nonmajor funds are combined in a column in the fund financial statements. The State of New Jersey Department of Education has mandated that all New Jersey School Districts must report all governmental funds as major, regardless of the fund meeting the GASB definition of a major fund. However, the criteria is applied to proprietary funds.

The following fund types are used by the District:

1. Governmental Funds:

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the District.

- a. **General fund** is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund.
- b. **Special revenue** funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for a specific purpose. The special revenue fund is specifically used to account for state and federal grant monies that have been allocated to the District.
- c. **Capital projects** funds are used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds.
- d. **Debt Service** funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

Fund Balances – Governmental Funds

In the fund financial statements, governmental funds report the following classifications of fund balance:

Nonspendable – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

Restricted – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education.

Assigned – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District's policy, amounts may be assigned by the Business Administrator.

Unassigned – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. The District reports all amounts that meet the unrestricted General Fund Balance Policy described below as unassigned:

The details of the fund balances are included in the Governmental Funds Balance Sheet. When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed.

2. Proprietary Funds:

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the proprietary funds of the District:

- a. **Enterprise funds** are required to be used to account for operations for which a fee is charged to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of the net revenues, (b) has third party requirements that the cost of providing services, including capital costs, be recovered with fees and charges or (c) establishes fees and charges based on a pricing policy designated to recover similar costs. The District's enterprise funds consist of a food service fund, latch-key program and internal service fund.

3. Fiduciary Funds:

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support District programs. The reporting focus is on net position and changes in net position, and are reported using accounting principles similar to proprietary funds.

The District's fiduciary funds are presented in the fiduciary fund financial statements by type (pension, private purpose and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.) and cannot be used to address activities or obligations of the government, these funds are not incorporated into the government-wide statements.

All fund internal activity is eliminated when carried to the Government-wide statements.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

D. BASIS OF ACCOUNTING

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

1. Accrual:

Both governmental and business-type activities in the government-wide financial statements and the proprietary and fiduciary fund financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

2. Modified Accrual:

The governmental fund financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or within 60 days after year end. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt, if any, is recognized when due.

E. FINANCIAL STATEMENT AMOUNTS

1. Cash and Cash Equivalents:

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

NJSA 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental units.

2. Investments:

Investments, including deferred compensation and pension funds, are stated at fair value, (quoted market price or the best available estimate). Interest earned on investments in the Capital Projects Fund is recognized as a reserve to pay future debt service or transferred to the general fund.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

3. Inventories:

Inventories in the general fund consist of expendable supplies held for the District's use and are carried at cost using the first-in, first-out method. Inventories in the enterprise fund are valued at cost, which approximates market, using the first-in, first –out method. As of June 30, 2025, the District did not have inventory in the general fund and had the following inventory in the enterprise fund:

Food	\$ 5,857.95
Supplies	1,706.65
Total	<u>\$ 7,564.60</u>

The value of Federal donated commodities is the difference between market value and cost of the commodities at the date of purchase and has been included as an item of non-operating revenue in the financial statements. The value of commodities included in the food inventory on June 30, 2025 is \$1,623.75.

4. Capital:

Capital assets purchased or acquired with an original cost of \$2,000 or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings	30-50 years
Equipment & Vehicles	3-20 years
Improvements	10-50 years
Software	5-7 years

Infrastructure assets include roads, parking lots, underground pipes, etc. The District includes all infrastructure assets as depreciable assets in the financial statements.

5. Revenues:

Substantially all governmental fund revenues are accrued. Property taxes are susceptible to accrual and under New Jersey State Statutes a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. Subsidies and grants to proprietary funds, which finance either capital or current operations, are reported as non operating revenue. In respect to grant revenues, the provider recognizes liabilities and expenses and the recipient recognizes receivables and revenue when the applicable eligibility requirements, including time requirements are met. Resources transmitted before eligibility requirements are met are reported as advances by the provider and deferred revenue by the recipient. Program revenues, including tuition revenue are reported as reductions to expenses in the statement of activities.

6. Expenditures:

Expenses are recognized when the related fund liability is incurred. Inventory costs are reported in the period when inventory items are used, rather than in the period purchased.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

7. Compensated absences:

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as an expenditure and fund liability in the fund that will pay for the compensated absences. The remainder of the compensated absences liability is reported in the District-wide Financial Statements as a Governmental Activity.

In proprietary and similar trust funds, compensated absences are recorded as an expense and liability of the fund that will pay for them.

8. Interfund Activity:

Interfund activity is reported as either loans, services provided, reimbursements or transfers. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund and reduces its related costs as reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide financial statements.

9. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office for approval and, as long as the District budget is within State mandated CAPs, there is no public vote on the budget. If the budget exceeds State mandated CAPs, the voters have an opportunity to approve or reject the budget at the regular election held in November. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line-item accounts within each fund. Line-item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23-2(g). Transfers of appropriations may be made by School Board resolution at any time during the fiscal year and are subject to a two-thirds majority vote by the School Board and under certain circumstances require approval by the County Superintendent of Schools.

The following are the major transfers made during the year.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

	<u>To</u>	<u>From</u>
Salaries of Teachers - Grades 1-5	\$	71,514.01
Regular Programs - Purch Prof Educational Services	96,265.14	
Multiple Disabilities - Purch Prof Educational Services		113,941.75
Autism - Purch Prof Educational Services	78,348.31	
Tuition to Other LEAs w/in State - Regular	47,898.60	
CST - Purch Prof Educational Services		53,566.70
Capital Outlay - Custodial Services	662,689.45	
Capital Outlay - Req. Maintenance		651,000.00

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

10. Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the special revenue fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund, for which the District has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

11. Tuition Payable

Tuition charges for the fiscal years 2024/25 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

12. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those results.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

13. Allocation of Costs

In the government-wide statement of activities, the District has allocated unallocated benefits to various programs based on the actual expenditures by program.

14. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Pension and Annuity Fund (TPAF) and Public Employee Retirement System (PERS) and additions to/deductions from the fiduciary net position have been determined on the same basis as they are reported by the TPAF and PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

F. RECENT ACCOUNTING PRONOUNCEMENTS NOT YET EFFECTIVE

In April 2024, the Governmental Accounting Standards Board (GASB) issued Statement No. 103, "Financial Reporting Model Improvements". This statement is effective for fiscal years beginning after June 15, 2025, and will not have any effect on the District's financial reporting.

In September 2024, the Governmental Accounting Standards Board (GASB) issued Statement No. 104, "Disclosure of Certain Capital Assets". This statement, which is effective for fiscal years beginning after June 15, 2025, and all reporting periods thereafter, may have a significant effect on the District's financial reporting.

NOTE 2. INVESTMENTS

As of June 30, 2025, the District had no investments.

Interest Rate Risk. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, New Jersey Statutes 18A:20-37 limits the length of time for most investments to 397 days.

Credit Risk. New Jersey Statutes 18A:20-37 limits District investments to those specified in the Statutes. The type of allowable investments are Bonds of the United States of America or of the District or the local units in which the District is located; obligations of federal agencies not exceeding 397 days; government money market mutual funds; the State of New Jersey Cash Management Plan; local government investment pools; or repurchase of fully collateralized securities.

Concentration of Credit Risk. The District places no limit on the amount the District may invest in any one issuer.

NOTE 3. CASH

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The District's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in the New Jersey Governmental Depository Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 18A:20-37 that are treated as cash equivalents. As of June 30, 2025, \$96,902.99 of the District's bank balance of \$9,279,271.96 was exposed to custodial credit risk.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

NOTE 4. FIXED ASSETS

Capital asset activity for the year ended June 30, 2025 was as follows:

	Balance June 30, 2024	Additions	Disposals/ Adjustments	Balance June 30, 2025
Governmental Activities:				
Capital assets that are not being depreciated:				
Land	\$ 2.00			2.00
Total capital assets not being depreciated	2.00	-	-	2.00
Land Improvements	239,229.39			239,229.39
Bldg and bldg improve	14,439,081.13	1,340,130.75	(113,751.00)	15,665,460.88
Equipment	2,140,287.46	703,901.34	(8,041.00)	2,836,147.80
Total at historical cost	16,818,597.98	2,044,032.09	(121,792.00)	18,740,838.07
Less accum depr for:				
Land Improvements	(228,445.55)	(625.15)		(229,070.70)
Bldg and improve	(7,295,197.25)	(374,011.11)	113,751.00	(7,555,457.36)
Equipment	(655,463.14)	(201,502.90)	8,041.40	(848,924.64)
Total accum deprec	(8,179,105.94)	(576,139.16)	121,792.40	(8,633,452.70)
Total capital assets being depr, net of accum depr	8,639,492.04	1,467,892.93	0.40	10,107,385.37
Governmental activities capital assets, net	\$ 8,639,494.04	1,467,892.93	0.40	10,107,387.37
Business-type activities:				
Equipment	\$ 280,558.30			280,558.30
Less accum depr for:				
Equipment	(205,496.74)	(21,033.24)		(226,529.98)
Business-type activities capital assets, net	\$ 75,061.56	(21,033.24)	-	54,028.32

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

Depreciation expense was charged to governmental functions as follows:

Regular instruction	\$ 175,572.04
Special education	136,743.54
Other special instruction	22,886.01
Other instruction	4,848.78
Student & instruction related services	98,383.19
School administrative expenses	16,438.79
General and business administration	13,564.45
Central services	6,928.78
Info technology	6,092.51
Plant operations and maintenance	65,157.66
Transportation	29,523.41
	\$ 576,139.16

NOTE 5. GENERAL LONG-TERM DEBT

Long-term liability activity for the year ended June 30, 2025 was as follows:

	Balance June 30, 2024	Issued	Retired	Balance June 30, 2025	Amounts Due Within One Year
General Obligation Bonds	\$ 2,210,000.00		325,000.00	1,885,000.00	345,000.00
Compensated Absences	349,758.25		8,313.53	341,444.72	
Unamortized Bond Premiums	257,680.56		50,671.25	207,009.31	
Net Pension Liability	2,049,933.00		268,854.00	1,781,079.00	
	\$ 4,867,371.81	-	652,838.78	4,214,533.03	345,000.00

A. Bonds Payable – Bonds are authorized in accordance with State law by the voters of the District through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

On May 5, 2019, the School District issued \$3,415,000 Refunding School Bonds. The purpose of the Bonds is to refund the callable portion of the outstanding 2009 Bond Issue. The Refunding Bonds generated \$366,000 in gross debt service savings and an economic gain (difference between the present value of the debt service payments of the refunded and refunding bonds) of \$292,365.76 or a net annual present value savings of 7.73%. The Refunding Bonds were issued at interest rates varying from 2.00% to 5.00% and mature on August 1, 2029.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

Debt Service requirements on serial bonds payable at June 30, 2025 are as follows:

Fiscal Year Ending June 30,	Principal	Interest	Total
2026	\$ 345,000	85,625	430,625
2027	360,000	68,000	428,000
2028	375,000	49,625	424,625
2029	395,000	30,375	425,375
2030	410,000	10,250	420,250
	<u>\$ 1,885,000</u>	<u>243,875</u>	<u>2,128,875</u>

Lease Liability

The District entered into agreements to lease certain equipment. The lease agreements qualify as other than short-term leases under GASB 87 and, therefore, have been recorded at present value of the future minimum lease payments as of the date of their inception. The District has determined the accumulated amortization to be immaterial to the governmental-wide financial statements and has elected to record the remaining payments in full.

The first agreement was executed in December 2025, to lease copiers within the school district. The term of the lease is 48 months and matures in November 2029. The remaining liability as of June 30, 2025, is \$122,841.60.

The second agreement was executed in November 2022, to lease a mail machine within the school district. The term of the lease is 60 months and matures in October 2027. The remaining liability as of June 30, 2025, is \$1,959.16.

The future minimum lease obligations as of June 30, 2025, are as follows:

Year Ending June 30,	
2026	\$ 31,550.04
2027	31,550.04
2028	30,990.28
2029	<u>12,796.00</u>
	<u>\$ 106,886.36</u>

NOTE 6. PENSION PLANS

Description of Plans

All required employees of the District are covered by either the Public Employees' Retirement System or the Teacher's Pension and Annuity Fund cost-sharing multiple-employer defined benefit pension plans which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625 or the reports can be accessed on the internet at <https://www.state.nj.us/treasury/pensions/financial-reports.shtml>.

Teachers' Pension and Annuity Fund

The Teachers' Pension and Annuity Fund was established in January, 1955 under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System

The Public Employees' Retirement System was established in January, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full time employees of the State or any county, municipality, school district or public agency provided the employee is not required to be a member of another State-administered retirement system or other state or local jurisdiction.

Funding Policy

The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 7.50% of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The current TPAF rate is 7.50% and the PERS rate is 7.50% of covered payroll. The School District's contributions to TPAF for the years ending June 30, 2025, 2024 and 2023 were \$2,561,330, \$2,562,089, and \$2,314,078, respectively, and paid by the State of New Jersey on behalf of the board, equal to the required contributions for 2008. However, the contributions for 2011 and 2010 were not made by the State. The School District's contributions to PERS for the years ending June 30, 2025, 2024 and 2023 were \$178,361, \$189,156, and \$162,000, respectively, equal to the required contributions for each year.

During the fiscal years ended June 30, 2025, 2024 and 2023, the State of New Jersey contributed \$748,423, \$697,307, and \$607,903, respectively, to the TPAF for post-retirement medical benefits on behalf of the Board. Also, in accordance with NJSA 18A:66-66 the State of New Jersey reimbursed the Board \$568,665.79, \$549,557.66. and \$537,743.76 during the same fiscal years for the employer's share of social security contributions for TPAF members as calculated on their base salaries. These amounts, which are not required to be budgeted, have been included in the financial statements, and the combining and individual fund and account group statements and schedules as revenues and expenditures in accordance in GASB 27.

Significant Legislation

Chapter 78, P.L. 2011, effective June 28, 2011 made various changes to the manner in which the Public Employees' Retirement System (PERS) and the Teachers' Pension and Annuity Fund (TPAF) operate and to the benefit provisions of those systems.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

Chapter 78's provisions impacting employee pension and health benefits include:

- New members of the PERS hired on or after June 28, 2011 (Tier 5 members) will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of $\frac{1}{4}$ of 1% for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the PERS is increased from age 63 to 65 for Tier 5 members.
- The annual benefit under special retirement for new PERS members enrolled after June 28, 2011 (Tier 3 members), will be 60% instead of 65% of the member's final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years.
- Increases in active member contribution rates. PERS active member rates increase from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years; PFRS active member rate increase from 8.5% to 10%. For fiscal year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contribution rates for PERS members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.
- New employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to Chapter 78's effective date with a minimum contribution required to be at least 1.5% of salary.
- In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Chapter 1, P.L. 2010, effective May 21, 2010, made a number of changes to the State-administered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, and employer contributions to the retirement systems.

Also, Chapter 1, P.L. 2010 changed the membership eligibility criteria for new members of PERS from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of PERS to $\frac{1}{60}$ th from $\frac{1}{55}$ th, and it provided that new members of PERS have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of PERS will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. This law also closed the Prosecutors Part of the PERS to new members and repealed the law for new members that provided a non-forfeitable right to receive a pension based on the laws of the retirement system in place at the time 5 years of pension service credit is attained. The law also requires the State to make its full pension contribution, defined as $\frac{1}{7}$ th of the required amount, beginning in fiscal years 2012.

Chapter 3, P.L. 2010, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the PERS with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

Chapter 92, P.L. 2007 implemented certain recommendations contained in the December 1, 2006 report of the Joint Legislative Committee on Public Employee Benefits Reform; established a DCRP for elected and certain appointed officials, effective July 1, 2007; the new pension loan interest rate became 4.69% per year, and an \$8.00 processing fee per loan was charged, effective January 1, 2008. The legislation also removed language from existing law that permits the State Treasurer to reduce employer pension contributions needed to fund the Funds and Systems when excess assets are available.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

NOTE 7. PENSION LIABILITIES – PUBLIC EMPLOYEES’ RETIREMENT SYSTEM (PERS)

In 2012, the Governmental Accounting Standards Board issued GASB statement 68. This statement is effective for fiscal years beginning after June 15, 2014. This statement changes the method of reporting the District’s pension liabilities. The following information describes the District’s proportionate share of the statewide pension system’s liabilities and expenses.

The following represents the District’s pension liabilities as June 30, 2023:

Public Employees’ Retirement System

The District has a liability of \$1,781,079.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2023, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2023 that was rolled forward to June 30, 2024. The District’s proportion of the net pension liability was based on a projection of the District’s long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2024, the District’s proportion is 0.01310768840%, which is a decrease of 7.38% from its proportion measured as of June 30, 2023.

For the year ended June 30, 2024, the District recognized negative pension expense of \$271,940.00. At June 30, 2024, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected & actual experience	\$ 35,678.00	(4,742.00)
Changes of assumptions	2,213.00	(20,265.00)
Net difference between projected and actual earnings on pension plan investments	-	(82,584.00)
Changes in proportion	151,608.00	(241,874.00)
Total	<u>\$ 189,499.00</u>	<u>(349,465.00)</u>

Amounts that would be reported as deferred outflows of resources and deferred inflows of resources related to pensions would be recognized in pension expense as follows:

Year ended June 30,	
2025	\$ (13,642.53)
2026	(122,765.21)
2027	(21,460.42)
2028	(671.71)
2029	(1,426.13)
Total	<u>\$ (159,966.00)</u>

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

Actuarial Assumptions

The total pension liability for the June 30, 2024 measurement date was determined by an actuarial valuation as of July 1, 2023, which was rolled forward to June 30, 2024. This actuarial valuation used the following assumptions, applied to all periods in the measurement:

Inflation rate	
Price	2.75%
Wage	3.25%
Salary increases:	2.75% – 6.55% (based on years of service)
Investment rate of return:	7.00%

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disable retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial assumptions used in the July 1, 2023 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2024) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2024 are summarized in the following table:

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**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
U.S. equity	28.00%	8.63%
Non-U.S. developed markets equity	12.75%	8.85%
International small cap equity	1.25%	8.85%
Emerging markets equity	5.50%	10.66%
Private equity	13.00%	12.40%
Real estate	8.00%	10.95%
Real assets	3.00%	8.20%
High yield	4.50%	6.74%
Private credit	8.00%	8.90%
Investment grade credit	7.00%	5.37%
Cash Equivalents	2.00%	3.57%
U.S. Treasuries	4.00%	3.57%
Risk mitigation strategies	3.00%	7.10%

Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2024. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on 100% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments in determining the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

The following presents the District's proportionate share of the net pension liability calculated using the discount rate as disclosed above, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease (6.00%)	Current Discount Rate (7.00%)	1% Increase (8.00%)
District's proportionate share of the net pension liability	\$ 2,166,853	1,781,079	1,453,087

Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

NOTE 8. PENSION LIABILITIES - TEACHERS' PENSION AND ANNUITY FUND (TPAF)

At June 30, 2024, the District liability for its proportionate share of the net pension liability which is considered a Special Funding Situation with the State of New Jersey is reported below.

The employer contributions for local participating employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A 18:66-33. Therefore, local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a non-employer contributing entity. Since the local participating employers do not contribute directly to the plan, there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers. However, the notes to the financial statements of the local participating employers must disclose the portion of the non-employer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer. In addition, each local participating employer must recognize pension expense associated with the employer as well as revenue in an amount equal to the non-employer contributing entities' total proportionate share of the collective pension expense associated with the local participating employer.

The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the net pension liability	\$ -
State's proportionate share of the net position liability associated with the District	<u>29,381,328.00</u>
Total	<u>\$ 29,381,328.00</u>

The net pension liability was measured as of June 30, 2024 and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2024, the District's proportion was 0.00%, which was no change from its proportion measured as of June 30, 2023.

For the year ended June 30, 2024, the District recognized pension expense (benefit) of \$(107,179) and revenue in the same amount for support provided by the State.

Actuarial assumptions. The total pension liability in the June 30, 2024 actuarial valuation was determined by an actuarial valuation as of July 1, 2023, which was rolled forward to June 30, 2024. This actuarial valuation used the following assumptions, applied to all period included in the measurement:

Inflation Rate	
Price	2.75%
Wage	3.25%
Salary increases	2.75% - 5.65% (based on years of service)
Investment rate of return	7.00%

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Medan Income Healthy Retiree mortality table with a 114.7% adjustment for

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial assumptions used in the July 1, 2023 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2024) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2024 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return.
U.S. Equity	28.00%	8.63%
Non-U.S. Developed Markets Equity	12.75%	8.85%
International small cap equity	1.25%	8.85%
Emerging Markets Equity	5.50%	10.66%
Private Equity	13.00%	12.40%
Real Estate	8.00%	10.95%
Real Assets	3.00%	8.20%
High Yield	4.50%	6.74%
Private Credit	8.00%	8.90%
Investment Grade Credit	7.00%	5.37%
Cash Equivalents	2.00%	3.57%
U.S. Treasuries	4.00%	3.57%
Risk Mitigation Strategies	3.00%	7.10%

Discount rate.

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2024. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be based on 100% of the actuarially determined contributions for the State. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments in determining the total pension liability.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
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(CONTINUED)**

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 7.0% as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (6.0%) or 1-percentage point higher (8.0%) than the current rate:

	1% Decrease (6.0%)	Current Discount Rate (7.0%)	1% Increase (8.0%)
District's proportionate share of the net pension liability	\$ -	-	-
State's proportionate share of the net position liability associated with the District	\$ 34,923,867.75	29,381,328.00	24,713,461.77

Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued TPAF financial report.

Additional Information

Collective balances of the local group at June 30, 2024 are as follows:

Deferred outflows of resources	\$ 1,108,112,477
Deferred inflows of resources	(10,545,101,790)
Net pension liability	49,492,072,325

Collective pension expense for the plan for the measurement period ended June 30, 2024 is \$(180,539,491).

NOTE 9. OTHER POST-RETIREMENT BENEFITS

General Information about the OPEB Plan

State Health Benefit State Retired Employees Plan:

Pension and Other Postemployment Benefits (OPEB) Obligations in Fiscal Year 2024 the State funded the various defined benefit pension systems at 104 percent of the full actuarially determined contributions. Employer contributions to the pension plans are calculated per the requirements of the governing State statutes using generally accepted actuarial procedures and practices. The actuarial funding method used to determine the State's contribution is a matter of State law. Any change to the funding method requires the approval of the State Legislature and the Governor. The amount the State actually contributes to the pension plans may differ from the actuarially determined contributions of the pension plans because the State's contribution to the pension plans is subject to the appropriation of the State Legislature and actions by the Governor. GASB Statement No. 68, Accounting and Financial Reporting for Pensions, requires participating employers to recognize their proportionate share of the collective net pension liability. Under the new statement, the calculation of the pension liability was changed to a more conservative methodology and each employer was allocated a proportional share of the pension plans' net pension liability. The State's share of the net pension liability, based on a measurement date of June 30, 2023, which is required to be reported on the financial statements, is \$79.4 billion.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

The Fiscal Year 2025 projected aggregate State contribution to the pension plans of \$7.2 billion represents 104 percent of the actuarially determined contribution.

The State provides post-retirement medical (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirements. In Fiscal Year 2024, the State paid PRM benefits for 161,238 State and local retirees.

The State funds post-retirement medical benefits on a “pay-as-you-go” basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2024, the State contributed \$2.3 billion to pay for “pay-as-you-go” PRM benefit costs incurred by covered populations, a slight increase from \$2.1 billion in Fiscal Year 2023. The State has appropriated \$2.4 billion in Fiscal Year 2025 as the State’s contribution to fund increases in prescription drugs and medical claims costs.

In accordance with the provisions of GASBE Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. The Fiscal Year 2024 State OPEB liability to provide these benefits is \$76.9 billion, an increase of \$2.0 billion, or 2.6 percent, from the \$74.9 billion liability recorded in Fiscal Year 2023. Additional information on Pensions and OPEB can be accessed on the Division of Pensions & Benefits Financial Reports webpage: nj.gov/treasury/pensions/financial-reports.shtml.

Total OPEB Liability

The State, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The LEA’s proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the LEA did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State’s level and is not specific to the board of education/board of trustees. Note that actual numbers will be published in the NJ State ACFR on the Office of Management and Budget’s Financial Publications webpage: nj.gov/treasury/omb/fr.shtml.

Actuarial assumptions and other imputes. The total OPEB liability in the June 30, 2024, actuarial valuation reported by the State in the State’s most recently issued ACFR was determined by an actuarial valuation as of June 30, 2023, which was rolled forward to June 30, 2024. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Salary Increases

<u>TPAF/ABP</u>	<u>PERS</u>	<u>PFRS</u>
2.75% to 5.65%	2.75% to 6.55%	3.25% to 16.25%
based on service years	based on service years	based on service years

Mortality Rates

Preretirement mortality rates were based on the Pub-2010 Healthy “Teachers” (TPAF/ABP), “General” (PERS), and “Safety” (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021. Postretirement mortality rates were based on the Pub-2010 “General” classification headcount-weighted mortality table with fully generational mortality

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

improvement projections from the central year using Scale MP-2021. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021 for current disabled retirees. Future disabled retirees was based on the Pub-2020 "Safety" (PFRS), "General" (PERS), and "Teachers" (TPAF/ABP) classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021.

The actuarial assumptions used in the June 30, 2023 valuation were based on the results of the TPAF, PERS, and PFRS experience studies for the period July 1, 2018 to June 30, 2021.

100% of active members are considered to participate in the Plan upon retirement.

Health Care Trend Assumptions

For pre-Medicare medical benefits, the trend rate is initially 7.5% and decreases to a 4.5% long-term trend rate after nine years. For post-65 medical benefits PPO, the trend is increasing to 19.36% in fiscal year 2027, and decreases to 4.5% in fiscal year 2034. For HMO the trend is increasing to 22.88% in fiscal year 2027, and decreases to 4.5% in fiscal year 2034. For prescription drug benefits, the initial trend rate is 12.25% and decreases to a 4.5% long-term trend rate after nine years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

Discount Rate

The discount rate used to measure the total OPEB liability was 3.93%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Changes in the Total OPEB Liability reported by the State of New Jersey

Balance at 6/30/24 (Based on 6/30/2023 measurement date)	\$ 52,361,668,239.00
Changes for the year:	
Service cost	2,152,062,729.00
Interest	1,963,557,443.00
Changes in Benefit Terms	-
Differences between Expected & Actual Experiences	158,934,425.00
Changes in assumptions or other inputs	4,462,660,491.00
Contributions: Member	51,347,810.00
Benefit payments	<u>(1,499,600,607.00)</u>
Net changes	<u>7,288,962,291.00</u>
Balance at 6/30/25 (Based on 6/30/2024 measurement date)	<u>\$ 59,650,630,530.00</u>

Sensitivity of the total OPEB liability to changes in the discount rate

The following presents the total OPEB liability as of June 20, 2024, respectively, calculated using a discount rate as disclosed above as well as what the total nonemployer OPEB would be if it was calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current discount rate:

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

	1% Decrease (2.93%)	Discount Rate (3.93%)	1% Increase (4.93%)
Total OPEB Liability	\$ 69,863,663,542.00	59,650,630,530.00	51,437,232,141.00

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates

The following presents the total OPEB liability as of June 30, 2023, calculated using the healthcare trend rate as disclosed above as well as what the total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current healthcare cost trend rates:

	1% Decrease	Healthcare Cost Trend Rates	1% Increase
Total OPEB Liability (School Retirees)	\$ 49,689,409,509.00	59,650,630,530.00	72,625,778,279.00

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2024, the board of education recognized OPEB expense of \$1,153,092.00 determined by the State as the total OPEB liability for benefits provided through a defined OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASB 75 and in which there is a special funding situation.

In accordance with GASB 75, the board of education's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2024, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employees' OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 6,378,932,312.00	(11,139,706,892.00)
Changes in assumptions	10,004,978,073.00	(11,662,607,882.00)
	<u>\$ 16,383,910,385.00</u>	<u>(22,802,314,774.00)</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employees' OPEB will be recognized in OPEB expense as follows:

Year Ended June 30,	
2025	\$ (2,115,877,507.00)
2026	(1,774,175,666.00)
2027	(842,677,045.00)
2028	221,470,185.00
2029	(1,537,725,697.00)
Thereafter	<u>(369,418,659.00)</u>
	<u>\$ (6,418,404,389.00)</u>

(Contributions made after June 30 are reported as deferred outflow of resources but are not amortized in the expense.)

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

Detailed information about the plan's fiduciary net position is available in the separately issued OPEB financial report.

NOTE 10. COMPENSATED ABSENCES

The District accounts for compensated absences (e.g. unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation. Sick leave benefits provide for ordinary sick pay and begin vesting with the employee and are capped based on the terms stated in the various contracts.

In the District-wide Statement of Net Position, the liabilities whose average maturities are greater than one year should be reported in two components – the amount due within one year and the amount due in more than one year.

The liability for vested compensated absences of the governmental fund types is recorded in the general long-term debt account group. The current portion of the compensated absence balance is not considered material to the applicable funds total liabilities, and is therefore not shown separately from the long-term liability balance of compensated absences.

NOTE 11. DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b) and 457. The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

American Fund/Capital Guardian
Ameriprise Financial Services, Inc.
AXA Equitable Life Insurance Companies
ING-Reliastar Life Insurance Co.
Lincoln Investment Planning
MetLife
Siracusa Benefits Program
Vanguard Fiduciary Trust Co.

NOTE 12. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability and surety bonds. During the fiscal year ended June 30, 2025 the District did not incur claims in excess of their coverage and the amount of coverage did not significantly decrease.

New Jersey Unemployment Compensation Insurance – The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the state. The District is billed quarterly for amounts due to the state.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

The following is a summary of district contributions, employee contributions, reimbursements to the state for benefits paid and the ending balance of the district's trust fund for the current and previous two years:

<u>Fiscal Year</u>	<u>Interest Earnings</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2025	\$ 721.81	-	4,091.18	50,846.13
2024	804.56	-	10,149.22	54,215.50
2023	685.33	-	3,407.58	63,560.16

NOTE 13. INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances remained on the balance sheet at June 30, 2025:

<u>Fund</u>	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$ 229,185.52	
Special Revenue Fund		326,758.61
Debt Service Fund	0.48	
Food Service Fund	97,572.61	
Total	\$ 326,758.61	326,758.61

Interfunds were created throughout the year due to short-term borrowings to cover cash flow needs in the various funds. It is anticipated that all interfunds will be liquidated during the fiscal year. All governmental fund interfunds are eliminated in the governmental-wide statements, except for Due From Agency, which is a Fiduciary Fund.

NOTE 14. ECONOMIC DEPENDENCY

The District receives support from the federal government and from the state government. A significant reduction in the level of support, if this were to occur, would have an effect on the District's programs and activities.

NOTE 15. MAINTENANCE RESERVE ACCOUNT

A maintenance reserve account was established by the Stratford Borough School District for the accumulation of funds for use as required maintenance expenditures in subsequent fiscal years. The maintenance reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The activity of the Maintenance reserve for the July 1, 2024 to June 30, 2025 fiscal year is as follows:

Beginning Balance - July 1, 2024	\$ 212,147.29
Budgeted Increase - FY 2025	100.00
Excess Surplus Transfer by Board Resolution	
Withdrawals:	
Per Approved Budget Board Resolution	
Ending Balance - June 30, 2025	\$ 212,247.29

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

NOTE 16. CAPITAL RESERVE

A capital reserve account was established by the School District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a School District may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year-end (June 1 to June 30) of an unanticipated revenue or unexpended line-item appropriation amounts, or both. A School District may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant N.J.S.A.19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2024 to June 30, 2025 fiscal year is as follows:

Beginning Balance - July 1, 2024	\$	846,580.00
Budgeted Increase - FY 2025		100.00
Excess Surplus Transfer by Board Resolution		
Withdrawals: Per Approved Budget Board Resolution		
Ending Balance - June 30, 2025	\$	<u><u>846,680.00</u></u>

The June 30, 2025 balance did not exceed the LRFP balance of local support costs of uncompleted capital projects.

NOTE 17. FUND BALANCE APPROPRIATED

General Fund – Of the \$8,614,138.73 General Fund fund balance at June 30, 2025, \$728,299.29 is reserved for encumbrances; \$6,161,492.45 is reserved as excess surplus in accordance with N.J.S.A. 18A:7F-7 (\$3,619,388.66 of the total reserve for excess surplus has been appropriated and also included as anticipated revenue for the year ending June 30, 2026); \$0 has been legally restricted and included as anticipated revenue for the year ending June 30, 2026; \$212,247.29 has been reserved in the Maintenance Reserve Account; \$846,680.00 has been reserved in the Capital Reserve Account, \$50,846.13 is reserved for Unemployment Compensation, and \$614,573.57 is unreserved and undesignated.

NOTE 18. CALCULATION OF EXCESS SURPLUS

In accordance with NJSA 18A:7F-7, as amended by P.L. 2004, C.73 (S1701), the designation for Reserved Fund Balance – Excess Surplus is a required calculation. New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2025 is \$6,161,492.45 of which \$3,619,388.66 has been appropriated and included as anticipated revenue for the year ended June 30, 2026.

**STRATFORD BOROUGH SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2025
(CONTINUED)**

NOTE 19. LITIGATION

From time to time, the District is a defendant in legal proceedings relating to its operations as a school district. In the best judgment of the District's management, the outcome of any legal proceedings will not have any adverse effect on the accompanying financial statements.

NOTE 20. RIGHT TO USE ASSETS

The district has recorded right to use assets as a result of implementing GASB 87. The right to use assets are initially measured at an amount equal to the initial measurement of the related lease liability, plus any lease payments made prior to the lease term, less lease incentives, and plus ancillary charges necessary to place to lease into service. The District has determined the other charges and amortization to be immaterial to the government-wide financial statements and has elected to record the Right to Use Assets at their remaining liability payments.

	Beginning <u>Balance</u>	<u>Increases</u>	<u>Decreases</u>	Ending <u>Balance</u>
Mail Machine	\$ 2,798.80		839.64	1,959.16
Copiers	13,015.15	122,841.60	30,929.55	104,927.20
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Right to use assets, net	\$ <u>15,813.95</u>	<u>122,841.60</u>	<u>31,769.19</u>	<u>106,886.36</u>

NOTE 21. SUBSEQUENT EVENTS

The District has evaluated events through December 5, 2025, the date on which the financial statements were available to be issued and no additional items were noted for disclosure.

Required Supplemental Information
Part II

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BUDGETARY COMPARISON SCHEDULES

The budgetary comparison schedules consist of the comparison of anticipated revenues and budgeted expenditures to actual results for the general and special revenue funds.

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Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 7,999,718.00	-	7,999,718.00	7,999,717.68	(0.32)
Tuition	3,198,580.00	-	3,198,580.00	3,250,120.00	51,540.00
Miscellaneous	285,249.00	-	285,249.00	447,553.97	162,304.97
Total - Local Sources	11,483,547.00	-	11,483,547.00	11,697,391.65	213,844.65
State Sources:					
Categorical Transportation Aid	202,610.00	-	202,610.00	202,610.00	-
Categorical Special Education Aid	480,205.00	-	480,205.00	480,205.00	-
Equalization Aid	7,257,505.00	-	7,257,505.00	7,257,505.00	-
Categorical Security Aid	137,797.00	-	137,797.00	137,797.00	-
Other State Aid	-	-	-	1,749.00	1,749.00
School Choice Aid	195,953.00	-	195,953.00	195,953.00	-
Extraordinary Aid	100,000.00	-	100,000.00	119,898.00	19,898.00
Nonpublic Transportation Aid	-	-	-	4,670.00	4,670.00
On-Behalf TPAF Pension Contributions (non-budgeted)	-	-	-	2,561,330.00	2,561,330.00
On-Behalf TPAF Post Retirement Medical (non-budgeted)	-	-	-	748,423.00	748,423.00
On-Behalf TPAF Long Term Disability (non-budgeted)	-	-	-	1,091.00	1,091.00
Reimbursed TPAF Social Security Contributions (non-budgeted)	-	-	-	568,665.79	568,665.79
Total - State Sources	8,374,070.00	-	8,374,070.00	12,279,896.79	3,905,826.79
Federal Sources:					
Medicaid Aid Reimbursement	31,085.00	-	31,085.00	12,089.95	(18,995.05)
Total - Federal Sources	31,085.00	-	31,085.00	12,089.95	(18,995.05)
Total Revenues	\$ 19,888,702.00	-	19,888,702.00	23,989,378.39	4,100,676.39

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
EXPENDITURES:					
Current Expense:					
Regular Programs - Instruction:					
Salaries of Teachers:					
Kindergarten	\$ 396,761.00	4,699.65	401,460.65	390,427.08	11,033.57
Grades 1-5	2,245,866.00	(71,514.01)	2,174,351.99	2,155,143.06	19,208.93
Grades 6-8	1,429,856.00	(10,185.34)	1,419,670.66	1,419,058.31	612.35
Regular Programs - Home Instruction:					
Salaries of Teachers	12,500.00	17,829.81	30,329.81	30,329.81	-
Purchased Professional - Educational Services	16,000.00	(11,526.90)	4,473.10	4,473.10	-
Regular Programs - Undistributed Instruction:					
Purchased Professional - Educational Services	86,589.60	96,265.14	182,854.74	180,582.65	2,272.09
Other Purchased Services (400-500 series)	239,011.96	(7,680.64)	231,331.32	230,626.32	705.00
General Supplies	380,450.74	6,156.04	386,606.78	295,755.79	90,850.99
Other Objects	1,450.00	-	1,450.00	939.00	511.00
Total Regular Programs	4,808,485.30	24,043.75	4,832,529.05	4,707,335.12	125,193.93
Special Education - Learning and/or Language Disabilities - Mild/Moderate					
Salaries of Teachers	750,706.00	(1,585.59)	749,120.41	636,590.68	112,529.73
Other Salaries for Instruction	139,640.00	0.40	139,640.40	102,547.39	37,093.01
Purchased Professional - Educational Services	518,392.40	36,962.00	555,354.40	493,822.55	61,531.85
General Supplies	10,550.00	-	10,550.00	7,099.90	3,450.10
Total Sp Education - Learning and/or Language Disabilities - Mild/Moderate	1,419,288.40	35,376.81	1,454,665.21	1,240,060.52	214,604.69
Emotional Regulation Impairment					
Salaries of Teachers	89,890.00	-	89,890.00	70,206.75	19,683.25
Other Salaries for Instruction	43,067.00	-	43,067.00	32,128.67	10,938.33
Other Purchased Services (400-500 series)	286.00	-	286.00	231.91	54.09
General Supplies	4,800.00	-	4,800.00	4,588.82	211.18
Total Emotional Regulation Impairment	138,043.00	-	138,043.00	107,156.15	30,886.85

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Special Education - Instruction:					
Resource Room/Resource Center:					
Salaries of Teachers	419,756.00	(20,475.00)	399,281.00	388,572.52	10,708.48
Other Salaries for Instruction	20,613.00	-	20,613.00	-	20,613.00
Purchased Professional - Educational Services	4,286.20	-	4,286.20	2,060.10	2,226.10
General Supplies	800.00	-	800.00	227.41	572.59
Total Resource Room/Resource Center	445,455.20	(20,475.00)	424,980.20	390,860.03	34,120.17
Special Education - Multiple Disabilities					
Salaries of Teachers	148,124.00	-	148,124.00	140,848.90	7,275.10
Other Salaries for Instruction	131,029.00	-	131,029.00	111,226.97	19,802.03
Purchased Professional - Educational Services	291,877.30	(113,941.75)	177,935.55	73,118.70	104,816.85
Other Purchased Services (400-500 series)	500.00	-	500.00	-	500.00
General Supplies	4,300.00	-	4,300.00	3,165.39	1,134.61
Other Objects	2,100.00	-	2,100.00	138.00	1,962.00
Total Multiple Disabilities	577,930.30	(113,941.75)	463,988.55	328,497.96	135,490.59
Special Education - Autism					
Salaries of Teachers	188,778.00	-	188,778.00	173,326.75	15,451.25
Other Salaries for Instruction	89,839.00	-	89,839.00	76,122.06	13,716.94
Purchased Professional - Educational Services	377,726.70	78,348.31	456,075.01	349,452.88	106,622.13
Other Purchased Services (400-500 series)	1,000.00	-	1,000.00	1,000.00	-
General Supplies	4,900.00	2,970.00	7,870.00	7,218.11	651.89
Other Objects	2,000.00	(1,810.00)	190.00	190.00	-
Total Autism	664,243.70	79,508.31	743,752.01	607,309.80	136,442.21
Preschool Disabilities - Part Time					
Salaries of Teachers	139,675.00	2,000.00	141,675.00	135,876.25	5,798.75
Other Salaries for Instruction	52,944.00	(2,000.00)	50,944.00	49,743.33	1,200.67
Purchased Professional Educational Services	429.30	-	429.30	429.30	-
Other Purchased Services (400-500 series)	550.00	-	550.00	-	550.00
General Supplies	3,330.00	-	3,330.00	2,200.14	1,129.86
Other Objects	1,150.00	-	1,150.00	839.88	310.12
Total Preschool Disabilities - Part Time	198,078.30	-	198,078.30	189,088.90	8,989.40

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Total Special Education - Instruction	3,443,038.90	(19,531.63)	3,423,507.27	2,862,973.36	560,533.91
Basic Skills/Remedial - Instruction					
Salaries of Teachers	334,942.00	23,444.25	358,386.25	358,386.25	-
General Supplies	16,050.00	(4,430.66)	11,619.34	2,789.40	8,829.94
Total Basic Skills/Remedial - Instruction	350,992.00	19,013.59	370,005.59	361,175.65	8,829.94
Bilingual Education - Instruction:					
Salaries of Teachers	246,140.00	3,479.85	249,619.85	249,619.85	-
General Supplies	3,420.00	(432.85)	2,987.15	2,810.95	176.20
Total Bilingual Education - Instruction	249,560.00	3,047.00	252,607.00	252,430.80	176.20
School Sponsored Cocurricular Activities - Instruction:					
Salaries	78,896.00	-	78,896.00	67,687.27	11,208.73
Purchased Services (300-500 series)	400.00	-	400.00	385.00	15.00
Supplies and Materials	7,260.00	(0.05)	7,259.95	3,993.80	3,266.15
Other Objects	1,400.00	-	1,400.00	549.00	851.00
Total School Sponsored Cocurricular Activities - Instruction	87,956.00	(0.05)	87,955.95	72,615.07	15,340.88
School Sponsored Athletics - Instruction					
Salaries	50,110.00	0.20	50,110.20	41,958.57	8,151.63
Purchased Services (300-500 Series)	13,600.00	-	13,600.00	4,636.00	8,964.00
Supplies and Materials	24,006.00	-	24,006.00	10,793.14	13,212.86
Other Objects	-	-	-	-	-
Total School Sponsored Athletics - Instruction	87,716.00	0.20	87,716.20	57,387.71	30,328.49
Total Instruction	9,027,748.20	26,572.86	9,054,321.06	8,313,917.71	740,403.35

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Undistributed Expenditures - Instruction:					
Tuition to Other LEAs w/in State - Regular	-	47,898.60	47,898.60	39,051.71	8,846.89
Tuition to CSSD & Regional Day Schools	211,258.00	(27,898.60)	183,359.40	76,041.20	107,318.20
Tuition to Private Schools for the Disabled- Within State	853,268.40	(20,000.12)	833,268.28	414,928.80	418,339.48
Total Undistributed Expenditures - Instruction	1,064,526.40	(0.12)	1,064,526.28	530,021.71	534,504.57
Undistributed Expenditures - Attendance and Social Work:					
Salaries	61,225.00	-	61,225.00	61,096.80	128.20
Total Undistributed Expenditures - Attendance and Social Work	61,225.00	-	61,225.00	61,096.80	128.20
Undistributed Expenditures - Health Services:					
Salaries	203,261.00	-	203,261.00	186,637.04	16,623.96
Purchased Professional and Technical Services	17,000.00	850.50	17,850.50	17,850.25	0.25
Other Purchased Services (400-500 series)	15,300.00	(2,350.50)	12,949.50	300.00	12,649.50
Supplies and Materials	7,143.99	1,499.64	8,643.63	5,361.17	3,282.46
Other Objects	975.00	-	975.00	539.90	435.10
Total Undistributed Expenditures - Health Services	243,679.99	(0.36)	243,679.63	210,688.36	32,991.27
Undistributed Expenditures - Speech, OT, PT & Related Services					
Students - Related Services:					
Salaries	309,550.00	3,936.00	313,486.00	311,327.70	2,158.30
Purchased Professional Educational Services	370,762.51	34,004.40	404,766.91	401,271.91	3,495.00
Travel		380.00	380.00	-	380.00
Supplies and Materials	5,954.90	(630.00)	5,324.90	4,741.62	583.28
Other Objects	900.00	250.00	1,150.00	1,090.00	60.00
Total Undistributed Expenditures - Speech, OT, PT & Related Services	687,167.41	37,940.40	725,107.81	718,431.23	6,676.58

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Undistributed Expenditures - Other Support Services - Extra. Serv.					
Salaries	108,370.00	-	108,370.00	89,539.52	18,830.48
Purchased Professional - Educational Services	322,645.65	(16,470.31)	306,175.34	67,398.60	238,776.74
Total Undistributed Services - Other Support Services - Extra. Serv.	431,015.65	(16,470.31)	414,545.34	156,938.12	257,607.22
Undistributed Expenditures - Guidance					
Salaries of Other Professional Staff	187,956.00	-	187,956.00	186,876.00	1,080.00
Supplies and Materials	3,296.00	0.06	3,296.06	1,243.00	2,053.06
Total Undistributed Services - Guidance	191,252.00	0.06	191,252.06	188,119.00	3,133.06
Undistributed Expenditures - Other Support Services - Students - Special (CHILD STUDY TEAM)					
Salaries of Other Professional Staff	341,361.00	(245.00)	341,116.00	333,881.31	7,234.69
Salaries of Secretarial and Clerical Assistants	56,790.00	1,236.20	58,026.20	57,684.00	342.20
Other Salaries	21,000.00	2,763.80	23,763.80	5,020.54	18,743.26
Purchased Professional - Educational Services	162,220.00	(53,566.70)	108,653.30	36,779.35	71,873.95
Other Purchased Professional & Technical Services	6,000.00	-	6,000.00	4,200.00	1,800.00
Other Purchased Services (400-500 Series)	4,600.00	856.36	5,456.36	5,455.16	1.20
Supplies and Materials	31,775.00	(600.00)	31,175.00	21,978.99	9,196.01
Other Objects	1,700.00	-	1,700.00	50.00	1,650.00
Total Undistributed Expenditures - Other Support Services - Students - Special	625,446.00	(49,555.34)	575,890.66	465,049.35	110,841.31

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Undistributed Expenditures - Improvement of Instructional Services					
Salaries of Supervisor of Instruction	119,600.00	(4,205.00)	115,395.00	79,850.01	35,544.99
Salaries of Other Professional Staff	22,000.00	-	22,000.00	-	22,000.00
Other Salaries	106,000.00	(189.70)	105,810.30	93,814.80	11,995.50
Purchased Prof Educational Services	16,150.00	4,000.00	20,150.00	14,979.49	5,170.51
Other Purchased Services (400-500 Series)	9,500.00	-	9,500.00	3,017.99	6,482.01
Supplies & Materials	13,100.00	(1,127.00)	11,973.00	9,718.88	2,254.12
Other Objects	1,375.00	1,127.00	2,502.00	2,485.00	17.00
Total Undistributed Expenditures - Improvement of Instructional Services	287,725.00	(394.70)	287,330.30	203,866.17	83,464.13
Undistributed Expenditures - Educational Media Services - School Library					
Salaries	120,180.00	(0.30)	120,179.70	115,612.17	4,567.53
Purchased Professional and Technical Services	600.00	-	600.00	100.00	500.00
Other Purchased Services (400-500 Series)	1,500.00	63.64	1,563.64	1,563.64	-
Supplies and Materials	19,202.00	(0.13)	19,201.87	17,888.37	1,313.50
Total Undistributed Expenditures - Educational Media Services - School Library	141,482.00	63.21	141,545.21	135,164.18	6,381.03
Undistributed Expenditures - Instructional Staff Training Services					
Salaries of Other Professional Staff	15,000.00	-	15,000.00	-	15,000.00
Supplies and Materials	100.00	-	100.00	-	100.00
Total Undistributed Expenditures - Instructional Staff Training Services	15,100.00	-	15,100.00	-	15,100.00

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Undistributed Expenditures - Support Services - Gen. Admin.:					
Salaries	219,660.00	-	219,660.00	219,542.64	117.36
Legal Services	10,000.00	10,000.00	20,000.00	19,092.00	908.00
Audit Fees	45,000.00	(9,000.00)	36,000.00	36,000.00	-
Other Purchased Prof. Services	10,700.00	(3.00)	10,697.00	10,515.00	182.00
Communications/Telephone	22,240.86	2,510.41	24,751.27	24,751.27	-
Travel - All Other	-	10,892.59	10,892.59	3,629.00	7,263.59
Misc. Purchased Services (400-500)	52,500.00	(14,000.00)	38,500.00	33,559.29	4,940.71
General Supplies	4,635.00	1,450.00	6,085.00	6,074.42	10.58
BOE In-House Training/Meeting Supplies	500.00	-	500.00	-	500.00
Miscellaneous Expenditures	5,500.00	-	5,500.00	2,566.48	2,933.52
BOE Membership Dues & Fees	8,000.00	-	8,000.00	7,952.07	47.93
Total Undistributed Expenditures - Support Services - Gen. Admin.	378,735.86	1,850.00	380,585.86	363,682.17	16,903.69
Undistributed Expenditures - Support Serv. - School Admin.:					
Salaries of Principals/Assistant Principals	237,233.00	(360.50)	236,872.50	214,224.83	22,647.67
Salaries of Secretarial and Clerical Assistants	229,992.50	-	229,992.50	218,259.64	11,732.86
Other Purchased Services (400-500 Series)	1,180.00	1,971.04	3,151.04	3,151.04	-
Supplies and Materials	8,100.00	(1,707.40)	6,392.60	2,886.87	3,505.73
Other Objects	3,300.00	-	3,300.00	2,225.00	1,075.00
Total Undistributed Expenditures - Support Serv. - School Admin.	479,805.50	(96.86)	479,708.64	440,747.38	38,961.26
Central Services					
Salaries	179,393.00	0.40	179,393.40	170,090.02	9,303.38
Miscellaneous Purchased Services	9,360.00	344.17	9,704.17	9,219.35	484.82
Supplies and Materials	7,100.00	(2,689.09)	4,410.91	4,410.91	-
Miscellaneous Expenditures	2,950.00	(900.00)	2,050.00	2,050.00	-
Total Central Services	198,803.00	(3,244.52)	195,558.48	185,770.28	9,788.20

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Administrative Information Technology					
Salaries	148,139.00	1,734.88	149,873.88	149,873.88	-
Purchased Technical Services	13,283.50	-	13,283.50	12,974.84	308.66
Other Purchased Services (400-500 series)	600.00	600.00	1,200.00	500.00	700.00
Total Administrative Information Technology	162,022.50	2,334.88	164,357.38	163,348.72	1,008.66
Undistributed Expenditures - Required Maintenance for School Facilities					
Salaries	92,154.00	0.40	92,154.40	92,032.32	122.08
Cleaning Repairs and Maintenance Services	649,590.34	(11,689.45)	637,900.89	484,036.86	153,864.03
Lead Testing of Drinking Water	4,400.00	-	4,400.00	3,720.00	680.00
Travel	600.00	-	600.00	600.00	-
General Supplies	27,741.87	-	27,741.87	22,083.47	5,658.40
Total Undistributed Expenditures - Required Maintenance for School Facilities	774,486.21	(11,689.05)	762,797.16	602,472.65	160,324.51
Undistributed Expenditures - Operation and Maintenance - Custodial Services					
Salaries	547,962.74	(500.00)	547,462.74	477,749.80	69,712.94
Purchased Professional and Technical Services	8,000.00	-	8,000.00	4,385.00	3,615.00
Cleaning, Repair and Maintenance Services	38,500.00	-	38,500.00	20,575.95	17,924.05
Other Purchased Property Services	41,000.00	-	41,000.00	38,978.68	2,021.32
Insurance	133,800.00	(10,203.19)	123,596.81	104,389.29	19,207.52
Miscellaneous Purchased Services	2,700.00	-	2,700.00	1,155.00	1,545.00
General Supplies	76,336.72	-	76,336.72	61,146.87	15,189.85
Energy (Electricity)	210,000.00	(10,000.00)	200,000.00	196,108.39	3,891.61
Energy (Gasoline)	6,200.00	(345.00)	5,855.00	2,416.07	3,438.93
Energy (Natural Gas)	65,031.68	20,203.19	85,234.87	75,424.13	9,810.74
Other Objects	2,000.00	345.00	2,345.00	1,745.00	600.00
Total Undistributed Exp - Operation and Maintenance - Custodial Services	1,131,531.14	(500.00)	1,131,031.14	984,074.18	146,956.96
Undistributed Expenditures - Security					
Salaries	114,711.00	(4,938.89)	109,772.11	73,983.19	35,788.92
Purchased Professional & Technical Services	80,000.00	6,439.09	86,439.09	86,439.09	-
Total Undistributed Expenditures - Security	194,711.00	1,500.20	196,211.20	160,422.28	35,788.92

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Total Undistributed Expenditures - Operation and Maintenance of Plant Services	2,100,728.35	(10,688.85)	2,090,039.50	1,746,969.11	343,070.39
Undistributed Expenditures - Student Transportation Services:					
Salaries - Pupil Transportation (Between Home and School) - Sp Ed	197,440.00	0.20	197,440.20	160,842.98	36,597.22
Salaries - Pupil Transportation Other than Between Home and School	3,000.00	-	3,000.00	-	3,000.00
Management Fee	6,454.35	4,000.00	10,454.35	8,733.04	1,721.31
Cleaning Repairs and Maintenance Service	10,000.00	-	10,000.00	8,389.23	1,610.77
Contracted Services - (Between Home and School) - Vendors	390,000.00	-	390,000.00	386,706.60	3,293.40
Contracted Services - (Other than between Home and School) - Vendor	28,100.00	(2,354.00)	25,746.00	5,750.52	19,995.48
Contracted Services - (Sp Ed Students) - Vendors	11,000.00	100.00	11,100.00	5,000.00	6,100.00
Contracted Services - (Sp Ed Students) - ESCs and CTSAs	366,800.00	(1,000.00)	365,800.00	174,585.44	191,214.56
Contracted Services - Aid in Lieu of Payments-Non Public School	19,407.50	-	19,407.50	16,464.97	2,942.53
Contracted Services - Aid in Lieu of Payments-Charter School	3,000.00	(1,165.00)	1,835.00	-	1,835.00
Contracted Services - Aid in Lieu of Payments-Choice School	6,165.00	3,519.00	9,684.00	6,782.68	2,901.32
Misc Purchased Services - Transportation	11,100.00	(3,100.00)	8,000.00	6,820.08	1,179.92
General Supplies	20,375.00	(1,000.00)	19,375.00	10,576.19	8,798.81
Other Objects	350.00	1,000.00	1,350.00	912.60	437.40
Total Undistributed Expenditures - Student Transportation Serv.	1,073,191.85	0.20	1,073,192.05	791,564.33	281,627.72
Unallocated Benefits:					
Social Security Contributions	193,500.00	-	193,500.00	185,008.20	8,491.80
Other Retirement Contributions - PERS	180,000.00	-	180,000.00	179,046.12	953.88
Other Retirement Contributions - Regular	27,000.00	-	27,000.00	21,083.63	5,916.37
Workmen's Compensation	130,900.00	-	130,900.00	117,312.06	13,587.94
Health Benefits	2,721,199.00	-	2,721,199.00	2,634,506.30	86,692.70
Tuition Reimbursements	48,300.00	(10,800.00)	37,500.00	35,264.02	2,235.98
PSA Tuition Reimbursements	-	10,800.00	10,800.00	4,825.00	5,975.00
Other Employee Benefits	222,745.00	-	222,745.00	155,637.03	67,107.97
Unused Sick Payment to Term/Ret Staff	14,200.00	-	14,200.00	13,640.00	560.00
Total Unallocated Benefits	3,537,844.00	-	3,537,844.00	3,346,322.36	191,521.64

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
On-Behalf TPAF Pension Contributions (Non-Budgeted)	-	-	-	2,561,330.00	(2,561,330.00)
On-Behalf TPAF Post Retirement Medical (Non-Budgeted)	-	-	-	748,423.00	(748,423.00)
On-Behalf TPAF Long Term Disability (non-budgeted)	-	-	-	1,091.00	(1,091.00)
Reimbursed TPAF Social Security Contributions (Non-Budgeted)	-	-	-	568,665.79	(568,665.79)
Total On-Behalf Contributions	-	-	-	3,879,509.79	(3,879,509.79)
Total Undistributed Expenditures	11,679,750.51	(38,262.31)	11,641,488.20	13,587,289.06	(1,945,800.86)
Total Current Expense	20,707,498.71	(11,689.45)	20,695,809.26	21,901,206.77	(1,205,397.51)
Capital Outlay:					
Equipment:	-	-	-	-	-
Instruction	-	-	-	-	-
Central Services	-	-	-	-	-
Admin Info Tech	382,942.00	-	382,942.00	163,042.23	219,899.77
Custodial Services	150,415.00	662,689.45	813,104.45	535,461.65	277,642.80
Required Maint. For School Facilities	651,000.00	(651,000.00)	-	-	-
Non-Instructional Services	-	-	-	-	-
Total Equipment	1,184,357.00	11,689.45	1,196,046.45	698,503.88	497,542.57
Facility Acquisition and Construction Services:					
Architectural and Engineering Services	-	-	-	-	-
Construction Services	3,290,152.60	-	3,290,152.60	2,992,951.26	297,201.34
Assessment for Debt Service on SDA Funding	28,107.00	-	28,107.00	28,107.00	-
Total Facilities Acquisition and Construction Services	3,318,259.60	-	3,318,259.60	3,021,058.26	297,201.34
Total Capital Outlay	4,502,616.60	11,689.45	4,514,306.05	3,719,562.14	794,743.91
Transfers to Charter Schools	-	-	-	-	-
Total Expenditures	25,210,115.31	0.00	25,210,115.31	25,620,768.91	(410,653.60)
Excess (Deficiency) of Revenues Over (Under) Expenditures	(5,321,413.31)	(0.00)	(5,321,413.31)	(1,631,390.52)	3,690,022.79

Stratford Borough School District
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Other Financing Sources (Uses):					
Interest Deposit to Capital Reserve	100.00			-	-
Interest Deposit to Maintenance Reserve	100.00			-	-
Cancellation of Prior Year Interfund				(214,450.00)	
Total Other Financing Sources (Uses)	200.00	-	-	(214,450.00)	-
Fund Balances, July 1	10,459,979.25	-	10,459,979.25	10,459,979.25	-
Fund Balances, June 30	5,138,765.94	(0.00)	5,138,565.94	8,614,138.73	3,690,022.79
<u>Recapitulation:</u>					
Restricted Fund Balance:					
Reserve for Excess Surplus				2,542,103.79	#
Excess Surplus - Designated for Subsequent Year's Expenditures				3,619,388.66	
Unemployment Compensation				50,846.13	
Committed Fund Balance:					
Maintenance Reserve				212,247.29	
Capital Reserve				846,680.00	
Assigned Fund Balance:					
Designated for Subsequent Years Expenditures				-	
Reserve for Encumbrances				728,299.29	
Unassigned Fund Balance				614,573.57	
				8,614,138.73	
Reconciliation to Governmental Funds Statements (GAAP):					
Last State Aid Payment not Recognized on GAAP Basis				(804,311.00)	
Fund Balance Per Governmental Funds (GAAP)				7,809,827.73	

Stratford Borough School District
Budgetary Comparison Schedule
Special Revenue Fund
For the Fiscal Year Ended June 30, 2025

	Original Budget	Budget Transfers/Adjustments	Final Budget	Actual	Variance with Under/(Over) Final Budget to Actual
REVENUES:					
Local Sources	-	-		74,912.68	74,912.68
State Sources:	-	484,481.00	484,481.00	392,583.16	(91,897.84)
Federal Sources:	412,025.77	287,758.03	699,783.80	636,867.10	(62,916.70)
Total Revenues	412,025.77	772,239.03	1,184,264.80	1,104,362.94	(79,901.86)
EXPENDITURES:					
Instruction					
Salaries of Teachers	181,902.00	13,031.03	194,933.03	194,933.03	-
Other Salaries for Instruction	-	-		-	-
Purchased Professional and Technical Services		427,341.00	427,341.00	336,084.46	91,256.54
Other Purchased Services (400-500 series)	177,261.00	56,515.00	233,776.00	233,776.00	-
General Supplies	12,274.10	36,679.57	48,953.67	29,946.88	19,006.79
Other Objects		9,352.00	9,352.00	8,574.43	777.57
Total Instruction	371,437.10	542,918.60	914,355.70	803,314.80	111,040.90
EXPENDITURES (CONT'D):					
Support Services					
Salaries	22,944.00	(749.22)	22,194.78	20,776.40	1,418.38
Salaries of Program Directors	-	-		-	-
Salaries of Other Professional Staff	-	-		-	-
Salaries of Secretaries and Clerical Assistants	-	-		-	-
Other Salaries	-	-		-	-
Personal Services- Employee Benefits		86,090.00	86,090.00	71,880.00	14,210.00
Cleaning Repairs and Maintenance		-		-	-
Professional and Technical Services		86,935.00	104,173.00	81,346.51	22,826.49
Other Purchased Services (400-500 Series)	17,238.00	7,095.00	7,095.00	4,283.00	2,812.00
Contracted Services (Bet. Home & School)		-		-	-
Travel		-		-	-
Supplies and Materials	406.67	(73.35)	333.32	333.32	-
Other Objects		10,868.00	10,868.00	8,457.50	2,410.50
Student Activities		-		68,282.40	(68,282.40)
Total Support Services	40,588.67	190,165.43	230,754.10	255,359.13	(24,605.03)
Facilities acquisition and construction services:					
Facilities		-		-	-
Instructional Equipment	-	-		-	-
Non-instructional Equipment		39,155.00	39,155.00	39,058.73	96.27
Total Facilities acquisition and construction services	-	39,155.00	39,155.00	39,058.73	96.27
Total expenditures	412,025.77	772,239.03	1,184,264.80	1,097,732.66	86,532.14
Excess (Deficiency) of Revenues Over (Under) Expenditure:	-	-	-	6,630.28	6,630.28

Stratford Borough School District
Required Supplementary Information
Budgetary Comparison Schedule
Note to Required Supplementary Information
For the Fiscal Year Ended June 30, 2025

Note A - Explanation of Difference between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

		General Fund	Special Revenue
Sources/inflows of resources			
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	C-1; C-2	23,989,378.39	1,104,362.94
Difference - budget to GAAP:			
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized			
Prior Year			315,024.92
Current year			(71,944.62)
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.		808,131.00	
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.		(804,311.00)	
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds	B-2	<u>23,993,198.39</u>	<u>1,347,443.24</u>
Uses/outflows of resources			
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	C-1; C-2	25,620,768.91	1,097,732.66
Differences - budget to GAAP			
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is place for budgetary purposes, but in the year the supplies are received for financial reporting purposes.			
Prior Year			315,024.92
Current year			(71,944.62)
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	B-2	<u>25,620,768.91</u>	<u>1,340,812.96</u>

Required Supplemental Information
Part III

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STRATFORD BOROUGH SCHOOL DISTRICT
Schedule of the District's Proportionate Share of the Net Pension Liability
Public Employee Retirement System
Last Ten Fiscal Years

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
District's proportion of the net pension liability (asset)	0.01310768840%	0.01415272290%	0.01285%	0.01259%	0.01477%	0.01615%	0.01625%	0.01691%	0.01753%	0.01971%
District's proportionate of the net pension liability (asset)	\$ 1,781,079	\$ 2,049,933	1,938,707	1,491,681	2,409,237	2,909,671	3,198,722	3,938,828	5,190,816	4,425,306
District's covered payroll	1,179,541	1,063,844	1,016,900	1,040,311	910,063	1,075,426	1,082,526	1,106,584	1,116,842	1,156,408
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	151.00%	192.69%	190.65%	143.39%	264.73%	270.56%	295.49%	355.76%	464.78%	382.68%
Plan fiduciary net position as a percentage of the total pension liability	68.22%	65.23%	62.91%	70.33%	58.32%	56.27%	53.60%	48.10%	40.14%	47.93%

Source: GASB 68 report on Public Employees' Retirement System; District records

STRATFORD BOROUGH SCHOOL DISTRICT
Schedule of District Contributions
Public Employee Retirement System
Last Ten Fiscal Years

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Contractually required contribution	\$ 178,361	189,156	162,000	147,464	161,619	157,075	149,045	161,596	156,671	155,702
Contributions in relation to the contractually required contribution	178,361	189,156	162,000	147,464	161,619	157,075	149,045	161,596	156,671	155,702
Contribution deficiency (excess)	-	-	-	-	-	-	-	-	-	-
District's covered-employee payroll	1,179,541	1,063,844	1,016,900	1,040,311	910,063	1,075,426	1,082,526	1,106,584	1,116,842	1,156,408
Contributions as a percentage of covered-employee payroll	15.12%	17.78%	15.93%	14.17%	17.76%	14.61%	13.77%	14.60%	14.03%	13.46%

Source: GASB 68 report on Public Employees' Retirement System; District records

STRATFORD BOROUGH SCHOOL DISTRICT
Schedule of the District's Proportionate Share of the Net Pension Liability
Teachers' Pension and Annuity Fund
Last Ten Fiscal Years

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
District's proportion of the net pension liability (asset)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
District's proportionate of the net pension liability (asset)	\$ -	-	-	-	-	-	-	-	-	-
State's proportionate share of the net pension liability (asset) associated with the District	29,381,328	28,492,138	28,982,610	27,446,432	39,564,952	37,244,880	38,332,882	37,526,495	43,669,843	35,626,160
Total	29,381,328	28,492,138	28,982,610	27,446,432	39,564,952	37,244,880	38,332,882	37,526,495	43,669,843	35,626,160
District's covered payroll	7,867,319	7,570,642	7,323,756	7,127,994	6,368,948	6,350,642	6,270,844	7,349,084	6,697,016	6,629,512
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	37.99%	34.68%	32.29%	35.52%	24.60%	26.95%	26.49%	25.41%	23.33%	28.71%

Source: GASB 68 report on Public Employees' Retirement System; District records

STRATFORD BOROUGH SCHOOL DISTRICT
Schedule of the District's Proportionate Share of the Net OPEB Liability
Public Employee Retirement System and Teachers' Pension and Annuity Fund
Last Nine Fiscal Years

	2024	2023	2022	2021	2020	2019	2018	2017	2016
District's proportion of the net OPEB liability (asset)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
District's proportionate share of the net OPEB liability (asset)	\$ -	-	-	-	-	-	-	-	-
State's proportionate share of the net OPEB liability (asset) associated with the District	37,599,043.00	32,990,389.00	31,589,083.00	37,641,361.00	43,605,359.00	27,145,193.00	29,543,568.00	33,814,902.00	36,532,468.00
Total	<u>\$ 37,599,043.00</u>	<u>32,990,389.00</u>	<u>31,589,083.00</u>	<u>37,641,361.00</u>	<u>43,605,359.00</u>	<u>27,145,193.00</u>	<u>29,543,568.00</u>	<u>33,814,902.00</u>	<u>36,532,468.00</u>
District's covered payroll	9,046,860.00	8,634,486.00	8,340,656.00	8,168,305.00	7,279,011.00	7,426,088.00	7,426,068.00	7,353,370.00	7,813,858.00
District's proportionate share of the net OPEB liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total OPEB liability	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
State's proportionate share of OPEB associated with the District:									
Service Cost	1,261,774.00	1,156,950.00	1,542,397.00	1,744,706.00	1,084,160.00	1,086,336.00	1,195,313.00	1,443,124.00	
Interest Cost	1,237,671.00	1,161,881.00	837,146.00	976,457.00	975,256.00	1,169,880.00	1,239,834.00	1,071,630.00	
Change in Benefit Terms	-	-	-	(40,065.00)	-	-	-	-	
Expected vs. Actual	209,165.00	(108,090.00)	844,849.00	(7,938,021.00)	7,171,673.00	(4,250,753.00)	(2,563,528.00)	-	
Changes in Assumptions	2,812,908.00	66,495.00	(8,474,055.00)	37,136.00	7,965,201.00	404,737.00	(3,390,272.00)	(4,477,935.00)	
Member Contributions	32,366.00	29,775.00	26,602.00	24,963.00	23,009.00	24,701.00	27,303.00	28,840.00	
Benefit Payments	(945,230.00)	(905,705.00)	(829,217.00)	(769,174.00)	(759,133.00)	(833,276.00)	(789,984.00)	(783,225.00)	
Change in Total OPEB Liability	<u>4,608,654.00</u>	<u>1,401,306.00</u>	<u>(6,062,278.00)</u>	<u>(5,963,998.00)</u>	<u>16,460,166.00</u>	<u>(2,398,375.00)</u>	<u>(4,271,334.00)</u>	<u>(2,717,566.00)</u>	
State's proportionate share of the net OPEB liability (asset) associated with the District - Beginning Balance	32,990,389.00	31,589,083.00	37,641,361.00	43,605,359.00	27,145,193.00	36,532,468.00	36,532,468.00	33,814,902.00	
Ending Balance	<u>\$ 37,599,043.00</u>	<u>\$ 32,990,389.00</u>	<u>31,589,083.00</u>	<u>37,641,361.00</u>	<u>43,605,359.00</u>	<u>34,134,093.00</u>	<u>32,261,134.00</u>	<u>33,814,902.00</u>	
State's proportionate share of the net OPEB liability associated with the District - as a percentage of its covered-employee payroll	415.60%	382.08%	378.74%	460.82%	599.06%	459.65%	438.73%		

Source: GASB 75 report on State of New Jersey State Health Benefits Program; District records

Note: This schedule is required by GASB 75 to be show information for a 10 year period.

However, information is only currently available for nine years.

Additional years will be presented as they become available.

Other Supplementary Information

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SPECIAL REVENUE FUND

Special revenue funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

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Stratford Borough School District
Special Revenue Fund
Combining Schedule of Revenue and Expenditures
Budgetary Basis
For the Fiscal Year Ended June 30, 2025

	Title I	Title III	Title II A	Title IV A	IDEA Basic	IDEA PreK	ESSER III Learning Accel	ESSER III	Total Federal
REVENUES:									
State Sources	198,480.24	21,356.12	13,010.43	19,807.00	297,612.51	19,377.00	40,000.00	27,223.80	636,867.10
Federal Sources									
Local Sources									
Total revenues	198,480.24	21,356.12	13,010.43	19,807.00	297,612.51	19,377.00	40,000.00	27,223.80	636,867.10
EXPENDITURES									
Instruction:									
Salaries of Teachers	126,400.00	3,500.00		8,000.00		18,235.00	38,560.00	238.03	194,933.03
Other Salaries for Instruction									-
Purchased Prof. and Technical Services						1,142.00			1,142.00
Other Purchased Services (400-500 Series)					233,776.00				233,776.00
General Supplies	200.24	7,988.00						3,176.67	11,364.91
Other Objects		1,000.00	5,177.43	2,397.00					8,574.43
Total instruction	126,600.24	12,488.00	5,177.43	10,397.00	233,776.00	19,377.00	38,560.00	3,414.70	449,790.37
Support services:									
Salaries		4,260.62					1,440.00	15,075.78	20,776.40
Salaries of Program Directors									-
Salaries of Other Professional Staff									-
Salaries of Secretaries and Clerical Assistants									-
Other Salaries									-
Personal Services- Employee Benefits	71,880.00								71,880.00
Cleaning Repairs and Maintenance									-
Professional and Technical Services		1,500.00	5,350.00	4,060.00	63,836.51			6,600.00	81,346.51
Other Purchased Services (400-500 Series)			2,483.00					1,800.00	4,283.00
Contracted Services (Bet Home & School)									-
Travel								333.32	-
Supplies and Materials		3,107.50		5,350.00					333.32
Other Objects									8,457.50
Student Activities									
Total support services	71,880.00	8,868.12	7,833.00	9,410.00	63,836.51	-	1,440.00	23,809.10	187,076.73
Facilities Acquisition and Construction Services									
Instructional Equipment									-
Non-instructional Equipment									-
Total Facilities Acquisition and Construction Services	-	-	-	-	-	-	-	-	-
Total expenditures	198,480.24	21,356.12	13,010.43	19,807.00	297,612.51	19,377.00	40,000.00	27,223.80	636,867.10
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	-	-	-	-	-	-
Fund Balance, July 1	-	-	-	-	-	-	-	-	-
Fund Balance, July 31	\$ -	-	-	-	-	-	-	-	-

Stratford Borough School District
Special Revenue Fund
Combining Schedule of Revenue and Expenditures
Budgetary Basis
For the Fiscal Year Ended June 30, 2025

	Non Public Comp Ed.	Non Public Technology	Non Public Security	Non Public ESL	Non Public Transportation	Non Public Supp Instruct	Non Public Speech	Non Public Textbook	Non Public Nursing
REVENUES:									
State Sources	139,673.70	8,922.49	39,058.73	30,110.30	55,073.69	34,857.20	28,458.00	9,659.48	24,581.70
Federal Sources									
Local Sources									
Total revenues	139,673.70	8,922.49	39,058.73	30,110.30	55,073.69	34,857.20	28,458.00	9,659.48	24,581.70
EXPENDITURES									
Instruction:									
Salaries of Teachers									
Other Salaries for Instruction									
Purchased Prof. and Technical Services	139,673.70			30,110.30	55,073.69	34,857.20	28,458.00		24,581.70
Other Purchased Services (400-500 Series)		8,922.49						9,659.48	
General Supplies									
Other Objects									
Total instruction	139,673.70	8,922.49	-	30,110.30	55,073.69	34,857.20	28,458.00	9,659.48	24,581.70
Support services:									
Salaries									
Salaries of Program Directors									
Salaries of Other Professional Staff									
Salaries of Secretaries and Clerical Assistants									
Other Salaries									
Personal Services- Employee Benefits									
Cleaning Repairs and Maintenance									
Professional and Technical Services									
Other Purchased Services (400-500 Series)									
Contracted Services (Bet Home & School)									
Travel									
Supplies and Materials									
Other Objects									
Student Activities									
Total support services	-	-	-	-	-	-	-	-	-
Facilities Acquisition and Construction Services									
Instructional Equipment			39,058.73						
Non-instructional Equipment									
Total Facilities Acquisition and Construction Services	-	-	39,058.73	-	-	-	-	-	-
Total expenditures	139,673.70	8,922.49	39,058.73	30,110.30	55,073.69	34,857.20	28,458.00	9,659.48	24,581.70
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	-	-	-	-	-	-
Fund Balance, July 1	-	-	-	-	-	-	-	-	-
Fund Balance, July 31	-	-	-	-	-	-	-	-	-

Strafford Borough School District
Special Revenue Fund
Combining Schedule of Revenue and Expenditures
Budgetary Basis
For the Fiscal Year Ended June 30, 2025

	Non Public Ch. 192 Auxiliary	Total State	Student Activities	Total Local Projects	Total
REVENUES:					
State Sources	22,187.87	392,583.16			392,583.16
Federal Sources					636,867.10
Local Sources			74,912.68	74,912.68	74,912.68
Total revenues	22,187.87	392,583.16	74,912.68	74,912.68	1,104,362.94
EXPENDITURES					
Instruction:					
Salaries of Teachers		-		-	194,933.03
Other Salaries for Instruction		-		-	-
Purchased Prof. and Technical Services	22,187.87	334,942.46		-	336,084.46
Other Purchased Services (400-500 Series)		-		-	233,776.00
General Supplies		18,581.97		-	29,946.88
Other Objects		-		-	8,574.43
Total instruction	22,187.87	353,524.43	-	-	803,314.80
Support services:					
Salaries		-		-	20,776.40
Salaries of Program Directors		-		-	-
Salaries of Other Professional Staff		-		-	-
Salaries of Secretaries and Clerical Assistants		-		-	-
Other Salaries		-		-	-
Personal Services- Employee Benefits		-		-	71,880.00
Cleaning Repairs and Maintenance		-		-	-
Professional and Technical Services		-		-	81,346.51
Other Purchased Services (400-500 Series)		-		-	4,283.00
Contracted Services (Bet Home & School)		-		-	-
Travel		-		-	-
Supplies and Materials		-		-	333.32
Other Objects		-	68,282.40	68,282.40	8,457.50
Student Activities		-	68,282.40	68,282.40	68,282.40
Total support services	-	-	68,282.40	68,282.40	255,359.13
Facilities Acquisition and Construction Services					
Instructional Equipment		39,058.73		-	39,058.73
Non-instructional Equipment		-	-	-	-
Total Facilities Acquisition and Construction Services	-	39,058.73	-	-	39,058.73
Total expenditures	22,187.87	392,583.16	68,282.40	68,282.40	1,097,732.66
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	6,630.28	6,630.28	6,630.28
Fund Balance, July 1	-	-	98,538.63	98,538.63	98,538.63
Fund Balance, July 31	-	-	105,168.91	105,168.91	105,168.91

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PROPRIETARY FUNDS

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Stratford Borough School District
Enterprise Funds
Combining Balance Sheet
June 30, 2025

G-1

	Business Type Activity	
	Food Service	Total
ASSETS:		
Current assets:		
Cash and cash equivalents	\$ -	-
Accounts Receivable:		
State	1,341.67	1,341.67
Federal	15,183.87	15,183.87
Other	34,626.07	34,626.07
Interfund Receivable	97,572.61	97,572.61
Inventories	7,564.60	7,564.60
Total Current Assets	<u>156,288.82</u>	<u>156,288.82</u>
Fixed Assets:		
Furniture, Machinery and Equipment	280,558.30	280,558.30
Accumulated depreciation	(226,529.98)	(226,529.98)
Total Fixed Assets	<u>54,028.32</u>	<u>54,028.32</u>
Total assets	<u><u>210,317.14</u></u>	<u><u>210,317.14</u></u>
LIABILITIES:		
Current liabilities:		
Accounts payable	-	-
Deferred Revenue	6,476.45	6,476.45
Interfunds Payable	-	-
Total current liabilities	<u>6,476.45</u>	<u>6,476.45</u>
NET ASSETS		
Investment in capital assets, net of related debt	54,028.32	54,028.32
Unreserved Net Assets	149,812.37	149,812.37
Total net assets	<u>203,840.69</u>	<u>203,840.69</u>
Total liabilities and net assets	<u><u>\$ 210,317.14</u></u>	<u><u>210,317.14</u></u>

Stratford Borough School District
Enterprise Funds
Combining Statement of Revenues, Expenses
and Changes in Retained Earnings/Fund Balance
For the Fiscal Year ended June 30, 2025

G-2

	Business Type Activity	
	Food Service	Total
OPERATING REVENUES:		
Local Sources:		
Daily Sales - Reimbursable Programs	\$ 72,982.66	72,982.66
Daily Sales - Non-Reimbursable Programs	61,668.60	61,668.60
Miscellaneous Revenues	20,797.46	20,797.46
Total Operating Revenues	155,448.72	155,448.72
OPERATING EXPENSES:		
Salaries	201,419.03	201,419.03
Other Purchased Services	3,485.00	3,485.00
Supplies	8,537.91	8,537.91
Repairs and Maintenance	74,347.01	74,347.01
Management Fee	42,150.00	42,150.00
Cost of Sales - Reimbursable	166,364.17	166,364.17
Cost of Sales - Non-Reimbursable	27,593.92	27,593.92
Depreciation	21,033.24	21,033.24
Miscellaneous	17,410.41	17,410.41
Total Operating Expenses	562,340.69	562,340.69
Operating income (loss)	(406,891.97)	(406,891.97)
NONOPERATING REVENUES:		
State sources:		
State School Lunch Program	15,522.30	15,522.30
State School Breakfast Program	4,043.05	4,043.05
Federal sources:		
National School Lunch Program	178,066.70	178,066.70
National School Breakfast Program	50,140.28	50,140.28
PEBT	643.00	643.00
Food Distribution Program	29,605.50	29,605.50
Interest Revenues	-	-
Total Nonoperating Revenues	278,020.83	278,020.83
Net Income (Loss)	(128,871.14)	(128,871.14)
Net Assets - July 1	332,711.83	332,711.83
Net Assets - June 30	\$ 203,840.69	203,840.69

Stratford Borough School District
Combining Statement of Cash Flows
Enterprise Funds
For the Fiscal Year ended June 30, 2025

G-3

	Business Type Activity	
	Food Service	Total
CASH FLOWS FROM OPERATING ACTIVITIES:		
Cash received from customers	\$ 150,267.30	150,267.30
Cash payments to employees for services	(200,464.40)	(200,464.40)
Cash payments to suppliers for goods and services	(337,286.24)	(337,286.24)
Net cash provided (used) by operating activities	<u>(387,483.34)</u>	<u>(387,483.34)</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:		
Cash received from state and federal reimbursements	302,743.79	302,743.79
Operating subsidies and transfers to other funds	-	-
Interfund loans	<u>(108,551.20)</u>	<u>-</u>
Net cash provided by noncapital financing activities	<u>194,192.59</u>	<u>302,743.79</u>
CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:		
Purchase of equipment	<u>-</u>	<u>-</u>
Net cash used by capital financing activities	<u>-</u>	<u>-</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Interest on investments	<u>-</u>	<u>-</u>
Net cash provided by investing activities	<u>-</u>	<u>-</u>
Net Increase in Cash and Cash Equivalents	(193,290.75)	(193,290.75)
Cash and Cash Equivalents, July 1	<u>193,290.75</u>	<u>193,290.75</u>
Cash and Cash Equivalents, June 30	<u><u>-</u></u>	<u><u>-</u></u>
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:		
Operating Income (Loss)	(406,891.97)	(406,891.97)
Adjustments to Reconcile Operating Income (Loss) to Net Cash provided by (used for) Operating Activities:		-
Depreciation	21,033.24	21,033.24
Change in assets and liabilities:		
(Increase) in accounts receivable	(5,181.42)	(5,181.42)
Decrease in inventory	2,602.18	2,602.18
Increase in accounts payable	-	-
Increase in unearned revenue	954.63	954.63
Net Cash Provided by (Used for) Operating Activities	<u>\$ (387,483.34)</u>	<u>(387,483.34)</u>

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LONG-TERM DEBT

The long-term debt section consists of the schedules of obligations under capital leases.

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Stratford Borough School District
Long-Term Debt
Schedule of General Serial Bonds
For the Fiscal Year Ended June 30, 2025

I-1

Improvement Description	Date of Issue	Amount of Original Issue	Maturities of Bonds Outstanding June 30, 2023			Interest Rate	Balance June 30, 2023	Increased	Decreased	Balance June 30, 2024
			Date	Amount	June 30, 2023					
2019 Refunding Bonds	3/21/2019	\$ 3,415,000	8/1/2025	345,000	\$ 5,000%	2,210,000.00			325,000.00	1,885,000.00
			8/1/2026	360,000	5,000%					
			8/1/2027	375,000	5,000%					
			8/1/2028	395,000	5,000%					
			8/1/2029	410,000	5,000%					
Total Bond Issue						2,210,000.00	-		325,000.00	1,885,000.00

Stratford Borough School District
Long-Term Debt
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2025

I-3

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 427,375.00	-	427,375.00	427,375.00	-
Total - State Sources	-	-	-	-	-
Total Revenues	427,375.00	-	427,375.00	427,375.00	-
EXPENDITURES:					
Regular Debt Service:					
Interest on Bonds	102,375.00	-	102,375.00	102,375.00	-
Redemption of Principal	325,000.00	-	325,000.00	325,000.00	-
Total Regular Debt Service	427,375.00	-	427,375.00	427,375.00	-
Total Expenditures	427,375.00	-	427,375.00	427,375.00	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	-	-
Fund Balance, July 1	0.48	-	0.48	0.48	-
Fund Balance, June 30	0.48	-	0.48	0.48	-

Statistical Section

Governmental Accounting Standards Board (GASB) requires 10 years of statistical information to be included in the ACFR.

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STRATFORD BOROUGH SCHOOL DISTRICT
Net Position by Component,
Last Ten Fiscal Years
Unaudited

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Governmental activities										
Invested in capital assets, net of related debt	5,556,177.71	5,374,698.13	5,275,718.45	5,120,430.81	5,151,565.30	5,369,044.54	5,619,422.81	6,362,573.80	6,429,494.04	8,222,387.37
Restricted	1,358,352.24	1,660,676.21	1,347,871.80	1,550,571.42	2,730,611.71	4,865,823.40	6,679,019.61	7,617,149.91	9,999,529.21	7,948,719.51
Unrestricted	(4,197,486.49)	(4,376,531.28)	(4,509,204.43)	(4,189,730.59)	(3,465,167.65)	(2,603,081.24)	(3,033,123.49)	(3,306,800.95)	(3,088,086.62)	(2,540,365.55)
Total governmental activities net position	2,717,043.46 *	2,658,843.06	2,114,385.82	2,481,271.64	4,417,009.36	7,631,786.70	9,265,318.93	10,672,922.76	13,340,936.63	13,630,741.33
Business-type activities										
Invested in capital assets, net of related debt	113,706.67	127,888.13	112,299.19	115,473.25	101,046.31	113,576.37	102,062.09	124,824.94	75,061.56	54,028.32
Unrestricted	171,995.70	170,788.79	184,585.98	197,519.54	202,153.33	201,279.59	285,004.59	247,174.47	257,650.27	149,812.37
Total business-type activities net position	285,702.37	298,676.92	296,885.17	312,992.79	303,199.64	314,855.96	387,066.68	371,999.41	332,711.83	203,840.69
District-wide										
Invested in capital assets, net of related debt	5,669,884.38	5,502,586.26	5,388,017.64	5,235,904.06	5,252,611.61	5,482,620.91	5,721,484.90	6,487,398.74	6,504,555.60	8,276,415.69
Restricted	1,358,352.24	1,660,676.21	1,347,871.80	1,550,571.42	2,730,611.71	4,865,823.40	6,679,019.61	7,617,149.91	9,999,529.21	7,948,719.51
Unrestricted	(4,025,490.79)	(4,205,742.49)	(4,324,618.45)	(3,992,211.05)	(3,263,014.32)	(2,401,801.65)	(2,748,118.90)	(3,059,626.48)	(2,830,436.35)	(2,390,553.18)
Total district net position	3,002,745.83	2,957,519.98	2,411,270.99	2,794,264.43	4,720,209.00	7,946,642.66	9,652,385.61	11,044,922.17	13,673,648.46	13,834,582.02

* Net position was restated as of June 30, 2014 as required by implementation of GASB 68.

Source: ACFR Schedule A-1

STRATFORD BOROUGH SCHOOL DISTRICT
Changes in Net Position, Last Ten Fiscal Years
Unaudited

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Expenses										
Governmental activities										
Instruction										
Regular	4,137,390.84	4,549,952.12	4,657,163.29	7,609,789.51	4,878,221.67	4,647,240.09	5,522,502.13	5,985,585.28	5,003,966.23	6,133,816.78
Special education	1,449,938.47	1,526,357.58	1,539,180.40	2,995,339.91	1,773,016.52	1,831,049.21	2,179,621.38	4,326,343.47	4,076,919.89	4,777,297.45
Other special education	-	-	-	-	266,066.16	327,035.83	528,822.28	707,644.11	704,067.70	799,549.94
Other instruction	688,561.27	624,159.27	629,677.45	754,088.59	117,140.82	74,837.11	109,320.65	180,346.97	148,436.51	169,398.01
Support Services:										
Tuition	850,707.82	787,394.94	1,084,400.93	1,021,114.80	317,667.07	284,793.16	379,857.40	515,835.65	460,535.98	530,021.71
Student & Instruction Related Services	1,467,952.55	1,513,927.64	1,693,462.84	2,515,011.55	1,720,755.72	1,517,596.15	1,935,119.64	3,117,342.05	6,314,613.31	3,437,133.01
General Administrative Services	684,620.99	732,628.71	713,435.43	355,453.72	669,956.13	776,790.17	787,379.76	506,254.68	386,639.60	529,914.20
School Administrative Services	419,605.39	419,925.09	447,668.97	433,678.91	406,874.94	383,591.00	444,303.23	626,979.77	503,619.33	642,204.40
Central Services	-	-	-	184,375.39	-	-	-	289,622.81	191,506.28	155,692.28
Administrative Information Technology	-	-	-	566,378.45	-	-	-	203,796.47	156,207.36	236,380.79
Business Admin and Technical Services	-	-	-	-	-	-	-	-	-	-
Plant Operations and Maintenance	1,001,941.62	1,005,645.45	973,127.62	1,533,345.32	1,043,505.35	1,013,418.69	1,606,051.64	1,977,074.01	1,860,798.09	2,662,116.04
Pupil Transportation	520,865.10	480,501.61	539,731.61	786,743.99	484,617.86	338,834.81	395,822.45	888,160.45	830,088.42	1,153,372.94
Employee Benefits	5,656,300.76	6,875,538.05	7,637,439.13	-	-	-	-	-	-	-
Unallocated Benefits	-	-	-	-	5,643,364.64	7,284,644.97	4,986,222.61	-	-	-
Special Schools	-	18,891.00	44,699.00	47,755.00	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-
Interest on Long-Term Debt	212,199.08	205,162.62	169,985.84	247,517.06	131,350.22	129,816.89	118,679.39	78,622.39	66,255.73	50,326.60
Revaluation of Fixed Assets	-	-	-	-	-	-	-	-	-	-
Security	-	71,336.07	54,201.57	-	-	-	-	-	-	-
Transfer to Charter Schools	-	-	-	-	13,704.00	-	13,951.00	-	-	-
Unallocated Depreciation and Amortization	453,865.90	427,575.38	456,992.68	-	456,992.68	456,992.68	456,992.68	-	-	-
Total governmental activities expenses	17,543,949.79	19,238,995.53	20,641,166.76	19,050,592.20	17,923,223.78	19,066,640.76	19,464,646.24	19,403,608.11	20,703,654.43	21,277,204.15
Business-type activities:										
Food Service	439,445.94	389,602.91	407,440.20	389,323.94	319,822.99	226,872.33	414,841.87	420,475.89	451,878.52	562,340.69
Summer Drama Camp	11,988.38	13,058.50	13,611.10	18,118.23	-	-	-	-	-	-
Summer Technology Camp	4,832.78	2,583.60	3,229.50	1,187.87	-	-	-	-	-	-
Summer Music Lessons	-	322.95	347.95	19.10	-	-	-	-	-	-
Total business-type activities expense	456,267.10	405,567.96	424,628.75	408,649.14	319,822.99	226,872.33	414,841.87	420,475.89	451,878.52	562,340.69
Total district expenses	18,000,216.89	19,644,563.49	21,065,795.51	19,459,241.34	18,243,046.77	19,293,513.09	19,879,488.11	19,824,084.00	21,155,532.95	21,839,544.84

STRATFORD BOROUGH SCHOOL DISTRICT
Changes in Net Position, Last Ten Fiscal Years
Unaudited

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Program Revenues										
Governmental activities:										
Charges for services:										
Instruction (Tuition)	1,705,913.08	2,171,359.28	1,927,655.22	-	-	-	-	2,187,898.44	2,677,951.78	3,250,120.00
Business and Other Support Services	29,520.89	27,886.00	29,349.00	-	-	-	-	-	-	-
Operating Grants and Contributions	3,617,445.99	4,084,942.42	4,588,597.29	4,820,742.63	4,687,428.94	6,112,903.21	4,514,531.07	(344,644.99)	(170,890.96)	(924,525.76)
Special Item Refinance of Debt Savings										
Total governmental activities program revenues	5,352,879.96	6,284,187.70	6,545,601.51	4,820,742.63	4,687,428.94	6,112,903.21	4,514,531.07	1,843,253.45	2,507,060.82	2,325,594.24
Business-type activities:										
Charges for services:										
Food Service	214,314.58	222,296.53	231,160.91	232,649.82	151,776.43	20,967.06	5,068.75	145,706.82	132,540.69	155,448.72
Summer Drama Camp	14,856.30	16,117.00	18,161.00	-	-	-	-	-	-	-
Summer Technology Camp	5,625.00	2,723.75	3,485.00	-	-	-	-	-	-	-
Summer Music Lessons	-	330.00	360.00	-	-	-	-	-	-	-
Operating Grants and Contributions	169,718.06	177,075.23	169,670.09	192,106.94	158,253.41	217,561.59	481,983.84	259,701.80	280,050.25	278,020.83
Total business type activities program revenues	404,513.94	418,542.51	422,837.00	424,756.76	310,029.84	238,528.65	487,052.59	405,408.62	412,590.94	433,469.55
Total district program revenues	5,757,393.90	6,702,730.21	6,968,438.51	5,245,499.39	4,997,458.78	6,351,431.86	5,001,583.66	2,248,662.07	2,919,651.76	2,759,063.79
Net (Expense)/Revenue										
Governmental activities	(12,191,069.83)	(12,954,807.83)	(14,095,565.25)	(14,229,849.57)	(13,235,794.84)	(12,953,737.55)	(14,950,115.17)	(17,560,354.66)	(18,196,593.61)	(18,951,609.91)
Business-type activities	(51,753.16)	12,974.55	(1,791.75)	16,107.62	(9,793.15)	11,656.32	72,210.72	(15,067.27)	(39,287.58)	(128,871.14)
Total district-wide net expense	(12,242,822.99)	(12,941,833.28)	(14,097,357.00)	(14,213,741.95)	(13,245,587.99)	(12,942,081.23)	(14,877,904.45)	(17,575,421.93)	(18,235,881.19)	(19,080,481.05)
General Revenues and Other Changes in Net Assets										
Governmental activities:										
Property Taxes Levied for General Purposes, Net	6,161,630.00	6,423,150.00	6,712,467.00	7,066,887.00	7,258,770.00	7,401,387.00	7,549,415.00	7,689,079.00	7,842,861.00	7,999,717.68
Taxes Levied for Debt Service	371,102.00	404,634.00	432,965.00	445,190.00	456,114.00	425,425.00	422,861.08	428,900.00	426,700.00	427,375.00
Unrestricted Grants and Contributions	5,023,433.38	5,794,883.44	6,158,834.75	5,097,469.59	5,172,608.72	5,402,439.33	6,062,140.72	10,640,338.98	12,117,517.66	12,295,806.74
Restricted Grants	-	-	-	1,743,044.87	-	-	-	-	-	-
Tuition	-	-	-	-	2,137,663.00	2,151,472.63	2,108,786.95	-	-	-
Special Items	-	-	-	-	-	-	-	-	-	-
Investment Earnings	-	-	-	-	-	-	-	-	-	-
Special Item Refinance of Debt Savings	-	-	-	-	-	-	-	-	-	-
Miscellaneous Income	167,938.88	273,939.29	246,841.26	244,143.92	338,665.87	474,202.32	440,443.65	209,660.51	477,528.82	447,553.97
Transfers	-	-	-	-	-	-	-	-	-	-
Adjustment to Capital Assets	-	-	-	-	(9,570.91)	-	-	-	-	-
Total governmental activities	11,724,104.26	12,896,606.73	13,551,108.01	14,596,735.38	15,354,250.68	15,854,926.28	16,583,647.40	18,967,978.49	20,864,607.48	21,170,453.39
Business-type activities:										
Investment Earnings	-	-	-	-	-	-	-	-	-	-
Special Items	-	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-	-
Total business-type activities	-	-	-	-	-	-	-	-	-	-
Total district-wide	11,724,104.26	12,896,606.73	13,551,108.01	14,596,735.38	15,354,250.68	15,854,926.28	16,583,647.40	18,967,978.49	20,864,607.48	21,170,453.39
Change in Net Position										
Governmental activities	(466,965.57)	(58,201.10)	(544,457.24)	366,885.81	2,118,455.84	2,901,188.73	1,633,532.23	1,407,623.83	2,668,013.87	2,218,843.48
Business-type activities	(51,753.16)	12,974.55	(1,791.75)	16,107.62	(9,793.15)	11,656.32	72,210.72	(15,067.27)	(39,287.58)	(128,871.14)
Total district	(518,718.73)	(45,226.55)	(546,248.99)	382,993.43	2,108,662.69	2,912,845.05	1,705,742.95	1,392,556.56	2,628,726.29	2,089,972.34

Source: ACFR Schedule A-2

STRATFORD BOROUGH SCHOOL DISTRICT
Fund Balances, Governmental Funds,
Last Ten Fiscal Years
Unaudited

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
General Fund										
Restricted	1,358,352.09	1,660,675.81	1,347,871.40	1,838,024.05	2,910,590.43	4,792,066.46	6,614,271.80	6,151,640.68	6,943,491.13	6,212,338.58
Committed	-	-	-	-	-	-	-	1,058,727.29	1,058,727.29	1,058,927.29
Assigned	-	78,825.51	49,590.62	-	918,116.52	1,405,397.40	256,947.50	406,781.46	1,997,310.31	728,299.29
Unassigned	(184,582.85)	(91,684.63)	(153,981.18)	-	(143,841.10)	63,514.66	107,039.07	(258,706.96)	(401,895.98)	(189,737.43)
Reserved	-	-	-	-	-	-	-	-	-	-
Unreserved	-	-	-	-	-	-	-	-	-	-
Total general fund	<u>1,173,769.24</u>	<u>1,647,816.69</u>	<u>1,243,480.84</u>	<u>1,838,024.05</u>	<u>3,684,865.85</u>	<u>6,260,978.52</u>	<u>6,978,258.37</u>	<u>7,358,442.47</u>	<u>9,597,632.75</u>	<u>7,809,827.73</u>
All Other Governmental Funds										
Unreserved, reported in:										
Special Revenue Fund	-	-	-	-	-	71,017.54	64,747.33	71,908.72	98,538.63	105,168.91
Debt Service Fund	0.15	0.40	0.40	0.40	2,739.40	2,739.40	0.48	-	-	-
Total all other governmental funds	<u>0.15</u>	<u>0.40</u>	<u>0.40</u>	<u>0.40</u>	<u>2,739.40</u>	<u>73,756.94</u>	<u>64,747.81</u>	<u>71,908.72</u>	<u>98,538.63</u>	<u>105,169.39</u>

Source: ACFR Schedule B-1

STRATFORD BOROUGH SCHOOL DISTRICT
Changes in Fund Balances, Governmental Funds,
Last Ten Fiscal Years
Unaudited

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Revenues										
Tax levy	6,532,732.00	6,827,784.00	7,145,432.00	7,512,077.00	7,714,884.00	7,826,812.00	7,972,276.08	8,117,979.00	8,269,561.00	8,427,092.68
Tuition Charges	1,705,913.08	2,171,359.28	1,927,655.22	1,743,044.87	2,137,663.00	2,151,472.63	2,108,786.95	2,187,898.44	2,677,951.78	3,250,120.00
Transportation Fees from other LEAs	29,520.89	27,886.90	29,349.00	29,094.88	33,279.00	8,250.80	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-	-	-	-
Miscellaneous	168,084.88	273,939.29	246,841.26	221,612.04	305,386.87	465,951.52	440,443.65	304,975.69	590,813.81	522,466.65
State Sources	6,427,501.03	6,772,398.54	7,170,127.88	7,824,518.22	8,260,208.01	8,581,259.62	9,889,340.20	11,055,117.89	12,528,955.28	12,676,299.95
Federal Sources	482,536.34	474,177.32	434,313.16	277,505.00	501,093.65	542,449.92	1,097,877.59	573,810.90	968,955.44	892,037.35
Total Revenues	15,346,288.22	16,547,545.33	16,953,718.52	17,607,852.01	18,952,514.53	19,576,196.49	21,508,724.47	22,233,781.92	25,036,237.31	25,768,016.63
Expenditures										
Instruction										
Regular Instruction	4,178,207.71	4,549,952.12	4,657,163.29	4,234,815.57	4,878,221.67	4,647,240.09	5,522,502.13	4,297,337.80	4,312,113.26	4,707,335.12
Special education instruction	1,449,938.47	1,526,357.58	1,539,180.40	1,666,893.95	1,773,016.52	1,831,049.21	2,179,621.38	3,129,945.66	3,516,320.67	3,666,288.16
Other special instruction	-	-	-	-	266,066.16	327,035.83	528,822.28	510,367.05	606,722.65	613,606.45
Other instruction	688,561.27	624,159.27	629,677.45	419,647.10	117,140.82	74,837.11	109,320.65	130,069.83	125,521.27	130,002.78
Support Services:										
Tuition	850,707.82	787,394.94	1,084,400.93	743,954.03	317,667.07	284,793.16	379,857.40	515,835.65	460,535.98	530,021.71
Student & Instruction Related Services	1,467,952.55	1,513,927.64	1,693,462.84	189,154.46	1,720,755.72	1,517,596.15	1,935,119.64	2,248,289.28	2,424,695.75	2,637,792.64
General Admin Services	684,620.99	732,628.71	705,980.43	-	669,956.13	776,790.17	787,379.76	364,620.11	348,798.76	363,682.17
School Admin Services	419,605.39	419,925.09	447,668.97	134,330.45	406,874.94	383,591.00	444,303.23	451,570.02	454,329.57	440,747.38
Central Services	-	-	-	412,646.58	-	-	-	208,595.21	172,763.36	185,770.28
Administrative Information Technology	-	-	-	1,094,292.59	-	-	-	148,780.46	140,919.18	163,348.72
Plant Operations and Maintenance	1,001,941.62	1,005,645.45	973,127.62	573,198.39	1,043,505.35	1,013,418.69	1,606,051.64	1,423,949.22	1,387,129.61	1,746,969.11
Pupil Transportation	520,865.10	480,501.61	539,731.61	4,661,549.19	484,617.86	338,834.81	395,822.45	639,680.34	747,921.89	791,564.33
Unallocated employee benefits	-	-	-	-	2,525,808.91	2,375,379.45	2,657,657.13	6,655,216.82	7,058,612.37	7,225,832.15
Security	-	71,336.07	54,201.57	-	-	-	-	-	-	-
Other Support Services	3,747,255.29	3,888,941.40	4,450,327.26	2,218,147.22	-	-	-	-	-	-
On Behalf TPAF Pension and Social Security Contributions	-	-	-	-	2,286,696.11	2,681,644.79	3,409,244.70	-	-	-
Transfer of Fund to Charter Schools	-	18,891.00	44,699.00	47,755.00	-	-	-	-	-	-
Capital Outlay	151,508.67	49,203.00	105,468.00	140,585.27	107,849.56	354,194.31	377,093.36	637,718.82	596,677.46	3,758,620.87
Debt Service:										
Principal	185,000.00	225,000.00	260,000.00	283,042.00	335,000.00	275,000.00	285,000.00	300,000.00	310,000.00	325,000.00
Interest and Other Charges	186,102.50	179,633.75	172,965.00	291,392.50	146,482.00	178,532.00	168,707.00	128,900.00	116,700.00	102,375.00
Total expenditures	15,532,267.38	16,073,497.63	17,358,054.37	17,111,404.30	17,079,658.82	17,059,936.77	20,786,502.75	21,788,876.27	22,779,761.78	27,388,956.87
Excess (Deficiency) of revenues over (under) expenditures	(185,979.16)	474,047.70	(404,335.85)	496,447.71	1,872,855.71	2,516,259.72	722,221.72	450,905.65	2,256,475.53	(1,620,940.24)
Other Financing sources (uses)										
Capital Leases	-	-	-	-	-	-	-	-	-	-
Transfers in	-	-	-	-	(9,570.91)	-	-	-	-	-
Transfers out	-	-	-	-	(13,704.00)	-	(13,951.00)	-	-	-
Deposit to Refunding Escrow	-	-	-	(3,836,489.85)	-	-	-	-	-	-
Bond Proceeds	-	-	-	3,934,585.35	-	-	-	-	-	-
Total other financing sources (uses)	-	-	-	98,095.50	(23,274.91)	-	(13,951.00)	-	-	-
Net change in fund balances	(185,979.16)	474,047.70	(404,335.85)	594,543.21	1,849,580.80	2,516,259.72	708,270.72	450,905.65	2,256,475.53	(1,620,940.24)
Debt service as a percentage of noncapital expenditures	2.41%	2.53%	2.51%	3.38%	2.84%	2.71%	2.22%	2.03%	1.92%	1.81%

STRATFORD BOROUGH SCHOOL DISTRICT
General Fund Other Local Revenue by Source
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Interest on Investments	PY Tuition Revenue	PY Refunds	Other Reimbursements	Transportation Fees	Shared Service Fees	Misc.	Total
2016	-	-	-	-	29,520.89	158,727.68	6,938.20	195,186.77
2017	-	-	16,493.10	34,018.93	27,886.90	206,406.64	11,052.43	295,858.00
2018	-	6,779.22	6,244.06	-	29,349.00	228,343.49	6,461.21	277,176.98
2019	-	-	215,049.04	-	29,094.88	-	-	244,143.92
2020	-	-	-	182,718.12	33,279.00	-	121,298.75	337,295.87
2021	-	-	-	-	8,250.80	232,135.35	161,272.43	401,658.58
2022	16,575.14	-	12,267.01	-	-	257,191.40	109,738.92	395,772.47
2023	67,386.32	-	8,958.34	-	-	85,090.62	48,225.23	209,660.51
2024	116,185.49	-	10,804.21	24,532.74	-	-	326,006.38	477,528.82
2025	121,206.92	-	16,190.48	24,532.74	-	-	285,623.83	447,553.97

Source: District Records

STRATFORD BOROUGH SCHOOL DISTRICT
Assessed Value and Actual Value of Taxable Property,
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Vacant Land	Residential	Commercial	Industrial	Apartment	Total Assessed Value	Less: Exempt Property	Tax- Property	Public Utilities ^a	Net Valuation Taxable	Total Direct School Tax Rate ^b	Estimated Actual (County Equalized Value)
2016	1,910,700	332,339,600	59,786,600		19,051,800	413,088,700	158,668,600	158,668,600	100	254,420,200	1.618	427,792,367
2017	1,952,000	332,370,500	58,690,500		19,051,800	412,064,800	158,515,300	158,515,300	100	253,549,600	1.696	427,668,193
2018	1,952,000	333,543,300	58,260,700		19,051,800	412,807,800	159,259,700	159,259,700	100	253,548,200	1.771	427,977,349
2019	1,952,000	332,256,900	54,944,900		19,051,800	408,205,600	162,575,900	162,575,900	100	245,629,800	1.982	433,722,438
2020	Not available	Not available	Not available		Not available	Not available	Not available	Not available	Not available	Not available	2.004	Not available
2021	Not available	Not available	Not available		Not available	Not available	Not available	Not available	Not available	Not available	2.036	Not available
2022	Not available	Not available	Not available		Not available	Not available	Not available	Not available	Not available	Not available	1.972	Not available
2023	113,836,600	296,529,600				410,366,200	176,900	176,900	78	410,189,378	1.998	525,720,010
2024	113,565,400	297,003,000				410,568,400	104,500	104,500	68	410,463,968	2.034	605,093,808
2025	113,486,400	297,648,500				411,134,900	104,500	104,500	68	411,030,468	2.090	682,793,478

Source: District records, Tax list summary & Municipal Tax Assessor

N Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

Reassessment occurs when ordered by the County Board of Taxation

a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

b Tax rates are per \$100

STRATFORD BOROUGH SCHOOL DISTRICT
Direct and Overlapping Property Tax Rates
Rate per \$100 of Assessed Value
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Stratford School District Direct Rate				Borough of Stratford	Regional High School	Camden County	Total Direct and Overlapping Tax Rate
	Basic Rate ^a	General Obligation Debt Service ^b	Total Direct					
2016	1.526	0.092	1.618		0.961	0.667	0.862	4.108
2017	1.595	0.101	1.696		0.980	0.691	0.871	4.238
2018	1.664	0.107	1.771		0.996	0.651	0.873	4.291
2019	1.875	0.107	1.982		0.999	0.684	0.866	4.531
2020	1.897	0.107	2.004		0.996	0.665	0.869	4.534
2021	1.929	0.107	2.036		1.041	0.663	0.873	4.613
2022	1.865	0.107	1.972		1.072	0.741	0.874	4.659
2023	1.891	0.107	1.998		1.074	0.682	0.868	4.622
2024	1.927	0.107	2.034		1.174	0.729	0.916	4.853
2025	1.983	0.107	2.090		1.234	0.737	0.940	5.001

Source: District Records and Municipal Tax Collector

Note: NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy . The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.

a The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the net valuation taxable.

b Rates for debt service are based on each year's requirements.

STRATFORD BOROUGH SCHOOL DISTRICT
Principal Property Tax Payers,
Current Year and Ten Years Ago
Unaudited

Taxpayer	2025				2015			
	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value		Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value	
Woodmere Investment Assoc.	\$ 7,355,700.00	1	1.79%	Information not available				
Laurel Manor Realty LLC	3,948,400.00	2	0.96%					
Echelon Ford Real Estate Holdings	3,182,100.00	3	0.77%					
Gator Stratford LLC	2,519,800.00	4	0.61%					
Stratford Properties, LLC	2,500,000.00	5	0.61%					
Stratford Court Apartments, LLC	2,444,900.00	6	0.59%					
Stratford Court Apartments, L L C	2,215,100.00	7	0.54%					
SB Stratford Propco	2,040,000.00	8	0.50%					
Aldi Inc.	2,012,900.00	9	0.49%					
Stanton L Meltzer Properties, LLC	1,950,000.00	10	0.47%					
Total	\$ 30,168,900.00		7.34%		\$ -		0.00%	
Total Assessed Value			\$ 411,030,468.00				\$ 254,420,200.00	

Source: District ACFR & Municipal Tax Assessor

STRATFORD BOROUGH SCHOOL DISTRICT
Property Tax Levies and Collections,
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2016	6,161,630.00	6,161,630.00	100.00%	-
2017	6,423,150.00	6,423,150.00	100.00%	-
2018	6,712,467.00	6,712,467.00	100.00%	-
2019	7,512,077.00	7,512,077.00	100.00%	-
2020	7,714,884.00	7,714,884.00	100.00%	-
2021	7,826,812.00	7,826,812.00	100.00%	-
2022	7,972,276.08	7,972,276.08	100.00%	-
2023	7,689,079.00	7,048,323.00	91.67%	640,756
2024	7,842,861.00	7,403,739.00	94.40%	439,122
2025	7,999,717.68	7,545,796.36	94.33%	453,921

Note: School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, it is the amount voted upon or certified prior to the end of the school year.

STRATFORD BOROUGH SCHOOL DISTRICT
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Governmental Activities			Business-Type Activities			Percentage of Personal Income ^a	Per Capita ^a
	General Obligation Bonds ^b	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)	Capital Leases	Total District		
2016	4,846,000	-	81,634	-	-	4,927,634	1.43%	707
2017	4,621,000	-	40,817	-	-	4,661,817	1.31%	669
2018	4,361,000	-	-	-	-	4,361,000	1.18%	627
2019	3,715,000	-	-	-	-	3,715,000	0.97%	536
2020	3,380,000	-	-	-	-	3,380,000	0.89%	486
2021	3,105,000	-	-	-	-	3,105,000	0.81%	446
2022	2,820,000	-	-	-	-	2,820,000	0.69%	405
2023	2,520,000	-	-	-	-	2,520,000	0.59%	362
2024	2,210,000	-	-	-	-	2,210,000	0.52%	316
2025	1,885,000	-	-	-	-	1,885,000	0.40%	262

Source: District ACFR Schedules I-1, I-2

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

- a** See Exhibit NJ J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.
- b** Includes Early Retirement Incentive Plan (ERIP) refunding

STRATFORD BOROUGH SCHOOL DISTRICT
Ratios of Net General Bonded Debt Outstanding
Last Ten Fiscal Years
Unaudited

General Bonded Debt Outstanding					
Fiscal Year Ended June 30,	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value ^a of Property	Per Capita ^b
2016	4,846,000	-	4,846,000	1.90%	694
2017	4,621,000	-	4,621,000	1.82%	663
2018	4,361,000	-	4,361,000	1.72%	626
2019	3,715,000	-	3,715,000	1.51%	534
2020	3,380,000	-	3,380,000		487
2021	3,105,000	-	3,105,000		446
2022	2,820,000	-	2,820,000		405
2023	2,520,000	-	2,520,000		362
2024	2,210,000	-	2,210,000	0.54%	316
2025	1,885,000	-	1,885,000	0.46%	262

a See Exhibit NJ J-6 for property tax data.

b Population data can be found in Exhibit NJ J-14.

STRATFORD BOROUGH SCHOOL DISTRICT
Ratios of Overlapping Governmental Activities Debt
As of June 30, 2025
Unaudited

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable ^a</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes			
Borough of Stratford	\$ 3,203,118.25	100.00%	3,203,118.25
Other debt			
Camden County as of December 31, 2024	398,485,195.85	1.13%	4,502,882.71
Subtotal, overlapping debt			7,706,000.96
Stratford Borough School District Direct Debt			<u>1,885,000.00</u>
Total direct and overlapping debt			<u>\$ 9,591,000.96</u>

Sources: Stratford Borough Finance Officer, Camden County Finance Office and Authorities

- Note:** Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Borough of Stratford. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment.
- a** For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the district's boundaries and dividing it by each unit's total taxable value.

Legal Debt Margin Calculation for Fiscal Year 2024

[illegible]

Source: Abstract of Ratables and District Records ACFR Schedule J-6

a Limit set by NJSA 18A:24-19 for a K through 8 district; other % limits would be applicable for other districts

STRATFORD BOROUGH SCHOOL DISTRICT
Demographic and Economic Statistics
Last Ten Fiscal Years
Unaudited

Year	Population ^a	Personal Income (thousands of dollars) ^b	Per Capita Personal Income ^c	Unemployment Rate ^d
2016	6,978	344,657.38	49,392	5.00%
2017	6,968	356,036.93	51,096	5.00%
2018	6,967	369,432.14	53,026	4.30%
2019	6,955	382,232.89	54,958	3.90%
2020	6,937	381,243.65	54,958	10.40%
2021	6,961	382,562.64	54,958	6.40%
2022	6,961	409,515.63	58,830	6.40%
2023	6,965	429,336.53	61,642	3.80%
2024	7,000	423,423.00	60,489	4.50%
2025	7,185	466,931.60	64,987	4.10%

Source:

a Population information provided by the NJ Dept of Labor and Workforce Development

b Personal income is calculated by multiplying per capita income by the population

c Per Capita Income US Department of Commerce, Bureau of Economic Analysis

d Unemployment data provided by the NJ Dept of Labor and Workforce Development

GASB requires this table to present the principal employers for the current year and ten years ago, however the information was not available.

STRATFORD BOROUGH SCHOOL DISTRICT
Full-time Equivalent District Employees by Function/Program,
Last Nine Fiscal Years
Unaudited

<u>Function/Program</u>	2017	2018	2019	2020	2021	2022	2023	2024	2025
Instruction									
Regular	57.60	57.60	57.60	57.60	63.20	63.20	63.20	63.20	63.20
Special education	18.80	18.80	18.80	18.80	18.80	18.80	18.80	18.80	18.80
Other special education	-	-	-	-	-	-	-	-	-
Support Services:									
Student & instruction related services	28.10	28.10	28.10	28.10	30.10	30.10	30.10	30.10	30.10
General & Business Administrative services	2.70	2.70	3.00	3.00	3.00	3.00	3.00	3.00	3.00
School administrative services	7.40	7.40	2.70	2.70	7.00	7.00	7.00	7.00	7.00
Central Services	3.00	3.00	6.40	6.40	2.00	2.00	2.00	2.00	2.00
Administrative Information Technology	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Plant operations and maintenance	11.40	11.40	11.40	11.40	8.00	8.00	8.00	8.00	8.00
Pupil Transportation	1.50	1.50	1.50	1.50	1.50	2.50	2.50	2.50	2.50
Food Service	-	-	-	-	-	-	-	-	-
Total	131.50	131.50	130.50	130.50	134.60	135.60	135.60	135.60	135.60

GASB requires this table to present the full-time equivalent district employees by function/program for the current year and the previous nine years.

Source: District Personnel Records

STRATFORD BOROUGH SCHOOL DISTRICT
Operating Statistics
Last Ten Fiscal Years
Unaudited

Fiscal Year	Pupil/Teacher Ratio						Average Daily Enrollment (ADE) ^c	Average Daily Attendance (ADA) ^c	% Change in Average Daily Enrollment	Student Attendance Percentage
	Enrollment	Operating Expenditures ^a	Cost Per Pupil	Percentage Change	Teaching Staff ^b	Parkview	Yellin			
2016	824	15,009,656	18,216	8.40%	84	1:21	1:21	797	-2.91%	95.56%
2017	868	15,619,661	17,995	-1.21%	89	1:22	1:22	828	4.08%	95.39%
2018	832	16,819,621	20,216	12.34%	89	1:20	1:20	803	1.15%	91.46%
2019	854	17,111,404	20,037	-0.89%	89	1:20	1:20	834	-2.62%	97.54%
2020	864	16,490,540	19,086	-4.74%	90	1:20	1:20	849	3.51%	95.93%
2021	864	16,252,210	18,810	-1.45%	82	1:20	1:20	814	-3.84%	95.65%
2022	879	19,955,702	22,703	20.69%	82	1:20	1:20	807	3.29%	91.81%
2023	899	20,722,257	23,050	1.53%	82	1:20	1:20	858	2.28%	95.44%
2024	889	21,756,384	24,473	6.17%	82	1:20	1:20	848	-1.11%	95.39%
2025	858	23,202,961	27,043	10.50%	82	1:20	1:20	845	-3.49%	98.48%

Sources: District records, ASSA and Schedules J-12, J-14

Note: Enrollment based on annual October district count.

a Operating expenditures equal total expenditures less debt service and capital outlay; Schedule J-4

b Teaching staff includes only full-time equivalents of certificated staff.

c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

STRATFORD BOROUGH SCHOOL DISTRICT
School Building Information
Last Ten Fiscal Years
Unaudited

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<u>District Buildings</u>										
<u>Elementary Schools</u>										
Parkview Elementary (1964)										
Square Feet	48,198	48,198	48,198	48,198	48,198	48,198	48,198	48,198	48,198	48,198
Capacity (students)	307	307	307	307	307	307	307	400	400	400
Enrollment	356	353	353	359	369	333	398	371	366	370
Yellin Elementary (1957)										
Square Feet	76,682	76,682	76,682	76,682	76,682	76,682	76,682	76,682	76,682	76,682
Capacity (students)	547	547	547	547	547	547	547	547	547	547
Enrollment	468	515	515	495	495	531	481	528	523	488
Number of Schools at June 30, 2025										
Elementary - 2										
Middle - 0										
High School - 0										
Other - 0										

Source: District records, ASSA

Note: Year of original construction is shown in parentheses.
 Enrollment is based on the actual October district count.

STRATFORD BOROUGH SCHOOL DISTRICT
General Fund
Schedule of Required Maintenance for School Facilities
Last Ten Years
Unaudited

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES

11-000-261-XXX

School Facilities	Project # (s)	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Samuel Yellin School	N/A	379,557.77	188,776.23	227,589.01	301,784.00	114,754.00	83,569.00	121,432.00	106,635.00	12,544.00	117,049.00
Parkview School	N/A	222,914.88	110,868.58	133,663.39	175,706.00	76,502.00	55,712.00	80,954.00	69,270.00	65,621.00	59,779.00
Total School Facilities		602,472.65	299,644.81	361,252.40	477,490.00	191,256.00	139,281.00	202,386.00	175,905.00	78,165.00	176,828.00
Other Facilities								-	-	-	-
Grand Total		602,472.65	299,644.81	361,252.40	477,490.00	191,256.00	139,281.00	202,386.00	175,905.00	78,165.00	176,828.00

STRATFORD BOROUGH SCHOOL DISTRICT
Insurance Schedule
June 30, 2025
Unaudited

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy:		
Property		
Building and Contents (All Locations)	\$ 31,393,732	5,000
Comprehensive General Liability	6,000,000.00	N/A
Comprehensive Automobile Liability	6,000,000.00	N/A
Comprehensive Crime Coverage:		
Faithful Performance	250,000.00	1,000.00
Money Orders/Counterfeit	10,000.00	500.00
Money and Securities	10,000.00	500.00
Secretarys Bond	200,000.00	1,000.00
Computer Fraud	250,000.00	100.00
Forgery and Alteration	25,000.00	500.00
Equipment and Breakdown	100,000,000.00	5,000.00
Workers Compensation	Statutory	
School Leaders Error and Admissions	6,000,000.00	5,000.00
Supplemental Workers Compensation	Statutory	
Student Accident Insurance	5,000,000.00	
Berkley Life and Health Insurance Company		
Student Accident Policy Catastrophe	1,000,000.00	
Cyber and Privacy	500,000.00	5,000.00

Source: District Records

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Single Audit Section

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K-1

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS**

The Honorable President and
Members of the Board of Education
Stratford Borough School District
County of Camden, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Stratford Borough School District, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the Stratford Borough School District's basic financial statements, and have issued our report thereon dated December 5, 2025.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Stratford Borough School District's control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Stratford Borough School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Stratford Borough School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Ford, Scott & Associates, L.L.C.
FORD, SCOTT & ASSOCIATES, L.L.C.
CERTIFIED PUBLIC ACCOUNTANTS

Nancy Sbrolla

Nancy Sbrolla
Certified Public Accountant
Licensed Public School Accountant
No. 2426

December 5, 2025



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REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE REQUIRED BY UNIFORM ADMINISTRATIVE AWARDS (UNIFORM GUIDANCE), AND NEW JERSEY OMB'S CIRCULAR 15-08

Honorable President and
Members of the Board of Education
Stratford Borough School District
County of Camden, New Jersey

Report on Compliance for Each Major Federal & State Program

Opinion on Each Major Federal & State Program

We have audited the Stratford Borough School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the Stratford Borough School District's major federal and state programs for the year ended June 30, 2025. The Stratford Borough School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Stratford Borough School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2025.

Basis for Opinion on Each Major Federal & State Program

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS), the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and NJ OMB 15-08. Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Stratford Borough School District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Stratford Borough School District's compliance with the requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to its Federal and State programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Stratford Borough School District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, the Uniform Guidance and NJ OMB 15-08 will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Stratford Borough School District's compliance with the requirements of each major federal or state program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Stratford Borough School District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Stratford Borough School District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJ OMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of Stratford Borough School District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Other Matters

The results of our auditing procedures disclosed no instances of noncompliance which are required to be reported in accordance with the Uniform Guidance or NJ OMB 15-08.

Report on Internal Control Over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that have not been identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and NJ OMB 15-08. Accordingly, this report is not suitable for any other purpose.

Ford, Scott & Associates, L.L.C.
FORD, SCOTT & ASSOCIATES, L.L.C.
CERTIFIED PUBLIC ACCOUNTANTS

Nancy Sbrolla

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No. 2426

December 5, 2025

Stratford Borough School District
Schedule of Expenditures of Federal Awards
for the Fiscal Year ended June 30, 2025

Federal Grantor/Pass-Through Grantor/ Program Title	Assistance Listing	FAN/ Number	Grant or State Project Number	Grant Period	Program or Award Amount	Balance at June 30, 2024	Carryover/ (Waiver) Amount	Cash Received	Budgetary Expenditures		Adjustments	Repayment in Prior Years' Balances	Balance at June 30, 2025	
									Pass Through	Direct			Total	(Accounts Receivable)
U. S. Department of Agriculture														
Pass-Through State Department of Education:														
Food Distribution Program														
10.555	22 IN 30AN1099		N/A	7/1/24 - 6/30/25	29,606 \$	(29,803.09)		29,605.50	(29,605.50)	-			-	
10.555	23 IN 30AN1099		N/A	7/1/24 - 6/30/25	189,986			29,803.09	-				-	
10.555	23 IN 30AN1099		N/A	7/1/24 - 6/30/25	178,710			167,261.46	(178,709.70)	(11,448.24)				
10.553	23 IN 30AN1099		N/A	7/1/23 - 6/30/24	44,535	(8,869.97)		8,869.97	-				(3,733.63)	
10.553	23 IN 30AN1099		N/A	7/1/24 - 6/30/25	50,140			46,044.65	(50,140.28)	(2,737.63)				
Total U.S. Department of Agriculture														
						(38,673.06)	-	281,944.67	(236,455.48)	(236,455.48)	-	-	(15,183.87)	-
U. S. Department of Human Services														
Pass-Through State Department of Education:														
General Fund:														
93.778	2305NUSMAP		100-054-7540-211	7/1/24 - 6/30/25	12,090			12,089.95	(12,089.95)	(12,089.95)		-	-	
Total General Fund														
						-	-	12,089.95	(12,089.95)	(12,089.95)	-	-	-	-
Pass-Through State Department of Education:														
Special Revenue Fund:														
ESSA														
84.010A	S010A220030		100-034-5064-194	7/1/24-6/30/25	210,519			18,007.00	(186,223.44)	(186,223.44)			(168,216.44)	
84.010A	S010A220030		100-034-5064-194	7/1/24-6/30/24	189,986	(103,591.20)		114,948.00	(12,256.80)	(12,256.80)			(700.00)	
84.010A	S010A220030		100-034-5064-194	7/1/23-6/30/24	15,463	(24,696.00)			-	-			(2,000.00)	
84.010A	S010A200030		100-034-5064-194	7/1/21-9/30/22	211,425	(12,983.00)			-	-			(12,983.00)	
84.010A	S010A200030		100-034-5064-194	7/1/20-9/30/21	169,268	(8,662.45)			-	-			(8,662.45)	
Title II														
84.367	S367A220029		100-034-5063-290	7/1/24-6/30/25	24,562			1,348.00	(238.27)	(238.27)				1,109.73
84.367	S367A220029		100-034-5063-290	7/1/24-6/30/24	25,084	(12,311.84)		24,564.00	(12,772.16)	(12,772.16)			(520.00)	
Title III														
84.365	S365A220030		100-034-5064-187	7/1/24-6/30/25	30,292				(11,965.09)	(11,965.09)			(11,965.09)	
84.365	S365A220030		100-034-5064-187	7/1/24-6/30/24	30,943	(11,383.97)		11,384.00	(9,391.03)	(9,391.03)			(9,391.00)	
84.365	S365A210030		100-034-5064-187	7/1/21-9/30/22	25,327	(5,118.24)			-	-			(5,118.24)	
Title IV														
84.424	S424A220031		100-034-5063-348	7/1/24-6/30/25	23,570				(14,639.00)	(14,639.00)			(14,639.00)	
84.424	S424A220031		100-034-5063-348	7/1/24-6/30/24	6,367	(1,199.00)		1,199.00	(5,168.00)	(5,168.00)			(5,168.00)	
Title V														
84.027	H027A220100		100-034-5065-016	7/1/24-6/30/25	311,838			55,981.00	(244,074.47)	(244,074.47)			(188,093.47)	
84.027	H027A220100		100-034-5065-016	7/1/24-6/30/24	380,104	(90,628.96)		121,894.00	(53,538.04)	(53,538.04)			(22,273.00)	
84.173	H173A210100		100-034-5120-518	3/13/20-9/30/23	3,179				(19,377.00)	(19,377.00)			(19,377.00)	
COVID-19 CARES Emergency Relief Grant														
84.425D	S425D200027		100-034-5120-513	3/13/20-9/30/22	101,461	(3,327.11)			-	-			(3,327.11)	
COVID-19 ESSER II														
84.425D	S425D210027		100-034-5120-518	3/13/20-9/30/24	578,566	(250,184.00)		250,184.00	(27,223.80)	(27,223.80)			-	
84.425D	S425D210027		100-034-5120-523	3/13/20-9/30/24	727,194	(249,137.49)		276,361.29	-	-			-	
COVID-19 ESSER III - Beyond the School Day														
84.425D	S425D210027		100-034-5120-523	3/13/20-9/30/24	40,000	(38,460.00)		38,460.00	(40,000.00)	(40,000.00)			(0.00)	
84.425D	S425D210027		100-034-5120-523	3/13/20-9/30/24	8,615	(5,452.23)		9,542.23	-	-			-	
Total Special Revenue Fund														
						(866,745.49)	-	1,009,682.52	(636,867.10)	(636,867.10)	-	-	(495,039.80)	-
Total Federal Financial Awards														
						(905,418.55)	-	1,303,171.14	(895,322.58)	(895,322.58)	-	-	(510,223.67)	-

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

Stratford Borough School District
Schedule of Expenditures of State Financial Assistance
For the Fiscal Year ended June 30, 2025

Federal Grantor/Pass-Through Grantor/ Program Title	Grant or State Project Number	Grant Period	Award Amount	Deferred Revenue/ (Accounts Receivable)	Due to Grantor	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Repayment/ of Prior Years' Balances	Deferred Revenue/ Interfund	Due to Grantor	Budgetary Receivable	MEMO Cumulative Total Expenditures
State Department of Education													
General Fund - Public Cluster:													
Equalization Aid	25-495-034-5120-078	7/1/24-6/30/25	72,577,505.00	-	-	-	72,577,505.00	(7,257,505.00)	-	-	-	705,492.00	7,257,505.00
Categorical Special Education Aid	25-495-034-5120-089	7/1/24-6/30/25	480,205.00	-	-	-	480,205.00	(480,205.00)	-	-	-	46,680.00	480,205.00
Categorical Security Aid	25-495-034-5120-084	7/1/24-6/30/25	137,797.00	-	-	-	137,797.00	(137,797.00)	-	-	-	13,396.00	137,797.00
School Choice Aid	25-495-034-5120-068	7/1/24-6/30/25	195,953.00	-	-	-	195,953.00	(195,953.00)	-	-	-	19,048.00	195,953.00
Menstrual Products	25-495-034-5120-068	7/1/24-6/30/25	1,749.00	-	-	-	1,749.00	(1,749.00)	-	-	-	-	1,749.00
Total State-Aid Public Cluster				-	-	-	8,073,209.00	(8,073,209.00)	-	-	-	784,616.00	8,073,209.00
Non-Public Cluster:													
Categorical Transportation Aid	25-495-034-5120-014	7/1/24-6/30/25	202,610.00	-	-	-	202,610.00	(202,610.00)	-	-	-	19,695.00	202,610.00
Extraordinary Aid	24-495-034-5120-044	7/1/23-6/30/24	158,796.00	(158,796.00)	-	-	158,796.00	-	-	-	-	-	158,796.00
Extraordinary Aid	25-495-034-5120-044	7/1/24-6/30/25	119,898.00	-	-	-	119,898.00	(119,898.00)	-	-	-	-	119,898.00
Nonpublic Transportation Aid	24-495-034-5120-014	7/1/23-6/30/24	5,915.00	(5,915.00)	-	-	5,915.00	-	-	-	-	-	5,915.00
Nonpublic Transportation Aid	25-495-034-5120-014	7/1/24-6/30/25	4,670.00	-	-	-	4,670.00	(4,670.00)	-	-	-	-	4,670.00
On-Behalf Teachers' Pension and Annuity Fund	25-495-034-5120-014	7/1/24-6/30/25	2,561,330.00	-	-	-	2,561,330.00	(2,561,330.00)	-	-	-	-	2,561,330.00
On-Behalf Teachers' Pension and Annuity Fund - Post-Retirement Medical	25-495-034-5094-002	7/1/24-6/30/25	748,423.00	-	-	-	748,423.00	(748,423.00)	-	-	-	-	748,423.00
On-Behalf Teachers' Pension and Annuity Fund - Long Term Disability	25-495-034-5094-004	7/1/24-6/30/25	1,091.00	-	-	-	1,091.00	(1,091.00)	-	-	-	-	1,091.00
Reimbursed TPAF Social Security Contributions	25-495-034-5094-003	7/1/23-6/30/24	549,557.66	(26,677.84)	-	-	26,677.84	-	(28,112.48)	-	-	-	549,557.66
Reimbursed TPAF Social Security Contributions	25-495-034-5094-003	7/1/24-6/30/25	588,665.79	-	-	-	588,665.79	(588,665.79)	-	-	-	-	588,665.79
Total General Fund				(191,388.84)	-	-	12,318,605.15	(12,279,886.79)	-	-	-	804,311.00	12,994,165.45
Special Revenue Fund:													
Non-Public Aid													
Textbooks	25-100-034-5120-064	7/1/24-6/30/25	9,768.00	-	-	-	9,768.00	(9,659)	-	-	108.52	-	9,768.00
Technology	24-100-034-5120-064	7/1/23-6/30/24	11,735.00	2,844.63	-	-	-	-	(2,844.63)	-	-	-	-
Nursing Services	25-100-034-5120-064	7/1/24-6/30/25	24,830.00	-	-	-	24,830.00	(24,581.70)	-	-	248.30	-	24,830.00
Nursing Services	25-100-034-5120-070	7/1/23-6/30/24	24,360.00	243.60	-	-	-	-	(243.60)	-	-	-	-
Technology Initiative	25-100-034-5120-373	7/1/24-6/30/25	9,359.00	-	-	-	9,359.00	(8,922.49)	-	-	436.51	-	9,359.00
Technology Initiative	24-100-034-5120-373	7/1/23-6/30/24	9,947.00	191.87	-	-	-	-	(191.87)	-	-	-	-
Security Aid	25-100-034-5120-509	7/1/24-6/30/25	39,155.00	-	-	-	39,155.00	(39,058.73)	-	-	96.27	-	39,155.00
Security Aid	25-100-034-5120-509	7/1/23-6/30/24	41,615.00	365.62	-	-	-	-	(365.62)	-	-	-	-
Auxiliary Services Aid (Chapter 192)	25-100-034-5120-067	7/1/24-6/30/25	162,990.00	-	-	-	162,990.00	(139,673.70)	-	-	23,316.30	-	162,990.00
Compensatory Education	24-100-034-5120-067	7/1/23-6/30/24	186,109.00	19,344.50	-	-	-	-	(19,344.50)	-	-	-	-
Compensatory Education	25-100-034-5120-067	7/1/24-6/30/25	76,786.00	-	-	-	76,786.00	(55,073.69)	-	-	21,712.31	-	76,786.00
Transportation	25-100-034-5120-067	7/1/23-6/30/24	51,197.00	3,598.48	-	-	-	-	(3,598.48)	-	-	-	-
ESL	25-100-034-5120-067	7/1/24-6/30/25	34,874.00	-	-	-	34,874.00	(30,110.30)	-	-	4,763.70	-	34,874.00
ESL	24-100-034-5120-067	7/1/23-6/30/24	38,913.00	10,163.16	-	-	-	-	(10,163.16)	-	-	-	-
Handicapped Services (Chapter 193)	25-100-034-5120-066	7/1/24-6/30/25	40,785.00	-	-	-	40,785.00	(22,187.87)	-	-	18,597.13	-	40,785.00
Examination and Classification	24-100-034-5120-066	7/1/23-6/30/24	54,419.00	10,810.92	-	-	-	-	(10,810.92)	-	-	-	-
Examination and Classification	25-100-034-5120-066	7/1/24-6/30/25	37,200.00	-	-	-	37,200.00	(28,458.00)	-	-	8,742.00	-	37,200.00
Corrective Speech	25-100-034-5120-066	7/1/23-6/30/24	37,014.00	7,065.00	-	-	-	-	(7,068.00)	-	-	-	-
Supplementary Instruction	25-100-034-5120-066	7/1/24-6/30/25	48,734.00	-	-	-	48,734.00	(34,857.20)	-	-	13,876.80	-	48,734.00
Supplementary Instruction	24-100-034-5120-066	7/1/23-6/30/24	55,342.00	14,537.60	-	-	-	-	(14,537.60)	-	-	-	-
Total Special Revenue Fund				-	69,168.38	-	484,481.00	(392,583.16)	(69,168.38)	-	-	-	484,481.00
State Department of Agriculture													
Enterprise Fund													
National School Lunch Program (State Share)	25-100-010-3350-067	7/1/24-6/30/25	15,522.30	-	-	-	14,476.88	(15,522.30)	(1,045.42)	-	-	-	15,522.30
National School Lunch Program (State Share)	24-100-010-3350-067	7/1/23-6/30/24	10,656.83	(1,964.84)	-	-	1,964.84	-	-	-	-	-	10,656.83
National School Breakfast Program (State Share)	25-100-010-3350-021	7/1/24-6/30/25	4,043.05	-	-	-	3,746.80	(4,043.05)	(296.25)	-	-	-	4,043.05
National School Breakfast Program (State Share)	24-100-010-3350-021	7/1/23-6/30/24	3,217.70	(610.60)	-	-	610.60	-	-	-	-	-	3,217.70
Total Enterprise Fund				(2,575.44)	-	-	20,799.12	(19,565.35)	-	-	-	-	33,499.88
Total State Financial Assistance				(193,964.28)	69,168.38	-	12,823,885.27	(12,692,045.30)	(69,168.38)	-	-	91,897.84	13,512,086.33
Less: On-Behalf Contributions													
			Pension				25-495-034-5094-002	2,561,330.00					
			Post-retirement Medical				25-495-034-5094-001	748,423.00					
			Long-Term Disability				25-495-034-5094-004	1,091.00					
Total for State Financial Assistance-Major Program Determination \$ (9,381,201.30)													

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

Stratford Borough School District
Notes to the Schedules of Financial Assistance
June 30, 2025

NOTE 1. GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Stratford Borough School District. The Board of Education is defined in Note 1(A) to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

NOTE 2. BASIS OF ACCOUNTING

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information included in this schedule is presented in accordance with the requirements of OMB Uniform Guidance and NJ OMB 15-08. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The District has elected not to use the 10% de minimis indirect cost rate.

NOTE 3. RELATIONSHIP TO GENERAL PURPOSE FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to P.L. 2003, c.97 (A3521). For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

See the following schedules and Note 1(D) for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. There are no differences in the reporting of the food service funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

Stratford Borough School District
Notes to the Schedules of Financial Assistance
June 30, 2025

	<u>General fund</u>	<u>Special Revenue Fund</u>	<u>Food Service Fund</u>	<u>Total</u>
State Assistance:				
Actual amounts (budgetary) “revenues” from the Schedule of Expenditures of State Financial Assistance	12,279,896.79	392,583.16	19,565.35	12,692,045.30
Difference – budget to “GAAP”				
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.				-
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes	808,131.00			808,131.00
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.	(804,311.00)			(804,311.00)
Total State revenue as reported on the statement of revenues, expenditures and changes in fund balances	<u>12,283,716.79</u>	<u>392,583.16</u>	<u>19,565.35</u>	<u>12,695,865.30</u>

Stratford Borough School District
Notes to the Schedules of Financial Assistance
June 30, 2025

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Food Service Fund</u>	<u>Total</u>
Federal Assistance:				
Actual amounts (budgetary) "revenues" from the Schedule of Expenditures of Federal Awards	\$ 12,089.95	636,867.10	258,455.48	907,412.53
Difference - budget to "GAAP" Grant accounting budgetary basis differs from "GAAP" in that encumbrances are recognized as expenditures, and the related revenue is recognized.		243,080.30		243,080.30
Total Federal revenue as reported on the statement of revenue, expenditures, and changes in fund balance	<u>\$ 12,089.95</u>	<u>879,947.40</u>	<u>258,455.48</u>	<u>1,150,492.83</u>

NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 5. OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions, respectively. The amounts reported as TPAF Pension Contributions and OPEB represents the amount paid by the State on behalf of the district for the year ended June 30, 2025. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2025.

**STRATFORD BOROUGH SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED JUNE 30, 2025**

K-6

Section I -- Summary of Auditor's Results

Financial Statement

Type of auditor's report issued	<u>Unmodified</u>		
Internal control over financial reporting:			
• Material weakness(es) identified?	<u> </u> yes	<u> X </u>	no
• Significant deficiency(ies) identified?	<u> </u> yes	<u> X </u>	no
Noncompliance material to financial statements noted?	<u> </u> yes	<u> X </u>	no

Federal Awards

Internal Control over major programs:			
• Material weakness(es) identified?	<u> </u> yes	<u> X </u>	no
• Significant deficiency(ies) identified?	<u> </u> yes	<u> X </u>	none reported

Type of auditor's report issued on compliance for major programs	<u>Unmodified</u>
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Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance?	<u> </u> yes	<u> X </u>	no
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Identification of major programs:

<u>Assistance Listing</u>	<u>FAIN Number</u>	<u>Name of Federal Program or Cluster</u>
84.027	H027A220100	IDEA Basic
84.173	H173X220100	IDEA - Preschool

Dollar Threshold used to distinguish between type A and type B programs:	\$ <u>750,000</u>
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Auditee qualified as low-risk auditee?	<u> x </u> yes	<u> </u> no
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State Awards

Internal Control over major programs:

- Material weakness(es) identified? _____ yes X no
- Significant deficiency(ies) identified? _____ yes X none reported

Type of auditor's report issued on compliance major programs

Unmodified

Any audit findings disclosed that are required to be reported in accordance with OMB Circular 15-08

_____ yes X no

Identification of major programs:

<u>State Grant/Project Number</u>	<u>Name of State Program</u>
_____	State Aid Cluster
25-495-034-5120-078	Equalization Aid
25-495-034-5120-089	Special Education Aid
25-495-034-5120-084	Security Aid
25-495-034-5120-068	School Choice Aid
_____	_____
25-495-034-5120-014	Transportation Aid
_____	_____
_____	_____

Dollar Threshold used to distinguish between type A and type B programs:

\$ 750,000

Auditee qualified as low-risk auditee? X yes _____ no

**STRATFORD BOROUGH SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND RESPONSES
FOR THE YEAR ENDING JUNE 30, 2025**

Part 2 – Schedule of Financial Statement Findings

None

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

None

Status of Prior Year Findings

None