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ROBERT J. DEL TUFO, Esq. *(Chair)*

Robert J. Del Tufo is an attorney with the New York law firm of Skadden, Arps. He served as Attorney General of the State of New Jersey from 1990 to 1993. Previously, Mr. Del Tufo served as United States Attorney for the District of New Jersey.

During his years in private practice, Mr. Del Tufo's work has included business-related litigation in areas such as trade secrets, employee benefits, antitrust, and both Title VII and ADEA claims. He currently practices primarily in the areas of commercial litigation, environmental law, products liability, white-collar defense and governmental relations.

Mr. Del Tufo received his bachelor's degree from Princeton University and his law degree from Yale University School of Law. He is a current and former member of many civic and professional organizations. From 1972 to 2002, he was a member of the National Conference of Bar Examiners' Criminal Law Drafting Committee for the Multi-State Bar Examination. He was a trustee of Newark Academy from 1977 to 2002, serving as Chairman and President from 1983 to 1987. He has also served as Director of the National Italian-American Foundation and as a trustee of the National Center for Victims of Crime. Mr. Del Tufo has been a member of the New Jersey Attorney General's Task Force on Use of Force by Law Enforcement Officers, the New Jersey State Board of Bar Examiners, and the Editorial Board of the *New Jersey Law Journal*. He served as Chairman of the Advisory Board of the Rodino Institute of Criminal Justice at Jersey City State College from 1977 to 1981, and was a faculty member at Rutgers University School of Criminal Justice from 1979 to 1981.

Mr. Del Tufo currently serves as a member of the Society of Attorneys General Emeritus Network of the National Association of Attorneys General, the National Association of former United States Attorneys, the Board of Regents of the National College of District Attorneys, and the Yale Law Journal Alumni Advisory Board. A Fellow of the American Bar Foundation, Mr. Del Tufo is also Vice Chairman and Trustee of Daytop Village Foundation and serves as a trustee of the New Jersey Performing Arts Center, Boys & Girls Clubs of America, Legal Services of New Jersey, Integrity, Inc., and John Cabot University (Rome).

Mr. Del Tufo was appointed Chair of the UMDNJ Board of Trustees in March 2006.

ERIC S. PENNINGTON, Esq. *(Vice Chair)*

Eric S. Pennington is an attorney with a Newark practice specializing in employment discrimination and civil litigation. Since 2000, he has served as Municipal Court Judge in the City of Orange Township.

Mr. Pennington was an associate with the Labor and Employment Group of Gibbons, Del Deo, Dolan, Griffinger & Vecchione in Newark and with Paul, Weiss, Rifkind, Wharton & Garrison in New York City from 1995 to 1997. He has clerked for the Honorable Damon J. Keith of the United States Court of Appeals for the Sixth Circuit in

Detroit, Michigan and, prior to that, for the Honorable Robert N. Wilentz, Chief Justice of the New Jersey Supreme Court.

Mr. Pennington received his Bachelor of Science degree in business administration from Thomas A. Edison State College and his Doctor of Jurisprudence degree from Rutgers University School of Law, Newark. He is a member of the New Jersey State Bar Association, the National Bar Association, the Garden State Bar Association and the American Bar Association.

Mr. Pennington currently serves as Vice Chair, as well as Chair of the Board's Joint Conference/Planning Committee. In 2004, Mr. Pennington was appointed to the Robert Wood Johnson University Hospital Board of Trustees.

Mr. Pennington was appointed to the UMDNJ Board of Trustees in January 2001.

ANITA V. SPIVEY, Esq.
(Secretary)

Anita V. Spivey received a BA degree in political science from Brown University in 1974 and a JD degree from Georgetown University Law Center in 1977. She is experienced in corporate finance, securities law, environmental and energy matters, as well as public affairs counseling.

Ms. Spivey has served as in-house counsel for Allied-Signal, Inc. in Morristown, New Jersey; General Motors Corporation in Detroit, Michigan; and Union Texas Petroleum Corporation in Houston, Texas. She also has served as an associate with the Washington, D.C. law firm of Sutherland, Asbill and Brennan, and as President/General Manager of Landmark Ford in Niles, Illinois. She is admitted to practice law in the District of Columbia, Michigan, New Jersey and Texas.

Ms. Spivey is Chair of the Brown University Emeriti Executive Committee; Chair of the Pembroke Center Associates Council; Vice Chair of Brown University's Campaign for Academic Enrichment; and trustee of the E.J. Grassmann Trust, an organization offering grants for educational institutions, local hospital and health organizations, organizations engaged in ecological endeavors, and social welfare organizations, particularly those helping children.

Ms. Spivey has been a member of the boards of directors of Brown University, the Morris Museum, New Jersey SEEDS, the Newark Literacy Campaign, and the Peck School. Additionally, she served as a member of Governor Jon Corzine's Higher Education Transition Policy Group. Her board work has focused on budget and finance, fundraising, governance and strategic planning.

Ms. Spivey was appointed to the UMDNJ Board of Trustees in July 2006.

KEVIN M. BARRY, MD, MBA

Kevin M. Barry, MD, MBA, is an attending anesthesiologist at Morristown Memorial Hospital. He has served as president of Anesthesia Associates of Morristown since 1994.

Dr. Barry was a Henry Rutgers Scholar and graduated Phi Beta Kappa with a BA in biochemistry from Rutgers College in 1983. He received his medical degree in 1987 from UMDNJ-New Jersey Medical School. He interned at Memorial Sloan Kettering Cancer Center and then did an anesthesia residency at The New York Hospital and Hospital for Special Surgery, Cornell Medical Center, where he served as the chief resident from 1990 to 1991. In 1995 he received an MBA from New York University's Stern School of Business.

Dr. Barry is a Diplomate of The American Board of Anesthesiology, The American Board of Pain Medicine, and The American Board of Medical Acupuncture and is a Certified Physician Executive of The Certifying Commission in Medical Management.

He is a member of the American Medical Association, New Jersey Medical Society, Morris County Medical Society, American Society of Anesthesiologists, New Jersey State Society of Anesthesiologists, American Academy of Pain Medicine, American Academy of Medical Acupuncture, and American College of Physician Executives. He has served as a consultant in anesthesia to the State Board of Medical Examiners and on the planning committee of the Helms Medical Institute.

He also teaches medical acupuncture to physicians in programs accredited by UCLA and Stanford Schools of Medicine. He serves on the Anesthesia Steering Committee for Health Volunteers Overseas, and has provided medical care and physician training in many countries over the past 20 years. His first trip abroad was as a fourth-year medical student at New Jersey Medical School.

Dr. Barry was appointed to the UMDNJ Board of Trustees in February 2007.

JAMES BROACH, PhD

James Broach, PhD, currently serves as Associate Director of the Lewis-Sigler Institute for Integrative Genomics at Princeton's Department of Molecular Biology. He is also Associate Chair of the Department of Molecular Biology.

Dr. Broach completed his undergraduate studies at Yale University, where he received a Bachelor of Science degree in chemistry. At the University of California, Berkeley he received a PhD in biochemistry and also completed a predoctoral fellowship in biochemistry, and postdoctoral fellowship in medical physics. In addition, Dr. Broach completed a postdoctoral fellowship at Cold Springs Harbor Laboratory. Prior to joining Princeton in 1984, Dr. Broach was an assistant/associate professor at the State University of New York at Stony Brook.

Dr. Broach has served as a postdoctoral fellow with the American Cancer Society, an investigator with the American Heart Association, a fellow with the American Academy of Microbiology, and a member of the National Institutes of Health's Genetics Section. He

has also served as an associate editor for the journals *Cell* and *Molecular and Cellular Biology*.

He was appointed to the UMDNJ Board of Trustees in April 2007.

MARY ANN CHRISTOPHER, RN, MSN, FAAN

Mary Ann Christopher is President and Chief Executive Officer of the Visiting Nurse Association of Central Jersey (VNACJ), a community-based organization that provides comprehensive care to individuals and families in Monmouth, Middlesex and contiguous counties. With 1,000 employees serving over 100,000 individuals each year, the VNACJ is the largest Visiting Nurse Association in the State of New Jersey and among the largest in the nation. Mrs. Christopher is a registered nurse and has been with the VNACJ for twenty-three years.

During her tenure as President and CEO, Mrs. Christopher has spearheaded the organization's growth as a leading provider of homecare, hospice and community-based services, and has become a leading voice on a wide range of health care issues facing our State. She has recently served as President of the Home Care Association of New Jersey and is a member of the Executive Advisory Committee to the Commissioner of the New Jersey Department of Human Services.

Under Mrs. Christopher's stewardship, VNACJ provides a broad array of programs, including clinics for the poor, school-based health services, a mobile nursing program for the deinstitutionalized mentally ill and community outreach and prevention programs.

A Fellow of the American Academy of Nursing, the Nurse Executive Program at the Wharton School, and the Public Health Leadership Institute of the Centers for Disease Control, Mrs. Christopher serves on a number of commissions and boards, including the Advisory Council of Seton Hall University College of Nursing. She also serves as Chairman of the Monmouth County Human Services Advisory Committee, and is a charter member of the Advisory Committee on Aging for the Diocese of Trenton.

Mrs. Christopher earned a Bachelor of Science degree in nursing from Fairfield University and a Master of Science degree in nursing from Seton Hall University.

Mrs. Christopher was appointed to the UMDNJ Board of Trustees in June 2006.

KEVIN M. COVERT, Esq.

Kevin M. Covert, Esq., is the Vice President and Deputy General Counsel for Human Resources at Honeywell International Inc., headquartered in Morristown. At Honeywell, Mr. Covert is responsible for all legal matters including litigation, compliance and corporate transactions relating to labor, employment, employee benefits and compensation. He oversees labor negotiations and the language of collective bargaining agreements.

Prior to joining Honeywell in 1998, Mr. Covert was a shareholder in Kulzer & DiPadova, P.A., in Haddonfield. His practice areas included employee benefits, retirement plans, and compensation planning.

He is a member of the bar in New Jersey and Pennsylvania. He is also a member of the American Benefits Counsel and has served as chairman of that organization's Government Relations Committee.

Mr. Covert received a BS in finance from Rider University, an LLM in taxation from New York University, and a JD from Rutgers University School of Law.

Mr. Covert was appointed to the UMDNJ Board of Trustees in March 2007.

MICHAEL CRITCHLEY, JR., Esq.

Michael Critchley, Jr. is a partner in Critchley & Kinum, a West Orange law firm where he represents individuals and corporations at all stages of federal and state litigation and during regulatory proceedings. Mr. Critchley has also counseled boards of directors and senior management on internal investigations and has advised corporations on the implementation of comprehensive compliance systems.

Mr. Critchley received his BA from Rutgers University and his JD from Seton Hall University Law School. He also received an MBA in finance from New York University's Stern School of Business.

Following law school, Mr. Critchley clerked in the United States District Court for the District of New Jersey. His extensive business experience includes several years at the investment banking firm of Credit Suisse First Boston.

Mr. Critchley was appointed to the UMDNJ Board of Trustees in June 2007.

BRADFORD W. HILDEBRANDT

Bradford W. Hildebrandt is the founder of Hildebrandt, Inc., an international management and consulting firm that services government agencies, law firms, and other professional service firms. He is recognized as an international authority on the subjects of strategy planning, leadership and organizational development, governance and management, compensation, economics, and mergers. He is acknowledged with creating an industry standard of specialized tools needed for successful professional management consulting in the legal profession worldwide.

He is a member of the Pace University School of Law Board of Visitors, a faculty advisor and lecturer at the George Washington University School of Professional Services, and a faculty advisor to several universities.

Mr. Hildebrandt, a Merchant Marine officer, is a board member of the Rutgers Institute of Marine and Coastal Sciences.

He earned a BS from Rutgers, the State University of New Jersey, and continued with graduate studies at Pace University in New York.

Mr. Hildebrandt was appointed to the UMDNJ Board of Trustees in June 2007.

JOHN A. HOFFMAN, Esq.

John A. Hoffman is a lifelong resident of central New Jersey and has been active in business, legal and community affairs for forty years. He received his Bachelor of Science degree from Seattle University and his law degree from Georgetown Law School, where he served as a member of the Georgetown Law Review. He joined the firm of Wilentz Goldman & Spitzer P.A. in 1963, and has been Managing Partner for the past ten years. Wilentz Goldman & Spitzer P.A. was established in 1919 and has grown to become one of New Jersey's most prestigious and largest full-service law firms with offices in Woodbridge, Eatontown, Philadelphia and New York City.

Mr. Hoffman has served as counsel to Middlesex County College since its formation in 1964. He has also served as Special Counsel to the Middlesex County Utilities Authority since 1982. He was appointed Redevelopment Counsel to the Housing Authority of the City of New Brunswick and in that role he was involved in developing major projects, such as the Hyatt Regency Hotel, Golden Triangle Office Building, The Cancer Institute, Kilmer Square and the Heldrich Center.

Mr. Hoffman also represents the Middlesex County Improvement Authority, serving as Special Counsel in acquiring open space property for the County. He is also Special Counsel for the New Brunswick Parking Authority and represents the New Jersey Performing Arts Center. He specializes in utility law and represents clients such as Public Service Electric and Gas, New Jersey Resources, Verizon New Jersey Inc. and New Jersey-American Water Company, Inc.

Mr. Hoffman is a member of the Middlesex County College Foundation and was the honoree of the 1995 Foundation Scholarship Ball. He is a past Chairman of the Board of Trustees of the Robert Wood Johnson University Hospital Foundation and a member of the Sister Cities Program of New Brunswick. He is a board member and Chairman of the Finance Committee of the Robert Wood Johnson University Hospital. He is also a board member of the Flame of Charity Foundation, New Jersey-American Water Company, Inc. and Elizabethtown Water Company. Mr. Hoffman was the recipient of the 1998 Torch of Liberty Award from the Anti-Defamation League and was co-chairman of the 1999 American Heart Walk for the County of Middlesex. He also served as a member of the New Jersey Client Security Fund from 1986 to 1990 and was Chairman of the Fund in 1990. He was named "Citizen of the Year" by the Woodbridge Chamber of Commerce in 2000. In 2003, Mr. Hoffman was the recipient of the Community Leadership of Distinction Award from the Middlesex County Regional Chamber of Commerce and was an honoree for the 2003 American Cancer Society Gala.

Mr. Hoffman was appointed to the UMDNJ Board of Trustees in May 2003.

MILTON HOLLAR-GREGORY, Esq.

Milton Hollar-Gregory, Esq., is a graduate of Rutgers Law School and has had more than 30 years of combined experience in law, healthcare, business, and academia.

He has particular expertise in government healthcare programs — Medicaid and Medicare. Most recently he consulted on matters of state health policy, assisting the State of Rhode Island's Department of Human Services expand its managed care

program to adults, uninsured, elderly, and disabled. He has also been a consultant to county mental health facilities and community health centers.

Mr. Hollar-Gregory has also held various executive leadership positions in the public and private sector, including New York City's Health and Hospital Corporation, Johns Hopkins Health System, and Amerigroup Corporation, the largest Medicaid-only HMO in the country. His responsibilities in his various assignments have encompassed operations, strategic planning, network development, contracting, and marketing and sales.

He is presently an assistant professor of business law and managerial studies with the City University of New York, where he is active in teaching, professional development, and community service.

Mr. Hollar-Gregory was appointed to the UMDNJ Board of Trustees in February 2007.

JONATHAN H. ORENSTEIN, DMD

Dr. Orenstein received his dental degree from Temple University School of Dental Medicine in 1985 and his Certificate in Prosthodontics in 1987. He has a staff appointment to Cooper Hospital/University Medical Center, a consulting staff appointment to the Regional Cleft Palate Program and Cooper Trauma Center, and a staff appointment to the University of Medicine and Dentistry of New Jersey. Dr. Orenstein was granted a U.S. patent in 1989 on implant-related hardware, co-authored several articles on various prosthetic topics in refereed journals and presented at various local, national and international meetings involving innovative implant restorative dentistry.

Dr. Orenstein is a Fellow of the Academy of Osseointegration, member of the Board of Trustees and current President of the Delaware Valley Academy of Osseointegration, and is a member of the American College of Prosthodontics, the American Dental Association and the Southern Dental Society of New Jersey. He is in private practice in Marlton, New Jersey with experience in multiple root-form implants.

Dr. Orenstein was appointed to the UMDNJ Board of Trustees in January 2004.

OLIVER B. QUINN, Esq.

Oliver B. Quinn is Vice President and Chief Ethics Officer at Prudential Financial. He also manages the company's employee dispute resolution program, "Roads to Resolution." Mr. Quinn previously was Vice President of Compliance for Prudential HealthCare, where he developed and managed regulatory compliance programs for the managed healthcare company.

Prior to joining Prudential in November of 1995, Mr. Quinn held various positions, which included Deputy Solicitor of Labor for the United States Department of Labor in Washington, D.C. and Deputy Commissioner of Labor for the State of New Jersey. In 1988 the Governor of New Jersey appointed Mr. Quinn an Administrative Law Judge for the State of New Jersey. Prior to 1988, he held positions such as Counsel/Chief of Staff for the New Jersey Department of Public Advocate; Executive Director of the Urban League of Essex County; Assistant Counsel for the Judiciary Committee of The United

States House of Representatives; and Assistant Dean at Rutgers University Law School in Newark, New Jersey. He began his career as a civil rights enforcement attorney with the United States Department of Health, Education and Welfare.

Mr. Quinn received his BA in political science from Syracuse University in 1972, and earned his JD from Rutgers Law School in 1975. He is a member of the New Jersey and Pennsylvania bars.

Mr. Quinn serves as Chairman of the Board of Trustees of WBGO-Jazz 88.3 FM Newark Public Radio. He is a member of the National Advisory Board of the John J. Heldrich Center for Workforce Development at Rutgers University. He received the 2001 National Eagle Leadership Institute Award.

Mr. Quinn was appointed to the UMDNJ Board of Trustees in March 2006.

HAROLD T. SHAPIRO, PhD

Harold T. Shapiro served as Princeton University's eighteenth president from 1988 to 2001. He currently holds a Princeton University faculty appointment as Professor of Economics and Public Affairs.

Dr. Shapiro was a member of the University of Michigan Department of Economics faculty from 1964 to 1988, and served as a research scientist at the University's Institute of Labor and Industrial Relations and Institute of Public Policy. In 1977 he was named Vice President for Academic Affairs and Chairman of the Committee on Budget Administration, and in 1980 he became President of the University of Michigan and Chairman of its Board of Regents. He also served as Chairman of the Executive Board of the University of Michigan Hospitals from 1977 to 1988.

From 1990 to 1992, Dr. Shapiro served as a member and Vice Chair of President Bush's Council of Advisors on Science and Technology. From July 1996 to October 2001, Dr. Shapiro served as Chair of the National Bioethics Advisory Commission, which issued six major reports in the period 1996-2001. He is an elected member of the Institute of Medicine and the American Philosophical Society, a Fellow of the American Academy of Arts and Sciences, and a member of the European Academy of Sciences and the College of Physicians of Philadelphia.

A trustee and Chair of the Board of the Alfred P. Sloan Foundation, Dr. Shapiro also serves as a director of the Dow Chemical Company, HCA, The Hastings Center, DeVry, Inc., Reading is Fundamental, Knight Foundation Commission on Intercollegiate Athletics, Merck Vaccine Advisory Board, U.S. Olympic Committee, Princeton HealthCare Systems, and the National Advisory Council for Human Genome Research. He is also a member of the Board of Overseers of the Robert Wood Johnson Medical School and a trustee of the American Jewish Committee and the Technion-Israel Institute of Technology. He served as Chair of the National Academies of Sciences Committee on the Organizational Structure of the National Institutes of Health from July 2002 to July 2003.

A native of Montreal with dual American and Canadian citizenship, Dr. Shapiro received his bachelor's degree from McGill University in 1956. After five years in business, he received a PhD in economics from Princeton University in 1964. His fields of special

interest have included econometrics, mathematical economics, science policy, the evolution of higher education as a social institution and bioethics.

Dr. Shapiro was appointed to the UMDNJ Board of Trustees in June 2006.

ANTHONY P. TERRACCIANO

Mr. Terracciano is the former Chairman of the Board of Riggs National Corporation. He served as Vice Chairman of the Board of Directors of American Water Works Company from 1997 until January 2003. From July 2000 to January 2002, he was Chairman of Dime Bancorp.

Mr. Terracciano also served as President and Chief Operating Officer of Mellon Bank and Chairman, President and Chief Executive Officer of First Fidelity Bancorp. He led the successful merger of First Fidelity with First Union Corp, and served as President of First Union Corp. from 1995 to 1997.

Mr. Terracciano spent the first 23 years of his career with Chase Manhattan Bank, where he held positions of progressive responsibility culminating in his position as Vice Chairman, Wholesale and Investment Banking. He was eventually named to the Board of Directors.

In addition to leadership positions in the financial services sector, Mr. Terracciano serves on the Board of Avaya Corp., IKON Office Solutions, Knoll, Inc., Trade Card Services, Searchspace, Inc., Algonquin Arts and Monmouth Medical Center. He is also a member of the Council on Foreign Relations.

Mr. Terracciano received his bachelor's degree in economics from St. Peter's College and a master's degree in philosophy from Fordham University.

Mr. Terracciano was appointed to the UMDNJ Board of Trustees in March 2006.

FRED M. JACOBS, MD, JD (*ex officio*)

Dr. Fred M. Jacobs was appointed Commissioner of the New Jersey Department of Health and Senior Services by Acting Governor Richard J. Codey in December 2004.

Dr. Jacobs received his bachelor's degree from Colgate University and his Doctor of Medicine degree from the University of Miami School of Medicine, where he was elected to the Alpha Omega Alpha Honor Society. He trained in internal medicine at Maimonides Medical Center and Mt. Sinai Hospital in New York City and completed a pulmonary research fellowship at the University of California, San Francisco Medical Center and a chief residency in pulmonary disease at Kings County Hospital Center in New York. He is board certified in both internal medicine and pulmonary disease. He is a Fellow of the American College of Physicians, the American College of Chest Physicians and the American College of Legal Medicine.

In 1969, he joined the staff at Saint Barnabas Medical Center in New Jersey, where he has been Chief of Pulmonary Disease and Medical Director of the Intensive Care Unit. He was elected President of the Medical Staff in 1987. Subsequently, he became Senior

Vice President for Medical Affairs at Saint Barnabas and, later, Executive Vice President for Medical Affairs for the Saint Barnabas Health Care System.

Dr. Jacobs has also held many faculty positions, including Clinical Associate Professor of Medicine at UMDNJ-New Jersey Medical School. In 1990, Dr. Jacobs graduated from Rutgers University School of Law in Newark, New Jersey and is admitted to the Bar of the states of New Jersey and Florida.

Dr. Jacobs was appointed to the New Jersey State Board of Medical Examiners by Governor Thomas Kean in 1989 and was reappointed by Governor James Florio in 1993. He served as President of the Board from 1993 to 1995.