

III. Other Institutional Information (Optional)

In 2005-06 Cumberland County College adopted its *Strategic Plan 2006-2011: Access, Alignment, and Accountability*. The Plan contains Four Strategic Directions and Eight Strategic Goals as listed below.

<p>Strategic Direction 1. Increase the number of Cumberland County high school graduates who have knowledge and skill sets commensurate with postsecondary education expectations and/or entry level skills for the 21st Century job market.</p>
<p>Strategic Goal 1. With high school partners develop and articulate a high school curriculum that if successfully pursued, will provide high school graduates with the knowledge and skills necessary to enter post-secondary education without remedial education.</p>
<p>Strategic Direction 2. Identify and develop educational/career pathways (9th grade through associate and/or baccalaureate degree) aligned with “family sustaining” jobs that have high growth potential for Cumberland County.</p>
<p>Strategic Goal 2. Implement career/academic educational clusters for high school students and others in: (1) Architecture and Construction; (2) Business Management and Administration with Pathways in Hospitality, Tourism, and Retail; (3) Education and Training; (4) Health Science; (5) Law, Public Safety, and Security, through the community education, certificate, associate and baccalaureate degree levels.</p>
<p>Strategic Goal 4. Construct and open a University Center on CCC’s campus that will provide baccalaureate degrees, through partnerships, in programs aligned with appropriate associate degree programs and high growth industries in Cumberland County and the region.</p>
<p>Strategic Goal 5. Develop and deliver a variety of “work readiness” credentials.</p>
<p>Strategic Direction 3. Increase the achievement rate of all students while reducing the “achievement gaps” between and among various student cohorts at Cumberland County College.</p>
<p>Strategic Goal 3. Develop programs designed to attract and aid the entry of historically underrepresented populations into career clusters specifically within science, technology, engineering, mathematics, and education.</p>
<p>Strategic Goal 6. Provide multiple options for curriculum and services delivery aligned with student needs and availability.</p>
<p>Strategic Goal 7. Communicate effectively with constituents from diverse language backgrounds.</p>
<p>Strategic Direction 4. Identify, disseminate, and report on data points measuring a continuous improvement process.</p>
<p>Strategic Goal 8. Develop strategies for measuring student success and utilize results to provide targeted support.</p>

Strategic objectives based on these goals are developed each year and monitored through the College’s Strategic Dashboard.