

# Salem Community College

Carve a Niche for Yourself

2014 Institutional Profile September 15, 2014

# **Preface**

I am pleased to forward the Salem Community College Annual Institutional Profile Report for 2014.

The College continues to increase its array of academic programs in STEM areas that lead to high-paying jobs. In the 2013-2014 academic year, SCC introduced a Process Operator Technology program, that leads to careers in the petrochemical, chemical and pharmaceutical industries with a potential annual income of \$60,000. Sixty-six percent of students enrolled at Salem Community College are in STEM programs and in 2013, 77 percent of SCC graduates were from STEM programs.

SCC collaborates with partners to develop academic programs that are strongly tied to the region's job outlook and workforce needs. Programs such as Nuclear Energy Technology, Sustainable Energy Technology, Process Operator Technology and Scientific Glass Technology feed local and regional employer needs.

We believe our focus on STEM programs supports workforce development and contributes greatly to the College's success and growth in full-time student enrollment.

Joan M. Baillie

Joan M. Baillie

President

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# Salem Community College Vision, Mission, Diversity and Institutional Priorities

### Vision Statement

Provide personal planning, support and educational opportunities that empower everyone to achieve their full potential.

## Mission

Salem Community College provides affordable, quality higher education for college transfer and workforce development.

## **Diversity Statement**

Salem Community College recognizes its responsibility and commitment to foster an environment of respect, understanding and tolerance among all individuals and groups, with sensitivity for those likely to experience disrespect, abuse and misunderstanding because of race, ethnicity, religion, gender, sexual orientation, age, economic status, or mental or physical challenges.

#### Institutional Priorities

Salem Community College has identified three major institutional priorities. *Improve Fiscal Stability. Improve Student Success. Improve the College's Image.* Under each priority the Committee identified a number of tactical objectives that will help the College achieve the priority. While there are other objectives, these objectives were identified as having the most significant impact on each of the three priorities.

#### **Priority 1 - Improve Fiscal Stability**

- Expand Alternative Sources of Revenue
- Effectively Budget and Achieve Targeted Revenue Goals
- Future Investment to Become a More Efficient Institution

## **Priority 2 - Improve Student Success**

- Increase completion rates (retention)
- Offer more workforce development programs and academic certificates

## **Priority 3 - Improve the College's Image**

• Enhance, advance and build partnerships that enrich the position and image of SCC

# A. Institutional Accreditation Status



## MIDDLE STATES COMMISSION ON HIGHER EDUCATION

3624 Market Street, Philadelphia, PA 19104-2680. Tel: 267-284-5000. Fax: 215-662-5501

## STATEMENT OF ACCREDITATION STATUS

### SALEM COMMUNITY COLLEGE

460 Hollywood Avenue Carneys Point, NJ 08069-2799 Phone: (856) 299-2100; Fax: (856) 351-2634 www.salemcc.edu

**Chief Executive Officer:** Ms. Joan M. Baillie, President

#### INSTITUTIONAL INFORMATION

**Enrollment (Headcount):** 1239 Undergraduate

**Control:** Public

**Affiliation:** Government-State and Local- Salem County

Carnegie Classification: Associate's - Public Suburban-serving Single Campus

**Approved Degree Levels:** Postsecondary Certificate (>=1 year, < 2 years),

Associate's;

**Distance Education Programs:** Not Approved

Accreditors Recognized by U.S. Secretary of Education: Accreditation Commission for

Education in Nursing, Inc.

#### **Instructional Locations**

**Branch Campuses:** None **Additional Locations:** None

**Other Instructional Sites:** PSEG Energy & Environmental Resource Center, Salem, NJ; Salem Center, Salem, NJ; Salem County Vocational Technical School, Mannington, NJ; Samuel H. Jones Glass Education Center, Alloway, NJ; Sustainable Energy Center, Oldmans,

NJ

#### ACCREDITATION INFORMATION

**Status:** Member since 1979

Last Reaffirmed: November 18, 2010

### **Most Recent Commission Action:**

August 20, 2014: To request a supplemental information report, due October 6, 2014,

addressing the Accreditation Commission for Education in Nursing (ACEN)'s recent decision. The next evaluation visit is scheduled for

2014-2015.

## **Brief History Since Last Comprehensive Evaluation:**

November 18, 2010: To accept the Periodic Review Report, to commend the institution for

the quality of the Periodic Review Report and progress to date, and to reaffirm accreditation. To request a progress report due by December 1, 2011, documenting (1) explicit links between the strategic plan and resource allocation decisions (Standard 2); (2) steps taken to integrate the components of the institutional effectiveness plan (Standard 7); and (3) evidence of observable learning goals for general education stated as outcomes (Standard 12). The next evaluation visit is scheduled for 2014-

2015.

March 1, 2012: To accept the progress report. The next evaluation visit is scheduled for

2014-2015.

**Next Self-Study Evaluation:** 2014 - 2015

**Next Periodic Review Report: 2020** 

**Date Printed:** September 10, 2014

## **DEFINITIONS**

**Branch Campus -** A location of an institution that is geographically apart and independent of the main campus of the institution. The location is independent if the location: offers courses in educational programs leading to a degree, certificate, or other recognized educational credential; has its own faculty and administrative or supervisory organization; and has its own budgetary and hiring authority.

**Additional Location** - A location, other than a branch campus, that is geographically apart from the main campus and at which the institution offers at least 50 percent of an educational program. **ANYA** ("Approved but Not Yet Active") indicates that the location is included within the scope of accreditation but has not yet begun to offer courses. This designation is removed after the Commission receives notification that courses have begun at this location.

**Other Instructional Sites -** A location, other than a branch campus or additional location, at which the institution offers one or more courses for credit.

**Distance Education Programs -** Fully Approved, Approved (one program approved) or Not Approved indicates whether or not the institution has been approved to offer diploma/certificate/degree programs via distance education (programs for which students could meet 50% or more of the requirements of the program by taking distance education courses). Per the Commission's Substantive Change policy, Commission approval of the first two Distance Education programs is required to be "Fully Approved." If only one program is approved by the Commission, the specific name of the program will be listed in parentheses after "Approved."

## EXPLANATION OF COMMISSION ACTIONS

An institution's accreditation continues unless it is explicitly withdrawn or the institution voluntarily allows its accreditation to lapse. In addition to reviewing the institution's accreditation status at least every 5 years, the Commission takes actions to approve substantive changes (such as a new degree or certificate level, opening or closing of a geographical site, or a change of ownership) or when other events occur that require review for continued compliance.

Any type of report or visit required by the Commission is reviewed and voted on by the Commission. Reports submitted for candidacy, self-study evaluation, periodic review or follow-up may be accepted, acknowledged, or rejected.

The Commission "Accepts" a report when its quality, thoroughness, and clarity are sufficient to respond to all of the Commission's concerns, without requiring additional information in order to assess the institution's status.

The Commission "Documents receipt of" a letter or report when it addresses the Commission's concerns only partially because the letter or report had limited institutional responses to requested information, did not present evidence and analysis conducive to Commission review, were of insufficient quality, or necessitated extraordinary effort by the Commission's representatives and staff performing the review. Relevant reasons for not accepting the letter or report are noted in the action. The Commission may or may not require additional information in order to assess the institution's status.

The Commission "Rejects" a letter or report when its quality or substance are insufficient to respond appropriately to the Commission's concerns. The Commission requires the institution to resubmit the report and may request a visit at its discretion. These terms may be used for any action (reaffirm, postpone, warn, etc.).

#### Types of Follow-Up Reports:

**Accreditation Readiness Report (ARR):** The institution prepares an initial Accreditation Readiness Report during the application phase and continually updates it throughout the candidacy process. It is for use both by the institution and the Commission to present and summarize documented evidence and analysis of the institution's current or potential compliance with the Commission's accreditation standards.

**Progress Report:** The Commission needs assurance that the institution is carrying out activities that were planned or were being implemented at the time of a report or on-site visit.

**Monitoring Report:** There is a potential for the institution to become non-compliant with MSCHE standards; issues are more complex or more numerous; or issues require a substantive, detailed report. A visit may or may not be required. Monitoring reports are required for non-compliance actions.

**Supplemental Information Report:** This report is intended only to allow the institution to provide further information, not to give the institution time to formulate plans or initiate remedial action. This report is required when a decision is postponed. The Commission may request a supplemental information report at any time during the accreditation cycle.

## Commendations:

Periodically, the Commission may include commendations to the institution within the action language. There are three commendations. More than one commendation may be given at the same time:

To commend the institution for the quality of the [Self-Study or PRR] report. The document itself was notably well-written, honest, insightful, and/or useful.

To commend the institution for the quality of its [Self-Study or PRR] process. The Self-Study process was notably inclusive.

To recognize the institution's progress to date. This is recognition for institutions that had serious challenges or problems but have made significant progress.

#### **Affirming Actions**

Grant Candidate for Accreditation Status: This is a pre-accreditation status following a specified process for application and institutional self-study. For details about the application process, see the MSCHE publication, Becoming Accredited. The U.S. Department of Education labels Candidacy as "Pre-accreditation" and defines it as the status of public recognition that an accrediting agency grants to an institution or program for a limited period of time that signifies the agency has determined that the institution or program is progressing toward accreditation but is not assured of accreditation) before the expiration of that limited period of time. Upon a grant of candidate for accreditation status, the institution may be asked to submit additional Accreditation Readiness Reports until it is ready to initiate self study.

<u>Grant Accreditation:</u> The Commission has acted to grant accreditation to a Candidate institution and does not require the submission of a written report prior to the next scheduled accreditation review in five years.

Grant Accreditation and request a Progress Report or Monitoring Report: The Commission has acted to grant accreditation to a Candidate institution but requires the submission of a written report prior to the next scheduled accreditation review to ensure that the institution is carrying out activities that were planned or were being implemented at the time of the report or on-site visit.

Reaffirm Accreditation via Self Study or Periodic Review Report: The Commission has acted to reaffirm accreditation and does not require the submission of a written report prior to the next scheduled accreditation review in five years. The action language may include recommendations to be addressed in the next Periodic Review Report or Self Study. Suggestions for improvement are given, but no written follow-up reporting is needed for compliance.

Reaffirm Accreditation via Self Study or Periodic Review Report and request a Progress Report or Monitoring Report: The Commission has acted to reaffirm accreditation but requires the submission of a written report prior to the next scheduled accreditation review to ensure that the institution is carrying out activities that were planned or were being implemented at the time of the report or on-site visit.

#### **Administrative Actions**

<u>Continue Accreditation:</u> A delay of up to one year may be granted to ensure a current and accurate representation of the institution or in the event of circumstances beyond the institution's control (natural disaster, U.S. State Department travel warnings, etc.). The institution maintains its status with the Commission during this period.

#### **Procedural Actions**

<u>Defer a decision on initial accreditation:</u> The Candidate institution shows promise but the evaluation team has identified issues of concern and recommends that the institution be given a specified time period to address those concerns. Institutions may not stay in candidacy more than 5 years.

<u>Postpone a decision on (reaffirmation of) accreditation:</u> The Commission has determined that there is insufficient information to substantiate institutional compliance with one or more standards. The Commission requests a supplemental information report.

Voluntary Lapse of Accreditation: The institution has allowed its accreditation to lapse by not completing required

obligations. The institution is no longer a member of the Commission upon the determined date that accreditation will cease.

## **Non-Compliance Actions**

<u>Warning:</u> A Warning indicates that an institution has been determined by the Commission not to meet one or more standards for accreditation. A follow-up report, called a monitoring report, is required to demonstrate that the institution has made appropriate improvements to bring itself into compliance.

<u>Probation:</u> Probation indicates that an institution has been determined by the Commission not to meet one or more standards for accreditation and is an indication of a serious concern on the part of the Commission regarding the level and/or scope of non-compliance issues related to the standards. The Commission will place an institution on Probation if the Commission is concerned about one or more of the following:

- 1. the adequacy of the education provided by the institution;
- 2. the institution's capacity to make appropriate improvements in a timely fashion; or
- 3. the institution's capacity to sustain itself in the long term.

Probation is often, but need not always be, preceded by an action of Warning or Postponement. If the Commission had previously postponed a decision or placed the institution on Warning, the Commission may place the institution on Probation if it determines that the institution has failed to address satisfactorily the Commission's concerns in the prior action of postponement or warning regarding compliance with Commission standards. This action is accompanied by a request for a monitoring report, and a special visit follows. Probation may, but need not always, precede an action of Show Cause.

By federal regulation, the Commission must take immediate action to withdraw accreditation if an institution is out of compliance with accreditation standards for two years, unless the time is extended for good cause.

Show Cause: An institution is asked to demonstrate why its accreditation should not be withdrawn. A written report from the institution (including a teach out plan) and a follow-up team visit are required. The institution has the opportunity to appear before the Commission when the Commission meets to consider the institution's Show Cause status. Show Cause may occur during or at the end of the two-year Probation period, or at any time the Commission determines that an institution must demonstrate why its accreditation should not be withdrawn (i.e. Probation is not a necessary precursor to Show Cause).

#### **Adverse Actions**

<u>Withdrawal of Accreditation:</u> An institution's candidate or accredited status is withdrawn and with it, membership in the association. If the institution appeals this action, its accreditation remains in effect until the appeal is completed.

<u>Denial of Accreditation:</u> An institution is denied initial accreditation because it does not meet the Commission's requirements of affiliation or accreditation standards during the period allowed for candidacy. If the institution appeals this action, its candidacy remains in effect until the appeal is completed.

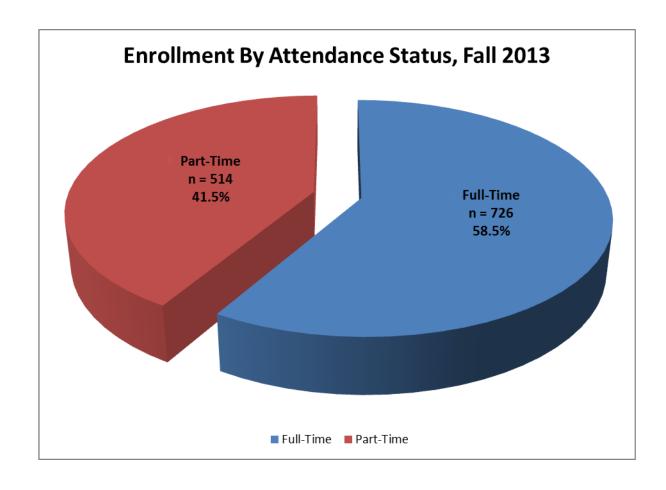
<u>Appeal:</u> The withdrawal or denial of candidacy or accreditation may be appealed. Institutions remain accredited (or candidates for accreditation) during the period of the appeal.

Other actions are described in the Commission policy, "Range of Commission Actions on Accreditation."

# **B. NUMBER OF STUDENTS SERVED**

# 1. Number of Undergraduates by Attendance Status

| Enrollment By Attendance<br>Status, Fall 2013 |            |            |  |  |  |  |  |  |  |
|---|------------|------------|--|--|--|--|--|--|--|
| Attendance                                    | Attendance |            |  |  |  |  |  |  |  |
| Status  | Number     | Percentage |  |  |  |  |  |  |  |
| Full-Time                                     | 726        | 58.5%      |  |  |  |  |  |  |  |
| Part-Time                                     | 514        | 41.5%      |  |  |  |  |  |  |  |
|   | 1240       | 100.0%     |  |  |  |  |  |  |  |



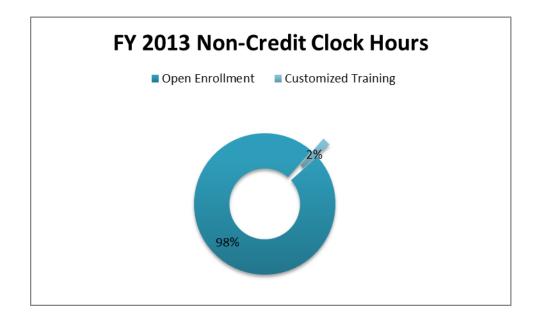
# 2. Number of Non-Credit Students Served

| Non-Credit Enrollment, FY 2013   |     |     |       |    |  |  |  |  |  |
|--|-----|-----|-------|----|--|--|--|--|--|
| Total Clock Hours  Total Number of Unduplicated (One Clock Hour = 60  Non-Credit Type Registrations Headcount Minutes) Total |     |     |       |    |  |  |  |  |  |
| Open Enrollment  | 583 | 571 | 5,747 | 13 |  |  |  |  |  |
| Customized Training  | 17  |     | 111   | 0  |  |  |  |  |  |

<sup>&</sup>lt;sup>1</sup> Includes all registrations in any course that started on July 1, 2012 through June 30, 2013.

<sup>&</sup>lt;sup>2</sup> FTEs were computed by converting clock hours to credit hours (by dividing by 15), then converting credit hours to FTEs (dividing by 30).

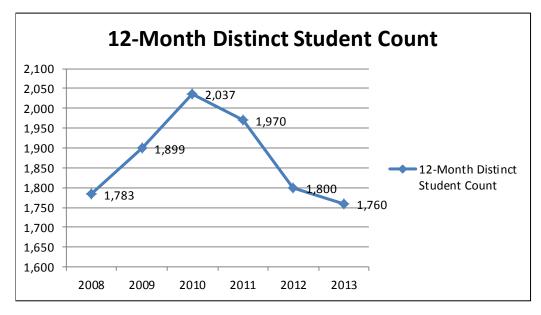
Source: SURE Non-credit Open Enrollment file and NJ IPEDS Form #31, Customized Training.

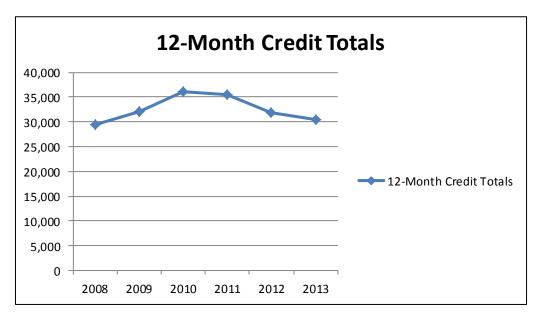


# 3. Unduplicated Number of Students for FY 2013

| Comparative Unduplicated FY Enrollment |                               |                      |       |  |  |  |  |  |  |
|--|-------------------------------|----------------------|-------|--|--|--|--|--|--|
| Fiscal Year                            | <b>Distinct Student Count</b> | <b>Total Credits</b> | FTE   |  |  |  |  |  |  |
| 2008                                   | 1,783                         | 29,502               | 983   |  |  |  |  |  |  |
| 2009                                   | 1,899                         | 31,963               | 1,065 |  |  |  |  |  |  |
| 2010                                   | 2,037                         | 36,112               | 1,204 |  |  |  |  |  |  |
| 2011                                   | 1,970                         | 35,466               | 1,182 |  |  |  |  |  |  |
| 2012                                   | 1,800                         | 31,903               | 1,063 |  |  |  |  |  |  |
| 2013                                   | 1,760                         | 30,424               | 1,014 |  |  |  |  |  |  |

Source: IPEDS 12-Month Enrollment Survey.





# C. CHARACTERISTICS OF UNDERGRADUATE STUDENTS

# 1. Basic Skills Testing and Remediation

**Basic Skills Assessment Test** 

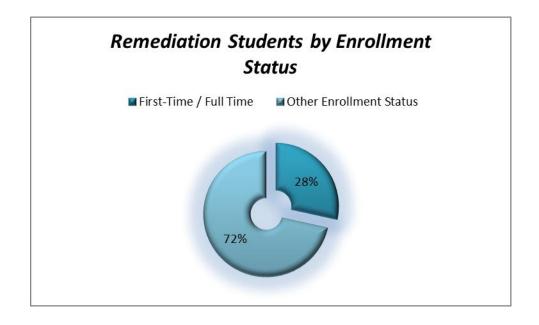


| Total Number Of Students Enrolled, Fall 2013 |                       |                       |  |  |  |  |  |
|--|-----------------------|-----------------------|--|--|--|--|--|
| Unduplicated # Students                      |                       |                       |  |  |  |  |  |
|  | Enrolled In 1 Or More |                       |  |  |  |  |  |
| Total Fall 2013 Enrollment                   | Remedial Courses      | % of Total Enrollment |  |  |  |  |  |
| 1,234  | 204                   | 16.5%                 |  |  |  |  |  |

Source: SURE Fall 2013

| Total Number Of First-Time, Full-Time Freshmen Enrolled, Fall 2013 |                         |                       |  |  |  |  |  |  |  |
|--|-------------------------|-----------------------|--|--|--|--|--|--|--|
|  | Unduplicated # Students |                       |  |  |  |  |  |  |  |
| Fall 2013 FT/FT  | Enrolled In 1 Or More   |                       |  |  |  |  |  |  |  |
| Enrollment   | Remedial Courses        | % of FT/FT Enrollment |  |  |  |  |  |  |  |
| 201  | 58                      | 28.9%                 |  |  |  |  |  |  |  |

Source: SURE Fall 2013

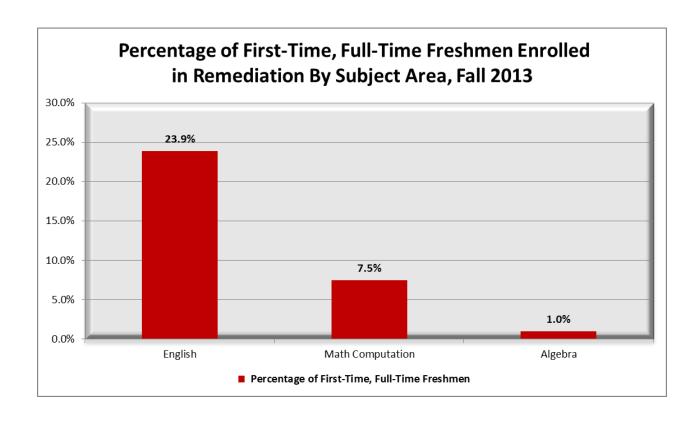


# Number And Percent Of First-Time, Full-Time Freshmen By Remediation Subject Area, Fall 2013

|                  |            | Percentage of First-Time, Full- |
|------------------|------------|---------------------------------|
| Subject Area     | #Students* | Time Freshmen                   |
| English          | 48         | 23.9%                           |
| Math Computation | 15         | 7.5%                            |
| Algebra          | 2          | 1.0%                            |

Source: SURE Fall 2013

<sup>\*</sup>Students can receive remediation in more than one Subject Area.



# 2. Student Enrollment

# a. By Race/Ethnicity, Fall 2013

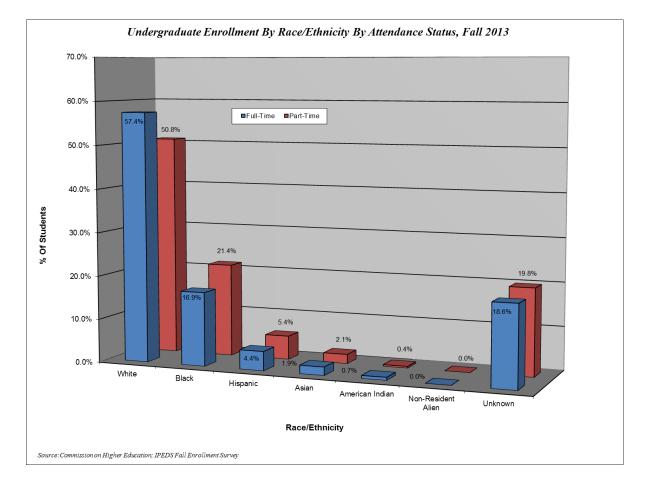
Undergraduate Enrollment By Race/Ethnicity, Fall 2013

| Headcount, Fall 2013 |     |     |    |    |   |   |     |       |  |  |
|----------------------|-----|-----|----|----|---|---|-----|-------|--|--|
| Attendance<br>Status |     |     |    |    |   |   |     |       |  |  |
| Full-Time            | 417 | 123 | 32 | 14 | 5 | 0 | 135 | 726   |  |  |
| Part-Time            | 261 | 110 | 28 | 11 | 2 | 0 | 102 | 514   |  |  |
|                      | 678 | 233 | 60 | 25 | 7 | 0 | 237 | 1,240 |  |  |

 $<sup>\</sup>hbox{* Note: Asian includes Pacific Islanders and Unknown includes 2 or More Races.}$ 

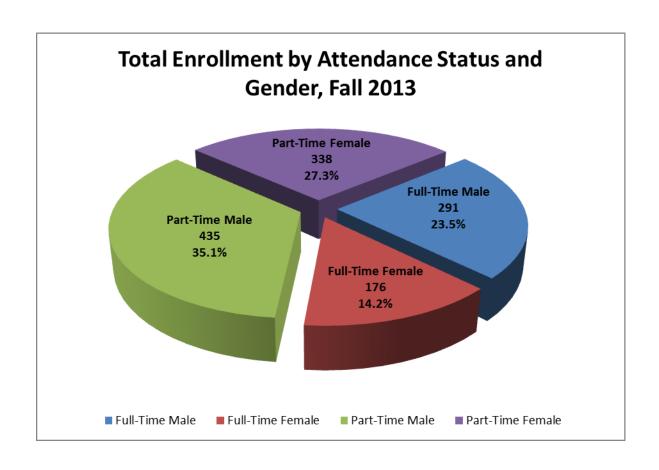
Source: Commission on Higher Education

| Percentage, Fall 2013  |       |       |      |      |      |      |       |        |  |  |
|--|-------|-------|------|------|------|------|-------|--------|--|--|
| Attendance American Non-Resident<br>Status White Black Hispanic Asian Indian Alien Unknown Total |       |       |      |      |      |      |       |        |  |  |
| Full-Time  | 57.4% | 16.9% | 4.4% | 1.9% | 0.7% | 0.0% | 18.6% | 100.0% |  |  |
| Part-Time  | 50.8% | 21.4% | 5.4% | 2.1% | 0.4% | 0.0% | 19.8% | 100.0% |  |  |
| Totals   | 54.7% | 18.8% | 4.8% | 2.0% | 0.6% | 0.0% | 19.1% | 100.0% |  |  |



b. By Gender, Fall 2013

| Students by Attendance Status and Gender, Fall 2013 |      |                 |        |        |       |            |  |  |  |  |
|---|------|-----------------|--------|--------|-------|------------|--|--|--|--|
| Attendance  |      | Percent Percent |        |        |       |            |  |  |  |  |
| Status  | Male | Male            | Female | Female | Total | Percentage |  |  |  |  |
| Full-Time   | 291  | 62.3%           | 176    | 37.7%  | 467   | 37.7%      |  |  |  |  |
| Part-Time   | 435  | 56.3%           | 338    | 43.7%  | 773   | 62.3%      |  |  |  |  |
| Totals  | 726  | 58.5%           | 514    | 41.5%  | 1240  | 100.0%     |  |  |  |  |



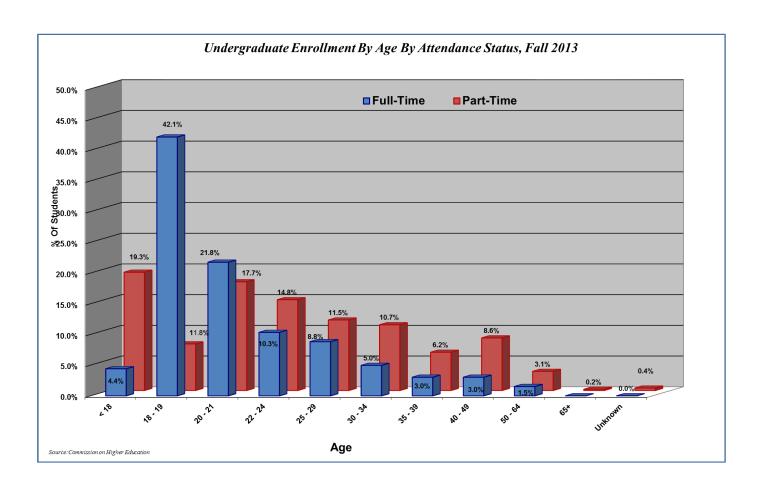
c. By Age, Fall 2013

Undergraduate Enrollment By Age By Attendance Status, Fall 2013

| Headcount, Fall 2013 |      |         |         |         |         |         |         |         |         |     |         |       |
|----------------------|------|---------|---------|---------|---------|---------|---------|---------|---------|-----|---------|-------|
| Attendance           |      |         |         |         |         |         |         |         |         |     |         |       |
| Status               | < 18 | 18 - 19 | 20 - 21 | 22 - 24 | 25 - 29 | 30 - 34 | 35 - 39 | 40 - 49 | 50 - 64 | 65+ | Unknown | Total |
| Full-Time            | 32   | 306     | 158     | 75      | 64      | 36      | 22      | 22      | 11      | 0   | 0       | 726   |
| Part-Time            | 99   | 39      | 91      | 76      | 59      | 55      | 32      | 44      | 16      | 1   | 2       | 514   |
| Total                | 131  | 345     | 249     | 151     | 123     | 91      | 54      | 66      | 27      | 1   | 2       | 1,240 |

Source: Commission on Higher Education; IPEDS Fall Enrollment Survey

|            |       |         |         |         | Percen  | tage, Fall | 2013    |         |         |      |         |        |
|------------|-------|---------|---------|---------|---------|------------|---------|---------|---------|------|---------|--------|
| Attendance |       |         |         |         |         |            |         |         |         |      |         |        |
| Status     | < 18  | 18 - 19 | 20 - 21 | 22 - 24 | 25 - 29 | 30 - 34    | 35 - 39 | 40 - 49 | 50 - 64 | 65+  | Unknown | Total  |
| Full-Time  | 4.4%  | 42.1%   | 21.8%   | 10.3%   | 8.8%    | 5.0%       | 3.0%    | 3.0%    | 1.5%    | 0.0% | 0.0%    | 100.0% |
| Part-Time  | 19.3% | 7.6%    | 17.7%   | 14.8%   | 11.5%   | 10.7%      | 6.2%    | 8.6%    | 3.1%    | 0.2% | 0.4%    | 100.0% |
| Total      | 10.6% | 27.8%   | 20.1%   | 12.2%   | 9.9%    | 7.3%       | 4.4%    | 5.3%    | 2.2%    | 0.1% | 0.2%    | 100.0% |



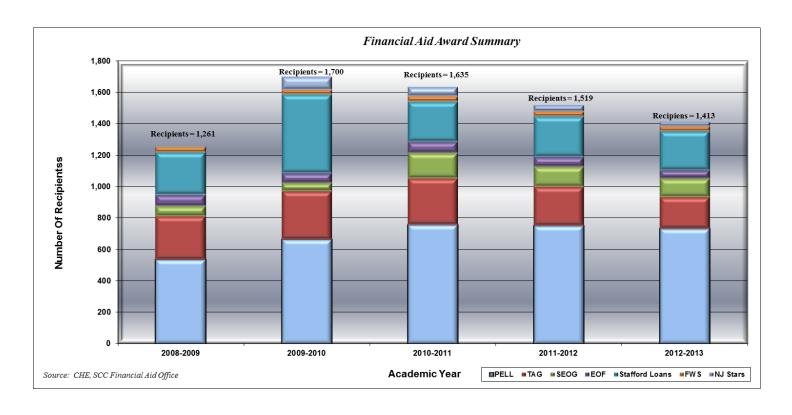
# 3. Student Enrollment Receiving Financial Assistance

| Financial Aid from Federal, State & Institution-Funded Programs, AY 2012-2013 |            |                        |                      |  |  |  |  |  |  |
|---|------------|------------------------|----------------------|--|--|--|--|--|--|
|   |            |                        |                      |  |  |  |  |  |  |
| Federal Programs  | Recipients | <b>Dollars Awarded</b> | Amount Per Recipient |  |  |  |  |  |  |
| Pell Grants   | 734        | \$2,254,000.00         | \$3,070.84           |  |  |  |  |  |  |
| College Work Study  | 29         | \$44,000.00            | \$1,517.24           |  |  |  |  |  |  |
| SEOG  | 116        | \$36,000.00            | \$310.34             |  |  |  |  |  |  |
| PLUS Loans  | 5          | \$18,000.00            | \$3,600.00           |  |  |  |  |  |  |
| Stafford Loans (Subsidized)   | 249        | \$714,000.00           | \$2,867.47           |  |  |  |  |  |  |
| Stafford Loans (Unsubsidized)   | 262        | \$809,000.00           | \$3,087.79           |  |  |  |  |  |  |
| Totals:   |            | \$3,875,000.00         |                      |  |  |  |  |  |  |

| State Programs                     | Recipients | <b>Dollars Awarded</b> | Amount Per Recipient |
|------------------------------------|------------|------------------------|----------------------|
| Tuition Aid Grants (TAG)           | 202        | 289,000                | \$1,430.69           |
| Educational Opportunity Fund (EOF) | 55         | 56,000                 | \$1,018.18           |
| NJ STARS                           | 28         | 59,000                 | \$2,107.14           |
| Totals:                            |            | \$404,000.00           |                      |

| Institutional Programs | Recipients | <b>Dollars Awarded</b> | Amount Per Recipient |
|------------------------|------------|------------------------|----------------------|
| Grants/Scholarships    | 147        | \$235,000.00           | \$1,598.64           |
| Loans                  | 5          | \$20,000.00            | \$4,000.00           |
| Totals:                |            | \$255,000.00           |                      |

Source: NJIPEDS Form #41 Student Financial Aid Report

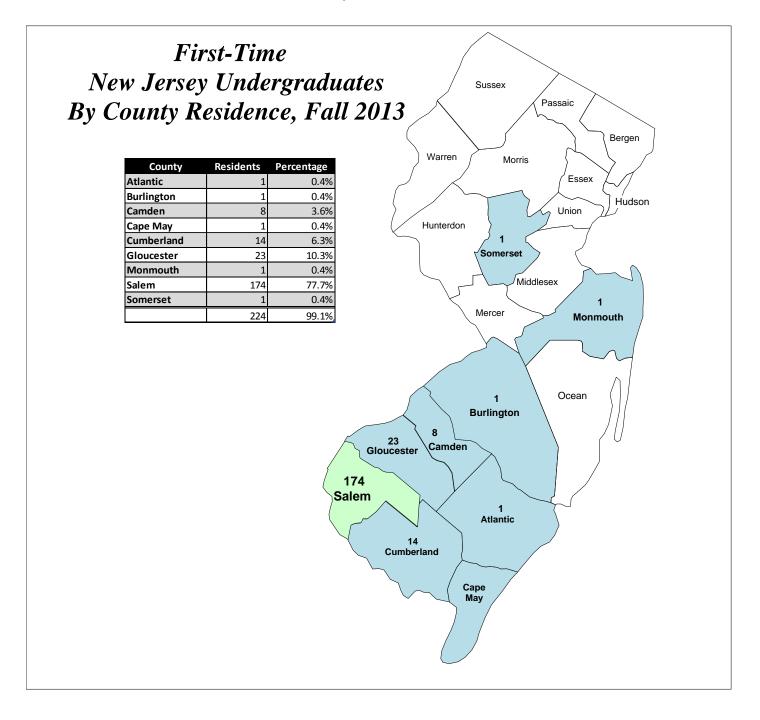


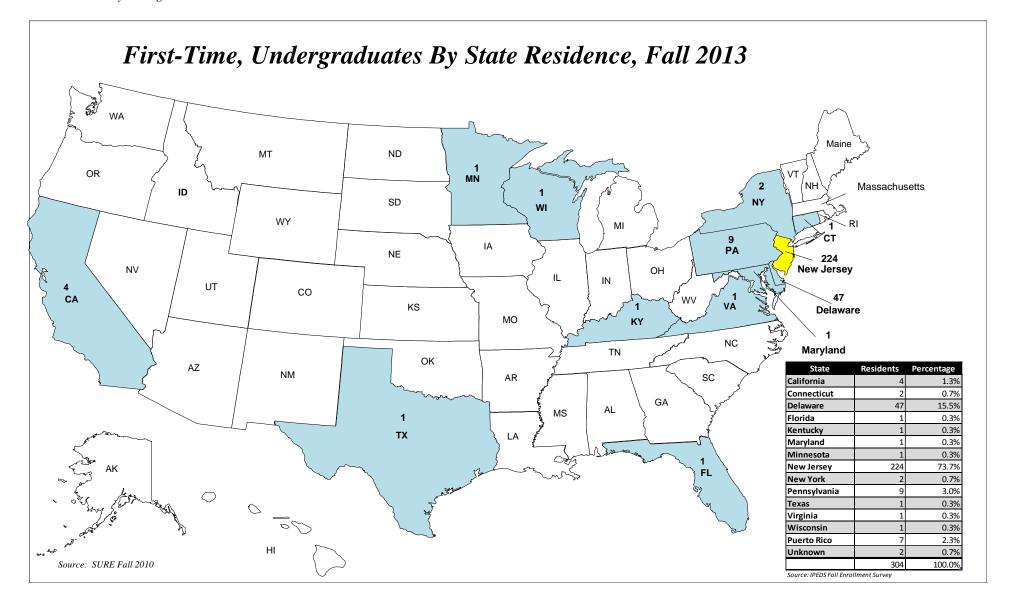
# 4. Percentage of First-Time Undergraduates Who Are New Jersey Residents, Fall 2013

|     | Non-State<br>Residents | Total | Percentage of State<br>Residents |
|-----|------------------------|-------|----------------------------------|
| 224 | 80                     | 304   | 73.7%                            |

Note: Residence unknown included with New Jersey Residents.

Source: IPEDS Fall Enrollment Survey





# D. STUDENT OUTCOMES

## 1. Graduation Rates

a. Two Year Graduation Rate of Fall 2010 Full-time, First-time Degree and Certificate Seeking Students (100% of Time)

| Cohort    | Total    | Student    |            |
|-----------|----------|------------|------------|
| Term      | Students | Completion | Percentage |
| Fall 2010 | 235      | 35         | 14.9%      |

Source: IPEDS Graduation Rate Survey

b. Three-Year Graduation and Transfer Rates of Fall 2010 Full-time First-time Degree/Certificate Seeking Students by Race/Ethnicity (150% of Time)

| Ethnicity | Cohort<br>Count | Graduated<br>after 3 Years | Percentage<br>Graduated | Transferred | Percentage<br>Transferred |
|-----------|-----------------|----------------------------|-------------------------|-------------|---------------------------|
| White     | 135             | 40                         | 29.6%                   | 19          | 14.1%                     |
| Black     | 52              | 9                          | 17.3%                   | 10          | 19.2%                     |
| Hispanic  | 8               | 1                          | 12.5%                   | 3           | 37.5%                     |
| Asian     | 2               | 0                          | 0.0%                    | 1           | 50.0%                     |
| Alien     | 0               | 0                          | 0.0%                    | 0           | 0.0%                      |
| Other*    | 38              | 8                          | 21.1%                   | 7           | 18.4%                     |
| Totals    | 235             | 58                         | 24.7%                   | 40          | 17.0%                     |

<sup>\*</sup> Other includes American Indian, Native Hawaiian & Pacific Islanders, 2 or More Races, and Unknown Race. Source: IPEDS Graduation Rate Survey

# 2. Third Semester Retention of First-time Undergraduates

| Fall 2012 to Fall 2013  |     |     |       |  |  |  |  |  |  |
|---|-----|-----|-------|--|--|--|--|--|--|
| Attendance Fall 2012 First-Time Retained in Retentio Status Undergraduates Fall 2013 Rate |     |     |       |  |  |  |  |  |  |
| Full-time   | 201 | 119 | 59.2% |  |  |  |  |  |  |
| Part-Time   | 94  | 47  | 50.0% |  |  |  |  |  |  |
| Totals  | 295 | 166 | 56.3% |  |  |  |  |  |  |

SOURCE: IPEDS Fall Enrollment Survey, Part E

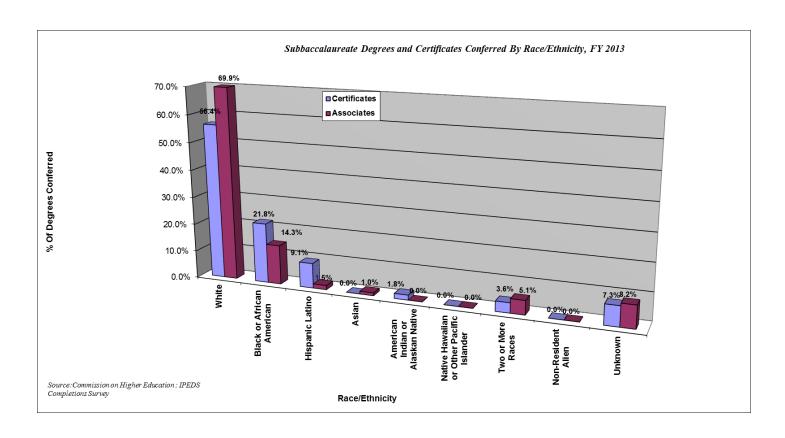
# 3. FY 2013 Degrees Conferred

# a. Degrees and Certificates Conferred by Race/Ethnicity

|              | Degrees and Certificates, FY 2013 |                                 |                    |       |   |  |                      |                           |         |       |
|--------------|-----------------------------------|---------------------------------|--------------------|-------|---|--|----------------------|---------------------------|---------|-------|
| Award        | White                             | Black or<br>African<br>American | Hispanic<br>Latino | Asian | American<br>Indian or<br>Alaskan Native | Native<br>Hawaiian or<br>Other Pacific<br>Islander | Two or<br>More Races | Non-<br>Resident<br>Alien | Unknown | Total |
| Certificates | 31                                | 12                              | 5                  | 0     | 1                                       | 0  | 2                    | 0                         | 4       | 55    |
| Associates   | 137                               | 28                              | 3                  | 2     | 0                                       | 0  | 10                   | 0                         | 16      | 196   |
| Total        | 168                               | 40                              | 8                  | 2     | 1                                       | 0  | 12                   | 0                         | 20      | 251   |

Source: Salem Community College PowerCampus

|              | Percentage, FY 2013 |          |          |       |                |               |            |          |         |        |
|--------------|---------------------|----------|----------|-------|----------------|---------------|------------|----------|---------|--------|
|              | Native              |          |          |       |                |               |            |          |         |        |
|              |                     | Black or |          |       | American       | Hawaiian or   |            | Non-     |         |        |
|              |                     | African  | Hispanic |       | Indian or      | Other Pacific | Two or     | Resident |         |        |
| Award        | White               | American | Latino   | Asian | Alaskan Native | Islander      | More Races | Alien    | Unknown | Total  |
| Certificates | 56.4%               | 21.8%    | 9.1%     | 0.0%  | 1.8%           | 0.0%          | 3.6%       | 0.0%     | 7.3%    | 100.0% |
| Associates   | 69.9%               | 14.3%    | 1.5%     | 1.0%  | 0.0%           | 0.0%          | 5.1%       | 0.0%     | 8.2%    | 100.0% |
| Total        | 66.9%               | 15.9%    | 3.2%     | 0.8%  | 0.4%           | 0.0%          | 4.8%       | 0.0%     | 8.0%    | 100.0% |



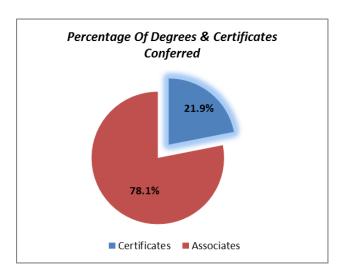
# b. Degrees and Certificates Conferred by Gender

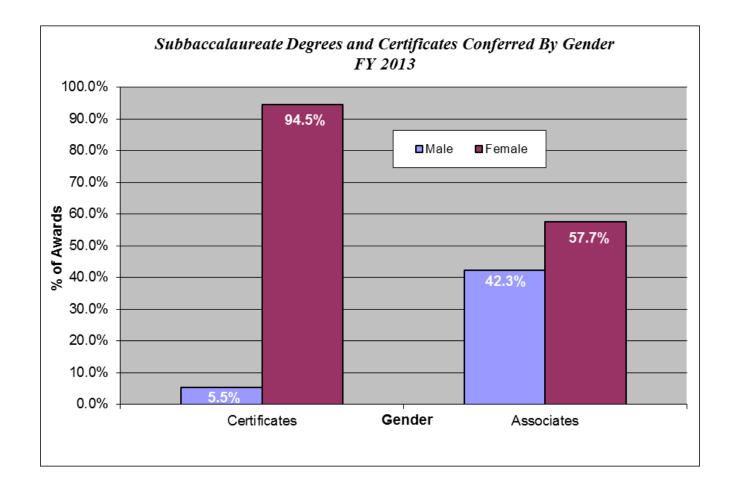
| Degrees & Certificates, FY 2013 |    |     |     |  |  |  |  |  |  |
|---------------------------------|----|-----|-----|--|--|--|--|--|--|
| Award Male Female Total         |    |     |     |  |  |  |  |  |  |
| Certificates                    | 3  | 52  | 55  |  |  |  |  |  |  |
| Associates                      | 83 | 113 | 196 |  |  |  |  |  |  |
| Total                           | 86 | 165 | 251 |  |  |  |  |  |  |

Source: Commission on Higher Education; IPEDS Completions Survey

| Percentage, FY 2013     |       |       |        |  |  |  |  |  |  |
|-------------------------|-------|-------|--------|--|--|--|--|--|--|
| Award Male Female Total |       |       |        |  |  |  |  |  |  |
| Certificates            | 5.5%  | 94.5% | 100.0% |  |  |  |  |  |  |
| Associates              | 42.3% | 57.7% | 100.0% |  |  |  |  |  |  |
| Total                   | 34.3% | 65.7% | 100.0% |  |  |  |  |  |  |

 $Source: \ Commission \ on \ Higher \ Education; \ IPEDS \ Completions \ Survey$ 

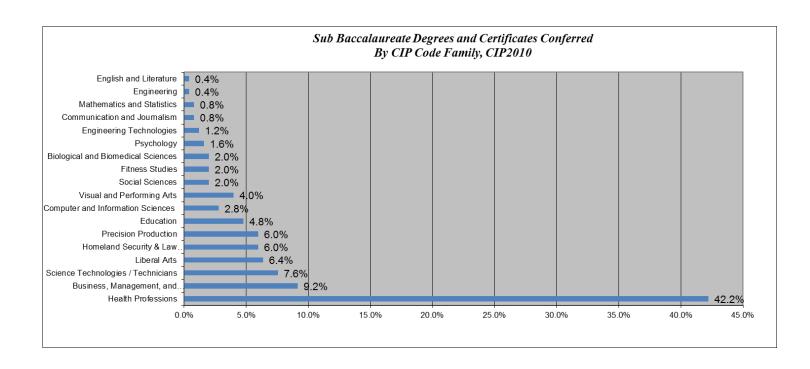




c. Degrees and Certificates Conferred in FY2012 by CIP-2010 Code Family

| IPEDS CIP Code Family, CIP2010      | Certificates | Associates | Total | % of Total |
|-------------------------------------|--------------|------------|-------|------------|
| Health Professions                  | 53           | 53         | 106   | 42.2%      |
| Business, Management, and Marketing | 2            | 21         | 23    | 9.2%       |
| Science Technologies / Technicians  | 0            | 19         | 19    | 7.6%       |
| Liberal Arts                        | 0            | 16         | 16    | 6.4%       |
| Homeland Security & Law Enforcement | 0            | 15         | 15    | 6.0%       |
| Precision Production                | 0            | 15         | 15    | 6.0%       |
| Education                           | 0            | 12         | 12    | 4.8%       |
| Computer and Information Sciences   | 0            | 7          | 7     | 2.8%       |
| Visual and Performing Arts          | 0            | 10         | 10    | 4.0%       |
| Social Sciences                     | 0            | 5          | 5     | 2.0%       |
| Fitness Studies                     | 0            | 5          | 5     | 2.0%       |
| Biological and Biomedical Sciences  | 0            | 5          | 5     | 2.0%       |
| Psychology                          | 0            | 4          | 4     | 1.6%       |
| Engineering Technologies            | 0            | 3          | 3     | 1.2%       |
| Communication and Journalism        | 0            | 2          | 2     | 0.8%       |
| Mathematics and Statistics          | 0            | 2          | 2     | 0.8%       |
| Engineering                         | 0            | 1          | 1     | 0.4%       |
| English and Literature              | 0            | 1          | 1     | 0.4%       |
| Totals:                             | 55           | 196        | 251   | 100.0%     |

Source: Commission on Higher Education; IPEDS Completion Survey



# E. FACULTY CHARACTERISTICS

# 1. Full-Time Faculty By Race/Ethnicity, Gender and Tenure Status, Fall 2013

|                 | Headcount Fa l I 2013 |        |      |        |      |        |      |        |         |          |               |        |      |        |      |        |
|-----------------|-----------------------|--------|------|--------|------|--------|------|--------|---------|----------|---------------|--------|------|--------|------|--------|
|                 | Wh                    | iite   | Blo  | ıck    | Hisp | anic   | Asio | an*    | America | n Indian | Non-Ro<br>Ala |        | Unki | nown   | То   | otal   |
|                 | Male                  | Female | Male | Female | Male | Female | Male | Female | Male    | Female   | Male          | Female | Male | Female | Male | Female |
| Tenured         |                       |        |      |        |      |        |      |        |         |          |               |        |      |        |      |        |
| Professors      | 0                     | 0      | 0    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 0    | 0      |
| Associate Prof. | 4                     | 3      | 1    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 5    | 3      |
| Assistant Prof. | 1                     | 5      | 1    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 2    | 5      |
| All Others      | 0                     | 0      | 0    | 1      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 0    | 1      |
| TOTAL           | 5                     | 8      | 2    | 1      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 7    | 9      |
| Without Tenure  |                       |        |      |        |      |        |      |        |         |          |               |        |      |        |      |        |
| Professors      | 0                     | 0      | 0    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 0    | 0      |
| Associate Prof. | 0                     | 0      | 0    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 0    | 0      |
| Assistant Prof. | 0                     | 1      | 0    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 0    | 1      |
| All Others      | 1                     | 0      | 0    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 1    | 0      |
| TOTAL           | 1                     | 1      | 0    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 1    | 1      |
| Total           |                       |        |      |        |      |        |      |        |         |          |               |        |      |        |      |        |
| Professors      | 0                     | 0      | 0    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 0    | 0      |
| Associate Prof. | 4                     | 3      | 1    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 5    | 3      |
| Assistant Prof. | 1                     | 6      | 1    | 0      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 2    | 6      |
| All Others      | 1                     | 0      | 0    | 1      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 1    | 1      |
| TOTAL           | 6                     | 9      | 2    | 1      | 0    | 0      | 0    | 0      | 0       | 0        | 0             | 0      | 0    | 0      | 8    | 10     |

Source: Commission on Higher Education; IPEDS Human Resources Survey

<sup>\*</sup> Note: Asian includes Pacific Islanders and Unknown includes 2 or More Races.

Salem Community College

| Percentage Fall 2013 |           |        |       |        |      |        |      |        |         |           |          |            |      |        |       |        |
|----------------------|-----------|--------|-------|--------|------|--------|------|--------|---------|-----------|----------|------------|------|--------|-------|--------|
|                      | Wh        | ite    | Bla   | ıck    | Hisp | oanic  | Asi  | ian    | America | ın Indian | Non-Resi | dent Alien | Unk  | nown   | То    | tal    |
|                      | Male      | Female | Male  | Female | Male | Female | Male | Female | Male    | Female    | Male     | Female     | Male | Female | Male  | Female |
| Tenured              | Tenured . |        |       |        |      |        |      |        |         |           |          |            |      |        |       |        |
| Professors           |           |        |       |        |      |        |      |        |         |           |          |            |      |        |       |        |
| Associate Prof.      | 22.2%     | 16.7%  | 5.6%  |        |      |        |      |        |         |           |          |            |      |        | 27.8% | 16.7%  |
| Assistant Prof.      | 5.6%      | 27.8%  | 5.6%  |        |      |        |      |        |         |           |          |            |      |        | 11.1% | 27.8%  |
| All Others           |           |        |       | 5.6%   |      |        |      |        |         |           |          |            |      |        |       | 5.6%   |
| TOTAL                | 27.8%     | 44.4%  | 11.1% | 5.6%   |      |        |      |        |         |           |          |            |      |        | 38.9% | 50.0%  |
| Without Tenure       |           |        |       |        |      |        |      |        |         |           |          |            |      |        |       |        |
| Professors           |           |        |       |        |      |        |      |        |         |           |          |            |      |        |       |        |
| Associate Prof.      |           |        |       |        |      |        |      |        |         |           |          |            |      |        |       |        |
| Assistant Prof.      |           | 5.6%   |       |        |      |        |      |        |         |           |          |            |      |        |       | 5.6%   |
| All Others           | 5.6%      |        |       |        |      |        |      |        |         |           |          |            |      |        | 5.6%  |        |
| TOTAL                | 5.6%      | 5.6%   |       |        |      |        |      |        |         |           |          |            |      |        | 5.6%  | 5.6%   |
| Total                |           |        |       |        |      |        |      |        |         |           |          |            |      |        |       |        |
| Professors           |           |        |       |        |      |        |      |        |         |           |          |            |      |        |       |        |
| Associate Prof.      | 22.2%     | 16.7%  | 5.6%  |        |      |        |      |        |         |           |          |            |      |        | 27.8% | 16.7%  |
| Assistant Prof.      | 5.6%      | 33.3%  | 5.6%  |        |      |        |      |        |         |           |          |            |      |        | 11.1% | 33.3%  |
| All Others           | 5.6%      |        |       | 5.6%   |      |        |      |        |         |           |          |            |      |        | 5.6%  | 5.6%   |
| TOTAL                | 33.3%     | 50.0%  | 11.1% | 5.6%   |      |        |      |        |         |           |          |            |      |        | 44.4% | 55.6%  |

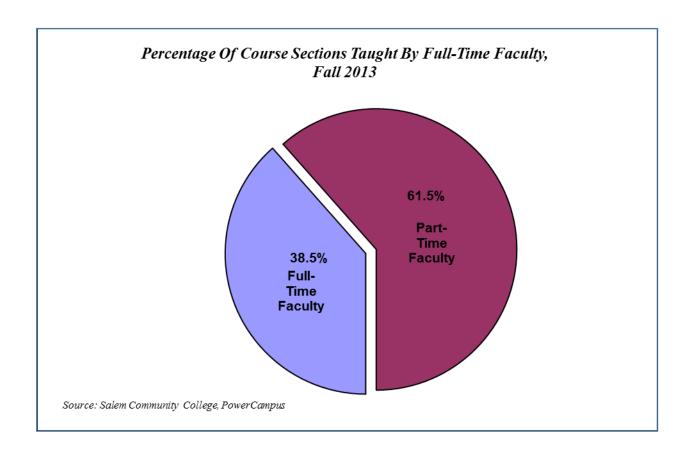
Source: Commission on Higher Education; IPEDS Human Resources Survey

# 2. Percentage of Course Sections Taught by Full-Time Faculty, Fall 2013

Percentage Of Course Sections Taught By Full-Time Faculty, Fall 2013

| Total Number of Course Sections, Fall 2013: 234 |     |       |  |  |  |  |  |  |
|---|-----|-------|--|--|--|--|--|--|
| Faculty Status # of Sections Percentage         |     |       |  |  |  |  |  |  |
| Full-Time                                       | 90  | 38.5% |  |  |  |  |  |  |
| Part-Time                                       | 144 | 61.5% |  |  |  |  |  |  |

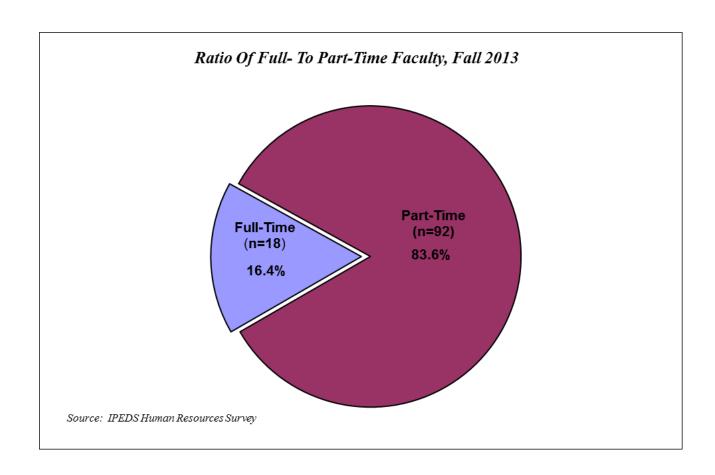
Source: Salem Community College, PowerCampus



# 3. Ratio of Full- to Part-Time Faculty, Fall 2013

| Ratio | Ratio Of Full-Time To Part-Time Faculty, Fall 2013 |       |         |       |        |  |  |  |  |  |  |
|-------|--|-------|---------|-------|--------|--|--|--|--|--|--|
| Full  | -Time  | Part- | Time    | Total |        |  |  |  |  |  |  |
| No.   | Pct  | No.   | No. Pct |       | Pct    |  |  |  |  |  |  |
| 18    | 16.4%  | 92    | 83.6%   | 110   | 100.0% |  |  |  |  |  |  |

Source: IPEDS Human Resources Survey



# F. CHARACTERISTICS OF THE TRUSTEES OR GOVERNORS (2013 - 2014)

|        | White | Black | Hispanic | Asian | American<br>Indian | Non-<br>Resident<br>Alien | Unknown | Total |
|--------|-------|-------|----------|-------|--------------------|---------------------------|---------|-------|
| Male   | 5     |       |          | 1     |                    |                           |         | 6     |
| Female | 6     | 1     |          |       |                    |                           |         | 7     |
| Total  | 11    | 1     |          | 1     |                    |                           |         | 13    |

| Name                     | Title                           | Affiliation  |  |  |
|--------------------------|---------------------------------|--|--|--|
| John Ashcraft            | Chair                           | Ashcraft Funeral Home  |  |  |
| Joan M. Baillie          | Ex Officio                      | President, Salem Community College                             |  |  |
| Patrice Burdalski        | Trustee                         | State Farm Insurance   |  |  |
| Carol A. Burke-Doherty   | Trustee                         | Retired Principal, John Fenwick School                         |  |  |
| Robert Carter            | Trustee                         | Retired, United States Navy                                    |  |  |
| Amante N. DeCastro, M.D. | Trustee                         | Physician  |  |  |
| Maria B. Fantini         | Secretary                       | Administrative Assistant, Salem Community College              |  |  |
| Allen Gage               | Trustee                         | Wilmington Tug, Inc.   |  |  |
| Dorothy D. Hall          | Vice-Chair                      | Consultant   |  |  |
| Margaret Nicolosi        | Executive County Superintendent | Salem County   |  |  |
| R. Matthew Richards      | Trustee                         | Paulsboro Refining Company                                     |  |  |
| Carrie Ruffin            | Trustee                         | Director of So. Regional Services, Family<br>Resources Network |  |  |
| Jason Supemavage         | Trustee                         | Physical Therapist,<br>Boston Rehabilitation Associates        |  |  |
| James Conklin III        | Alumni Trustee                  | Student  |  |  |

Source: Salem Community College Board of Trustees Administrative Secretary

For more Information including meeting times and dates please go to: <u>http://www.salemcc.edu/about-scc/board-of-trustees</u>

# G. Institution Profile

## Degree and Certificate Programs

|  | Degree and Certificate Programs  |  |
|--|--|--|
|  | Associate of Arts Degrees  |  |
| Communications/Journalism<br>Criminal Justice  | Education<br>Liberal Arts  | Social Science - History/Political Science<br>Social Science - Psychology<br>Social Science - Sociology / Social Service |
|  | Associate of Science Degrees   |  |
| Biology/Chemistry Business Administration Game Design & Development Occupational Therapy Assistant** Sports Management *Joint Degree in Partnership with Cumberland Coun **Joint Degree in Collaboration with Univerisity of N ***Prgroam Collaboration with Camden, Cumberla  Assoc  Agribusiness* Agriculture* Business Administration Culinary Arts*** *Joint Degree in Partnership with Cumberland Coun **Joint Degree in Collaboration with University of N ***Joint Degree in Collaboration with University of N ***Joint Degree in Partnership with Burlington Coun | Medicine and Denistry of New Jersey-Scotch Plains and, or Gloucester County College Fiate of Applied Science in Technolog  Health Information Technology****  Horticulture*  Nuclear Energy Technology  Nursing for LPNs  ty College Medicine and Denistry of New Jersey-Stratford | Health Science   |
| **** Joint degree in partnership with Camden Count   | y College  Associate of Fine Arts  |  |
| Computer Graphic Art   | Glass Art  | Studio Art   |
|  | Certificates   |  |
| Administrative Assistant<br>Allied Health<br>Emergency Services  | Medical Coding Pharamacy Technician Practical Nursing (LPN)  | Social Service<br>Sustainable Energy Technology  |
|  | Career Certificates & Specialist Serv  | ies  |
| Business Paraprofessional Managemer<br>Sustainable Energy Technology: Energy<br>Sustainable Energy Technology: Green<br>Sustainable Energy Technology: Solar I<br>Sustainable Energy Technology: Weath   | Auditor<br>Construction Technology<br>Energy Technology  |  |

Source: Salem Community College 2014-2015 Catalog

## H. MAJOR RESEARCH AND PUBLIC SERVICE ACTIVITIES

## 1. Academic Programs

In Fall 2014, Salem Community College (SCC) added a new Associate in Applied Science Degree in Process Operator Technology. This program was developed in conjunction with local industries and prepares students for positions in the petrochemical, chemical, pharmaceutical and food industries.

SCC also made major changes to the Practical Nursing Certificate and the Associate Degree Nursing Programs. The updated curriculum offers students more lab time as well as increased opportunities in the clinical setting.

## 2. Student Success

SCC continued to focus on retention and helping to ensure that all students—especially those who begin in developmental courses—persist until the attainment of their academic goals. To that end, SCC removed some barriers to student success. Instead of reliance on a placement exam, SCC has initiated using high school GPA as an indicator for placement in college level English and mathematic courses. Such moves help shorten the time to graduation for many students. Inhouse analysis of students placed in this manner, shows that the high school GPA is as good or a better success indicator for gateway college level courses than traditional placement methods.

In addition the College has placed trained Instructional Aides in all developmental and gateway courses for both English and mathematics. This intrusive advisement model allows aides to monitor individual student performance and offer one-on-one and small group instruction. Preliminary results show an increase in the percentage of students completing their developmental courses and advancing to the next level.

## 3. Collaboration with Area High Schools

SCC worked closely with the administrators and teachers in the six high schools in Salem County to prepare students for college. Beginning in Fall 2013 a JumpStart program in Pennsville Memorial High School allows students in their senior year to take college courses in the morning and completing remaining requirements for high school graduation at the high school in the afternoon. SCC also instituted a program allowing any high school student take advantage of a substantially reduced tutition.

#### 4. Customized Training and Workforce Development

SCC continued to collaborate with employers in Salem County and beyond to meet their goals for employee training and development. A new endeavor this year with the launch of the Affordable Healthcare Act, SCC provided training to community-based organizations to assist individuals in need of medical insurance. NJ FamilyCare training was provided in collaboration with the Civil Service Commission (CSC) and the Department of Health Services (DHS).

## 5. Non-Credit and Community Education

In 2013-2014, SCC offered a variety of non-credit courses, including GED prep, ESL, SAT prep, computer applications, glass art/scientific glass workshops, as well as Re-employment Eligibility Assessments Workshops (REA) training.

## 6. Institutional Effectiveness and Assessment

SCC is in the final stages of writing the Self-Study for Middle States Commission on Higher Education (MSCHE) accreditation. This process began during the summer of 2013 and continued throughout this academic year. The College community and committee members embraced the self-assessment process and prepare for the commission's Self-Study visit. The Strategic Planning, which was developed in 2012, is in its second year of implementation. Updates are shared quarterly with members of the Board of Trustees and all campus constituents.

# I. MAJOR CAPITAL PROJECTS

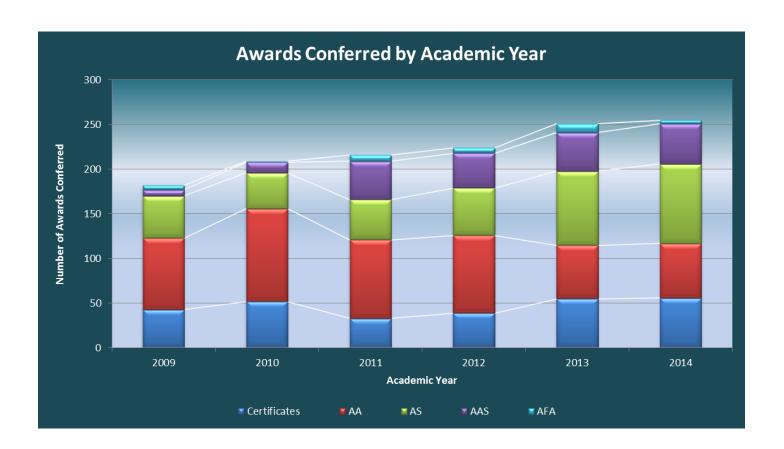
In continuing to address the needs documented in the College's Long-Range Facility Plan completed in February 2011, the college successfully submitted a \$4 million project to the state of New Jersey. Construction for this project began in August 2014. This first phase includes classroom renovation and upgrades to support Salem Community College's STEM programs.

The college also received an additional \$1.5 million in Chapter 12 funds that will be used for facility and security infrastructure improvements. The first phase which includes installation of a campus wide security system started in 2014.

# **Other Institutional Information**

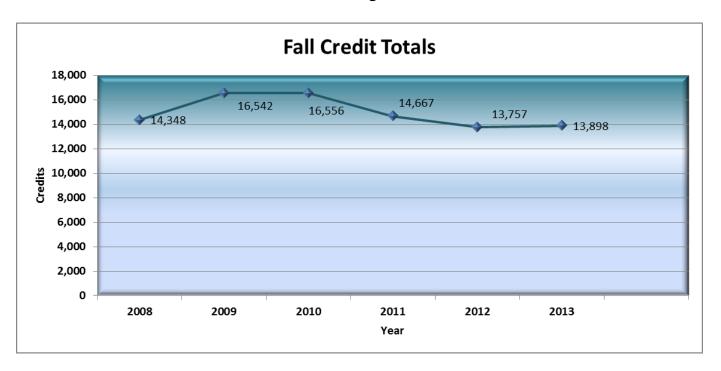
# A. AWARDS CONFERRED SINCE 2009

| Awards Confered by Academic Year |              |     |     |     |     |       |  |  |  |
|----------------------------------|--------------|-----|-----|-----|-----|-------|--|--|--|
| AcademicYear                     | Certificates | AA  | AS  | AAS | AFA | Total |  |  |  |
| 2009                             | 43           | 80  | 47  | 7   | 5   | 182   |  |  |  |
| 2010                             | 52           | 104 | 40  | 12  | 1   | 209   |  |  |  |
| 2011                             | 33           | 88  | 45  | 43  | 7   | 216   |  |  |  |
| 2012                             | 39           | 87  | 53  | 39  | 6   | 224   |  |  |  |
| 2013                             | 55           | 60  | 83  | 43  | 10  | 251   |  |  |  |
| 2014                             | 56           | 61  | 89  | 45  | 4   | 255   |  |  |  |
| Totals:                          | 278          | 480 | 357 | 189 | 33  | 1337  |  |  |  |

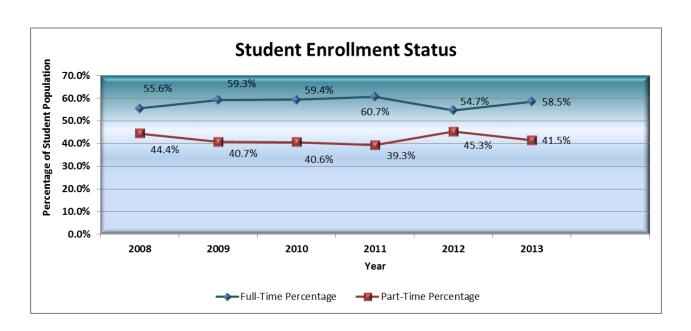


# **B.** FIVE-YEAR ENROLLMENT TRENDS

1. Fall credit hours 2008 Through 2013



2. Fall full-time versus part-time enrollment trends, 2008 Through 2013



# C. Salem Community College's Focus on STEM Programs

|                        | Percent of Enrolled     | Percent of Credits      | Percent of     |  |  |  |
|------------------------|-------------------------|-------------------------|----------------|--|--|--|
| Academic               | Students in STEM        | for Students in         | Graduates in a |  |  |  |
| Year                   | Programs                | STEM Programs           | STEM Program   |  |  |  |
| 2010                   | 63.4%                   | 62.0%                   | 64.6%          |  |  |  |
| 2011                   | 66.1%                   | 66.1%                   | 69.4%          |  |  |  |
| 2012                   | 65.3%                   | 66.0%                   | 73.9%          |  |  |  |
| 2013                   | 66.6%                   | 67.4%                   | 76.5%          |  |  |  |
| 2014 63.7% 66.7% 74.7% |                         |                         |                |  |  |  |
| * Dual Credit          | and Robotics students a | are excluded from calcu | lations        |  |  |  |

