

MEDICAL ASSISTANCE ADVISORY COUNCIL MEETING
NJ Forensic Science Technology Center
1200 Negron Drive
Hamilton, New Jersey

June 10, 2013
10:00 A.M.

FINAL

MEETING SUMMARY

MEMBERS PRESENT:

DR. DEBORAH SPITALNIK, PH.D.
MARY BOLLWAGE
SHERL BRAND
MARY COOGAN
THERESA EDELSTEIN
DENNIS LAFER
DOROTHEA LIBMAN
BEVERLY ROBERTS
WAYNE VIVIAN
DR. SIDNEY WHITMAN

MEMBERS NOT PRESENT AND EXCUSED:

EILEEN COYNE
JAY JIMENEZ

STATE REPRESENTATIVE:

VALERIE HARR, Director
Division of Medical Assistance and Health Services

Transcriber, Lisa C. Bradley

ATTENDEES:

Dan Keating Alliance for the Betterment of Citizens with Disabilities
 Michael Rooney Alkermes, Inc.
 Cathy Chin Alman Group LLC
 Eric Uderitz Boehringer Ingelheim Pharmaceuticals, Inc.
 Barbara Geiger-Parker Brain Injury Alliance of New Jersey
 Andrea Cotton Healthfirst Plan of NJ
 Frank DiGiovanni Healthplex, Inc.
 Karen Clark Horizor NJ Health
 John Covello Independent Pharmacy Alliance
 Josh Spielberg Legal Services of New Jersey
 Christine Fares-Walley LIFE St. Francis
 Nicole McIntyre LIFE St. Francis
 Lisa Zavorski LIFE St. Francis
 Mark Anderson Medicaid Fraud Division
 Mark Moskovitz Medicaid Fraud Division
 Michele Jaker MJ Strategies, LLC
 Ward Sanders New Jersey Association of Health Plans
 Debra Wentz New Jersey Assoc. of Mental Health Addiction Agencies
 Maureen Shea New Jersey Association of Community Providers
 Ray Castro New Jersey Policy Prospective
 Dean Gianarkis Pfizer, Inc.
 Mary Kay Roberts Riker Danzig
 Steven Vernikoff The Center for Family Support
 Kim Todd The Innovations Collaborative
 Bill Cahill United Healthcare Community Plan
 Zinke McGeady Values into Action
 Chris Santarsiero VITAS Innovative Hospice Care
 Elizabeth Manley Department of Children and Families
 Dawn Apgar Department of Human Services
 Lowell Arye Department of Human Services
 Freida Phillips Department of Human Services
 Dr. Martin Zanna Department of Human Services
 Nancy Day Division of Aging Services
 Lou Ortiz Division of Aging Services
 Maribeth Robenolt Division of Developmental Disabilities
 Karen Kasick Division of Family Development

1 DR. SPITALNIK: The Medical Assistance
 2 Advisory Council (MAAC), in accordance with the Public
 3 Open Meetings Act, has filed appropriate notice of this
 4 meeting with the New Jersey Secretary of State,
 5 published on the Department of Human Services website,
 6 and Public Notice was also posted in the Medical
 7 Assistance Customer Centers, County Boards of Social
 8 Services, and filed with the appropriate newspapers, as
 9 well as the New Jersey Register. I am delighted and
 10 grateful to the Governor's Office that we now have a
 11 new complement of members.
 12 In terms of order of the agenda, we're
 13 moving up the update about the Comprehensive Medicaid
 14 Waiver (CMW) before the approval of the Minutes, and
 15 then the agenda will flow as written.
 16 I need to remind all the members of the
 17 public, if you have not already done so, before you
 18 leave, to please sign the sign-in sheet so we can
 19 reflect your presence.
 20 We are going to first have the Managed Long
 21 Term Services and Supports(MLTSS) update by Deputy
 22 Commissioner Lowell Arye.
 23 MR. ARYE: Good morning. Thank you for
 24 allowing the reorganization of the agenda. I
 25 appreciate it. I'm going to provide an explanation as

ATTENDEES:

Candice Singer National Council on Alcoholism and Drug Dependency New Jersey
 Meghan Davey Division of Medical Assistance and Health Services
 Robert Durborow Division of Medical Assistance and Health Services
 Marla Golden Division of Medical Assistance and Health Services
 Mollie Greene Division of Mental Health andAddiction Services
 Lynn Kovich Division of Mental Health and Addiction Services
 Karen Brodsky Division of Medical Assistance and Health Services
 Carol Grant Division of Medical Assistance and Health Services
 Kim Hatch Division of Medical Assistance and Health Services
 Richard Hurd Division of Medical Assistance and Health Services
 Roxanne Kennedy Division of Medical Assistance and Health Services
 Dr. Tom Lind Division of Medical Assistance and Health Services
 Bob Popkin Division of Medical Assistance and Health Services
 Heidi Smith Division of Medical Assistance and Health Services
 Irina Stuchinsky Division of Medical Assistance and Health Services

1 to where we are with MLTSS, specifically on the
 2 communications plan.
 3 We discussed that we are planning to move
 4 forward with MLTSS and home community-based services
 5 beginning in January of 2014. Nursing homes are
 6 planned to move to MLTSS in July of 2014.
 7 We have been working towards a communication
 8 plan, and we're on schedule with the plan so that we
 9 can move forward on MLTSS implementation.
 10 Our strategy is based upon getting out
 11 information to all of the stakeholders, both the
 12 community providers, as well as the advocacy community
 13 so that everyone will have as much information as
 14 possible before the conversion happens, and before
 15 beneficiaries actually receive information.
 16 As you know, in March of this year, the
 17 federal Centers for Medicare and Medicaid Services
 18 (CMS) required us to send a letter to all of our
 19 Medicaid beneficiaries who are on the home
 20 and community-based waiver informing them
 21 that the federal authority for their services are
 22 changing from a 1915(c) Waiver, to a 1115 Demonstration
 23 Waiver.
 24 Next, we would inform beneficiaries of the
 25 implementation of MLTSS ninety days prior to the start

1 date of MLTSS. So we would expect that on October 1,
2 2013, beneficiaries will receive a formal letter to
3 share the changes.

4 Right before that, about mid-September, we
5 plan to send letters to the Assisted Living facilities,
6 as well as to the community residential services
7 administrators, informing them so that if there are any
8 questions that their residents have, they'll already
9 have knowledge about it. We'll also be getting
10 information out to care managers.

11 Letters to nursing homes wouldn't happen for
12 another six months, basically mid-March of 2014. And
13 then ninety days prior to that date, which is April
14 1st, nursing home residents would receive a similar
15 letter and packet of information.

16 We have developed a slide presentation
17 specifically on what Medicaid Long Term Services and
18 Supports means. "The Choice is Yours," is what we are
19 calling the slide deck. We have a training plan
20 and web postings that will be prepared to deliver
21 information.

22 We have also put together a Frequently Asked
23 Questions (FAQs) document that we have started to work
24 on.

25 All materials are shared with the MLTSS

1 Steering Committee, and we got a lot of input and
2 included changes that we thought appropriate based upon
3 that input.

4 We are having meetings with providers and
5 beneficiaries so that people will learn and understand
6 what we're doing.

7 We have a meeting with our MLTSS Steering
8 Committee on Friday where we are going to be going
9 through a lot more detail. If you don't know, you
10 should know that three members of the MLTSS Steering
11 Committee actually sit on the MAAC; Chairperson, Dr.
12 Spitalnik, Sherl Brand and Theresa Edelstein.

13 And there's been a lot of work going on
14 internally, as well. We've had some quality assurance
15 meetings both internally and externally, and that will
16 be presented at the Steering Committee meeting on
17 Friday.

18 The last thing I really want to say --
19 Division of Aging Services (DoAS) Director, Kathy
20 Mason, is retiring. Literally her last day on is
21 Friday. She's retiring after 33-plus years of service
22 to the State. She has truly been an amazing person to
23 work with, both externally when I was on the advocacy
24 side, as well as internally as I've served the last two
25 years in the administration. So I just want to say and

1 express that it's really been a pleasure to work with
2 her. She has an expertise that we will sorely miss
3 both in DoAS, but also in leading us on MLTSS.

4 So with that, I think I'm going to end. And
5 if there are any questions, I can take them.

6 DR. SPITALNIK: Thank you very much, Lowell.
7 I just want to take one second here to propose that the
8 MAAC formally recognize Director Mason for her
9 contributions and wish her a successful and happy
10 retirement. Can we convey that as the consensus of the
11 MAAC?

12 MAAC MEMBERS: Yes.

13 DR. SPITALNIK: Are there questions for Mr.
14 Arye from the members of the MAAC?

15 Beverly.

16 MS. ROBERTS: Thank you, Lowell.

17 A couple of questions. To what extent are
18 families going to be involved in knowing what's going
19 on?

20 MR. ARYE: That's one of the reasons why
21 we're doing the website specifically so we can inform
22 families. I don't have the specifics of how we will
23 set up the live trainings yet.

24 MS. ROBERTS: If the families find out about
25 it, fine. But are there specific plans to outreach

1 families?

2 MR. ARYE: Well, the letters are going out
3 to beneficiaries, as well as to guardians. We plan to
4 put out as much information to everybody as possible,
5 which is one of the reasons why we're giving the MAAC
6 and the public all the information so you can get the
7 words out to the families, as well. We're doing as
8 broad a spectrum of outreach as we have ever done.

9 MS. ROBERTS: If you could keep in mind to
10 try to think about the older population -- because
11 there are a lot of older people who don't have a legal
12 guardian.

13 MR. ARYE: Yes, I understand.

14 MS. ROBERTS: This population will depend on
15 someone to help them understand the letters.

16 MR. ARYE: Right. Part of the problem is we
17 don't have family members' addresses. That's an issue.
18 But certainly, through care managers, as well as
19 through the variety of ways that we have to reach
20 people, we'll get the information out. So, if somebody
21 called the Aging and Disability Resource Center (ADRC)
22 there's going to be as much information and assistance
23 available as possible. Unfortunately, we can't mail
24 every person or family member affected in the State of
25 New Jersey.

1 DR. SPITALNIK: One of the things that we've
2 done in the past with different initiatives is to rely
3 on the advocacy community to get the word out. I think
4 Lowell's point is very well taken that the individual
5 is the beneficiary, although there may be a caregiver
6 involved. So if we could have dates and plans
7 available and then fanned out to the advocacy
8 community, I think that would be an appropriate
9 advocacy and outreach role.

10 MR. ARYE: And that is why we have FAQs, so
11 that everybody will have as much information as
12 possible.

13 MS. ROBERTS: Thank you.

14 DR. SPITALNIK: Other questions? Theresa.

15 MS. EDELSTEIN: Not a question so much as a
16 follow-up comment on Beverly's question. I think the
17 Steering Committee members as well as the nursing home
18 associations can help spread the information to
19 families.

20 MR. ARYE: Absolutely.

21 MS. EDELSTEIN: I'm sure the facility
22 administrators will find it in their best interest to
23 invite families to participate in the process.

24 MR. ARYE: And that's why we've made sure
25 that the providers will absolutely receive all

1 information prior to the letters going out for exactly
2 that reason, so that they will be able to both assist
3 their residents and beneficiaries, but also so that
4 they can talk to family members as well.

5 DR. SPITALNIK: Other questions or comments
6 from the MAAC?

7 I will very briefly open it up to any
8 comments.

9 SPEAKER: Will all the letters and also the
10 schedule of trainings be on the website?

11 MR. ARYE: Absolutely. Yes.

12 SPEAKER: And when do you anticipate that?

13 MR. ARYE: According to the current plan, in
14 the next few months.

15 DR. SPITALNIK: Anyone else?

16 SPEAKER: Will you be publicizing the
17 results of the readiness review? Is that something
18 that the public will see?

19 MR. ARYE: Well, I don't know if we will
20 publicize the readiness review information, but we will
21 be making implementation decisions based upon the
22 readiness review. If the state or the health plans are
23 not ready, then that information will absolutely be
24 publicized.

25 SPEAKER: How about the areas you're going

1 to look at for the readiness review, will that
2 criterion be public?

3 MS. HARR: I think at the MAAC meeting we
4 could present a overview of the areas that would be
5 reviewed.

6 DR. SPITALNIK: Thank you, Lowell. And, of
7 course, we'll put an MLTSS update on the October 7th
8 agenda. Thank you very much.

9 I'd now like to call Assistant Commissioner
10 Lynn Kovich from the Division of Mental Health and
11 Addiction Services (DMHAS) to give us an update on The
12 Administrative Services Organization (ASO), Managed
13 Behavioral Health Organization (MBHO) and Behavioral
14 Health Home (BHH). The Assistant Commissioner's slide
15 deck as well as all presentations will be posted on the
16 MAAC website.

17 MS. KOVICH: Thanks, Dr. Spitalnik.
18 I'm here to give you a couple of updates. They are
19 all about the ASO/MBHO. So there's really four updates
20 I will go through relatively quickly.

21 One is the work that our mental illness
22 substance use disorder work group has been working on
23 since the fall. Another, a Behavioral Health Home
24 update, which is something we've been keeping this
25 group updated on. I will give you an update on the

1 Request for Proposal (RFP) timeline. And then lastly,
2 I will give you an update on our rate setting process.

3 (Assistant Commissioner Kovich conducts a
4 slide presentation.)

5 DR. SPITALNIK: Thank you so much.

6 Are there questions from members of the
7 MAAC?

8 MAAC MEMBER: Thanks Lynn. The BHHs that
9 you mentioned that are going to be available for
10 children and adults, will individuals with intellectual
11 and developmental disabilities be able to be included
12 in the population for BHHs?

13 MS. KOVICH: As long as their primary
14 diagnosis is one of serious mental illness. And as
15 long as they do, then yes.

16 MAAC MEMBER: Thank you.

17 MAAC MEMBER: You mentioned that there's
18 going to be an evaluation process for BHHs once they
19 begin. Have there been any evaluation of how they've
20 been operating over the last few years.

21 MS. KOVICH: We have some data, but we don't
22 have a time yet. We're working on the outcomes data
23 that we're going to be developing. In fact, I think
24 that we're asking for some technical assistance from
25 Dr. Cantor from Rutgers.

1 MAAC MEMBER: Another question is that in
 2 all the presentations it always says ASO/MBHO. I
 3 assume there's a distinction between going from
 4 non-risk to a risk-based entity. But I don't think
 5 there's really been a full conversation about the
 6 benefits or liabilities of going to full risk. I'm
 7 wondering maybe the next time you come talk with us, we
 8 can actually have a conversation about how beneficial
 9 that will be. And maybe at the same time we could hear
 10 from the other ASO in the state that's a non-risk
 11 entity and how that's doing so we have a sense of how
 12 this is unfolding.

13 MS. KOVICH: I don't want to get into this
 14 right now because it's complicated. Our ASO even
 15 though it's an ASO is really a little different than
 16 the kids ASO. And I think that if you wanted to just
 17 have a conversation about that, we could.

18 DR. SPITALNIK: Other comments?

19 MR. MANGER: Joe Manger from Horizon NJ
 20 Health. So the RFP would be issued between 4Q 2013 and
 21 1Q 2014; is that correct? I'm looking at your slide 7.

22 MS. KOVICH: We operate on a fiscal
 23 calendar, so that would be second quarter of 2014.

24 The only other thing I would like to say is
 25 that once the RFP leaves the Department of Human

1 Services (DHS) and goes to Treasury, we don't really
 2 have control over the process of public posting, etc.
 3 We'll stay updated and we will stay on top of it, but
 4 it will truly sit with Treasury. So, we may have to
 5 allow a little bit more time.

6 DR. SPITALNIK: Thank you so much. We'll
 7 now look at the Minutes and then have a Director's
 8 Report. We're also going to present the Dual Diagnosis
 9 (DD) and Pervasive Developmental Disorders (PDD) Pilot
 10 after the Director's Report and then the Quality
 11 Strategy presentation.

12 I'm going to turn to the Minutes of the
 13 April 8th meeting of this year and ask the members of
 14 the MAAC if there are any comments or questions. We
 15 have a sufficient number of members to vote. If new
 16 members feel uncomfortable about not having been here,
 17 they're free to abstain, of course, as is other
 18 members. Any comments or questions.

19 MAAC MEMBER: On page 16, there's reference
 20 to the Division preparing a standard paragraph that
 21 could be sent to the members of the MAAC and other
 22 advocacy groups related to the Consumer Assessment of
 23 Healthcare Providers and Systems® (CAHPS®) survey so
 24 that we can collectively generate perhaps a better
 25 response rate. My question is whether that was

1 provided?

2 DR. SPITALNIK: Can anyone speak to that?

3 RICHARD HURD: I understood that the actual
 4 postcards were sent to MAAC members from staff on the
 5 CAHPS®. The message on the post cards is the outreach
 6 message to responders.

7 DR. SPITALNIK: Okay. Any other
 8 corrections?

9 Seeing none, do I have a motion to approve?
 10 Sherl Brand.

11 Second, Beverly Roberts.

12 All those in favor?

13 MAAC MEMBERS: Aye.

14 DR. SPITALNIK: Opposed?

15 Abstentions?

16 Hearing none, the Minutes of April 8, 2013
 17 meeting are accepted.

18 Thank you so much.

19 We're going to have a presentation on the
 20 Dual Diagnosis and Pervasive Development Disorder Pilot
 21 from Liz Manley, who is the Director of the Division of
 22 Children's System of Care (CSOC).

23 MS. MANLEY: Thank you.

24 There are CMW waiver pilots that the CSOC is involved
 25 in.

1 I'm going to speak about two, the DD and the PDD
 2 pilots. But before I do that, I want to give you a
 3 quick overview on Department of Children and Families
 4 (DCF).

5 (Director Manley conducts a slide
 6 presentation.)

7 DR. SPITALNIK: Thank you so much, Liz.
 8 Questions?

9 MAAC MEMBER: Just one clarification on the
 10 time frame.

11 MS. MANLEY: Sure. Two new services are
 12 going to be coming when we actually go live with the
 13 waiver. And we're working on getting the timeframe
 14 down, but we haven't had a solid date on that. So
 15 we're still working to make sure it's a really good
 16 transition.

17 MAAC MEMBER: Thanks.

18 MS. ROBERTS: Thank you, Liz. Two quick
 19 questions. How many people can be served in each one
 20 of those pilots?

21 MS. MANLEY: In the PDD pilots there are two
 22 hundred people to start in the pilot. In actuality,
 23 there will be a ramp-up. So we're thinking there will
 24 be fifty in the first round.

25 MS. ROBERTS: And the other?

1 DR. SPITALNIK: In the CMW document, it's
2 two hundred.

3 MS. ROBERTS: You said the CSOC would be
4 working with the managed care organizations (MCOs),
5 which is a wonderful thing. If somebody has private
6 health insurance, and is not part of either NJ
7 FamilyCare (NJFC) or Medicaid, would they be eligible
8 for this or not?

9 MS. MANLEY: No, because the first
10 eligibility criteria is they have to be diagnosed.

11 DR. SPITALNIK: Did you want to speak to
12 that?

13 SPEAKER: The PDD program was designed to
14 try to provide equity among what is already a state
15 mandate on the commercial side.

16 MS. MANLEY: Thank you.

17 DR. SPITALNIK: Anything else from the MAAC?
18 From the public, questions?

19 Thanks so much, Liz. And implementation in
20 October 2013?

21 MS. MANLEY: I don't have a date yet. We're
22 still working on the integration. All of the things
23 that we're doing must go through our fiscal agent,
24 which requires time. And a lot of it is just allowing
25 sufficient timeframes for systems modifications because

1 we already have so many competing priorities for system
2 modifications. Much of the timeframe depends on when
3 the systems modifications can get done.

4 DR. SPITALNIK: Thank you. Of course, we'll
5 add an update to our October 7, 2013 meeting agenda.
6 And now the Director's Report.

7 MS. HARR: It's so nice to have such great
8 leadership in our Department and other Departments that
9 I just wanted to make sure that they got the
10 opportunity to speak before Medicaid.

11 Budget Hearings. We had an Assembly budget
12 hearing on April 16, 2013, and Senate hearing on May 1,
13 2013. We received a few follow-up questions from the
14 Assembly and Senate, which we've responded to. And
15 there are really no lingering outstanding issues from
16 my perspective with respect to the budget. So now they
17 will go through deliberations and we will look for a
18 budget to be struck and have an Appropriations Act July
19 1, 2013.

20 Accountable Care Organization (ACO) update.
21 The regulations for Medicaid ACO demonstration were
22 issued on May 6, 2013. They are now open for public
23 comment. The deadline for public comment is July 8,
24 2013. We will then review and build consensus around
25 our response to the comments we've received. We are

1 anticipating that those regulations would be adopted in
2 October 2013 and we would be able to start our
3 demonstration in early calendar year 2014 perhaps
4 January or February of 2014.

5 Provider rate increase update. Under the
6 Affordable Care Act (ACA) we are required to increase
7 our reimbursement to primary care providers up to one
8 hundred percent of the Medicare rate, subject to
9 approval of our State Plan Amendments (SPAs). Our SPAs
10 were submitted after we received the coding from CMS.

11 There are two SPAs. One is our methodology on how we
12 will pay our MCOs, because then the MCOs will be paying
13 their primary care providers. That SPA was approved.

14 We will be amending our contract with the MCOs.
15 Once the contract language is approved by CMS, the
16 health plans will be in a position to be able to make
17 those increased primary care rate increase bump-ups.

18 And it would be retroactive to January 1, 2013. We did
19 also submit a SPA for our rate increase on the
20 fee-for-service side. That SPA is still pending with
21 CMS. So subject to approval of the SPA and the system
22 changes, we also would be reprocessing claims back to
23 January 1, 2013, for the primary care rate increase.

24 So it's with regret that we don't have those
25 rate increases in the system yet, but they will be

1 retroactive. But every state, maybe with an exemption
2 of one, every state is in the same position. And, all
3 states were late in receiving the coding from CMS in
4 order to make systems changes. So we're very anxious
5 to get those rates into the system, with the hope that
6 we'll be able to attract more providers into the
7 Medicaid program.

8 Grievance and appeals. I'm going to give
9 you a little bit of information. And then what I'd
10 like to do going forward is to have a template, because
11 I don't want to get into all the numbers. I'd like
12 to have a recurring report, with all the
13 statistics, so you have them in front you and you're
14 not just hearing them.

15 So the Office of Quality Assurance (OQA)
16 under Carol Grant and Cindy Rogers, who are with me, do
17 review the reports received by the MCOs. They are
18 required to report to us the status of grievances and
19 appeals within the MCOs. And it's a contractual
20 requirement that the MCOs allow members a timeframe of
21 no less than sixty days and no greater than ninety days
22 to file stage 1 or stage 2 appeals, and four months for
23 a stage 3 appeal. The grievance and appeals report
24 lists each appeal or grievance by the categories
25 mandated by the Department of Banking and Insurance, as

1 well as whether the grievance and/or appeal was upheld,
2 overturned, or partially upheld.

3 I'm going to tell you that the top three
4 categories of member utilization complaints, grievance,
5 and appeals that's received and then reported by each
6 of the MCOs. The top three areas are denial of
7 inpatient hospital days, services considered not
8 medically necessary, and pharmacy. So that is
9 consistent through essentially all of the quarters and
10 the three largest areas of grievance and appeals.

11 I am now going to the podium and go through
12 a slide presentation of the status of our Medicaid
13 Expansion, and I want to provide you with quite a bit
14 of information on our thinking about the benefit
15 package that we are proposing for the Expansion
16 population which will be eligible beginning January
17 2014.

18 DR. SPITALNIK: While Director Harr is going
19 up to the podium, let me use this opportunity to thank
20 her and the staff of the Division, Phyllis Melendez and
21 Kim Hatch, for their support of this meeting. I'd also
22 like to thank Commissioner Velez and staff of the
23 Department for their support and persistence with
24 helping us to achieve a broader membership. So thank
25 you all.

1 MS. HARR: Just as background, Governor
2 Christie announced in his budget address in February
3 2013 that New Jersey would elect to take the Medicaid
4 Expansion. We're estimating that about 100,000
5 childless adults will become newly eligible for
6 Medicaid in 2014, as well as the low income parents
7 that we've been covering will be converted from Title
8 21 and will be newly eligible under Medicaid. So when
9 I'm focusing in the presentation on the Alternative
10 Benefit Package (ABP) in the Expansion, it will be the
11 benefit package for those that are truly new to the
12 system, single adults and childless couples, as well as
13 the parents that had previously been receiving the NJFC
14 Plan D benefit package and will be newly eligible for
15 Medicaid.

16 With respect to ABP recommendations, we do
17 have an internal group that's been working on the ABP.
18 Again, that ABP benefit package will be for the
19 Expansion population as well as a number of other areas
20 of the ACA. A lot of the recommendations are being
21 finalized right now. But one of the most critical ones
22 was, again, what the benefit package will be for the
23 newly eligible population. We were fortunate to have
24 the Center For Health Care Strategies facilitate
25 several work groups for us and bring in some expert

1 consultation and resources to the table to help us get
2 to this point. So I definitely want to thank them.

3 (Director Harr conducted a slide
4 presentation.)

5 DR. SPITALNIK: Thank you so much.
6 Questions from the MAAC?

7 MAAC MEMBER: It's really fantastic to hear
8 your plan with the ABP. We see what's going on in
9 other states. Your proposal is really remarkable.
10 Speaking for myself -- we'll hear from the rest of the
11 MAAC -- it's fantastic. You should be congratulated.

12 I do have a question about parity. I see
13 with the Expansion population you're going to bring
14 parity. I wonder if that's going to extend to the
15 entire Medicaid population?

16 And the second question is, how are we going
17 to define parity? There's a lot of debate about what
18 that means. I'm wondering if there is some thinking
19 in Medicaid about how you're going to define parity.

20 MS. HARR: I'm going to ask Roxanne Kennedy
21 to answer that.

22 ROXANNE KENNEDY: Currently, we have parity
23 for mental health in the basic State Plan. And as
24 Valerie Harr said, we're doing a fiscal analysis with
25 DMAHS to see if we can apply the same parity for the

1 basic Medicaid Plan A that we have currently.

2 We did have a meeting with federal and state
3 partners to talk about parity and really get an
4 understanding from the federal level as to what they
5 expect. And we understand it's the no limit and equal
6 access to services as the primary characteristics of
7 parity. For example, in the commercial world there
8 is a cost share of \$20 to see a specialist. A
9 psychiatrist is considered a specialist, and they can't
10 charge no more than \$20 on the behavioral health side.
11 That's how we will equate parity in the state. It
12 won't be anything less than the current standard
13 medical benefit that's equal to that benefit. So
14 that's how we will apply it.

15 And at this point, services will be
16 determined based on medical necessity as opposed to,
17 particularly on the substance use side, working with
18 assessment tools to justify level of care in the area
19 of service. Once we have an ASO, it will be much
20 easier to know that we're meeting medical necessity.

21 MAAC MEMBER: I can understand the benefit
22 part of that, but I'd also like to look at the access
23 part of that, as well. Particularly, if there's a long
24 wait time to get in for mental health services and
25 there's not a comparable wait to get into physical

1 health services -- that's kind of an issue in many
2 states. I don't know if we're going to address it, but
3 it's something we should also look at as we're
4 expanding parity.

5 ROXANNE KENNEDY: Absolutely.

6 DR. SPITALNIK: Thank you.

7 MS. HARR: I wasn't thinking of parity in
8 terms of that, but it's something we should think
9 about.

10 I just want to also say I'm not proposing
11 any cost share. We have no cost share for our Medicaid
12 recipients under Medicaid. So I'm not proposing any
13 cost share under the ABP.

14 MAAC MEMBER: Thanks, Valerie. I have a
15 Medicaid Expansion comment/question and then one on
16 grievance and appeals.

17 I want to clarify my understanding on
18 Medicaid expansion. As you know, the Division of
19 Developmental Disabilities (DDD) has a requirement that
20 people 21 and over have to have Medicaid to get DDD
21 services. So if there are people right now who don't
22 have Medicaid but they have Social Security Disability
23 and Medicare based on mom or dad's work history but
24 they don't have Medicaid, would they be able to be
25 considered for Medicaid Expansion if they have Medicare

1 currently?

2 MS. HARR: I think the answer is no. I
3 think if you have Medicare, you're not eligible for the
4 newly eligible expansion population.

5 MS. JOSEPHICK: That's my understanding
6 also.

7 MS. HARR: That was what I understood.

8 MS. ROBERTS: Now, on the grievance and
9 appeals that you had talked about, at the last MAAC
10 meeting, we were able to hear how many appeals there
11 were for that quarter and also a breakdown by MCO. Can
12 you provide that at this time?

13 MS. HARR: I have it, but last time it was
14 so confusing between the numbers of grievances and
15 appeals reported by the MCOs versus fair hearings. I
16 prefer to provide it in writing and follow-up at future
17 meetings.

18 MS. ROBERTS: You mean a follow-up that we
19 would get after the meeting?

20 MS. HARR: Yes.

21 MS. ROBERTS: Thank you.

22 DR. SPITALNIK: Anyone else from the MAAC?

23 MR. CASTRO: Ray Castro, New Jersey Policy
24 Perspective. As you know, New Jersey is fortunate in
25 that we're one of the few states that determine whether

1 someone is insured or not insured through State income
2 tax information. I'm wondering if you're thinking of
3 using that as a vehicle for outreach, as well, since we
4 know their income.

5 MS. HARR: Heidi, do you want to comment on
6 that? We do include material about NJ FamilyCare in
7 the 1040 tax packet instructions.

8 MS. SMITH: Thank you, Ray, for that
9 question. The authority actually expires, but we've
10 learned a lot through that process of using other
11 vehicles to get information about the uninsured.

12 In regard to income, we're going to be using
13 information from the federal hub, which will have their
14 federal income tax information, but we're allowed to
15 use other sources for the information, if it's not
16 available through the federal hub.

17 MS. HARR: I think Ray is asking for an
18 outreach strategy.

19 MR. CASTRO: Yes.

20 MS. HARR: I don't know if we could do
21 targeted mailings based on a data review of people that
22 we know are eligible now.

23 MS. SMITH: With outreach for the free and
24 reduced lunch program, we anticipate adding some
25 messaging so that parents know there could be insurance

1 for them, and we would do that same thing with the tax
2 form. In the messaging we do now, we talk about
3 insurance only for the children. We can change some
4 messaging to let the parents know that it could be
5 available to them also.

6 MR. CASTRO: And the single adults?

7 MS. SMITH: And the single adults too,
8 absolutely.

9 MS. SINGER: Candice Singer, National
10 Council on Alcoholism and Drug Dependence New Jersey.

11 I also want to congratulate you on the plan
12 that you developed. We really, really appreciate that.
13 But I was wondering, although that covers most people,
14 there will be a few people that will need long-term
15 residential care. What will happen with those people?

16 MS. KENNEDY: We have worked with Mental
17 Health and Addiction Services, also with our colleagues
18 on the federal level. We specifically leave long-term
19 residential out. We have operated halfway house
20 services for short-term residential as opposed to the
21 long-term residential for this service. We do
22 recognize there will still be some State funds for
23 people who are uninsured and potentially for people who
24 meet that level of care and absolutely need that. But
25 at this point, we chose not to cover it in the Medicaid

1 State Plan and opted more for the halfway house and
 2 working toward getting people back into their
 3 communities and into their lives and supportive
 4 housing, focusing our efforts on those recovery
 5 supports as opposed to long-term residential.
 6 MS. SINGER: Thank you.
 7 MS. WENTZ: Deborah Wentz, New Jersey
 8 Association of Mental Health and Addiction Agencies.
 9 When you're saying that you're going to follow the
 10 medical necessity model for habilitative services in
 11 mental health, I think that would apply to substance
 12 use, too, but in substance use, and I do applaud the
 13 services that you listed, but on the mental health
 14 side, how will that cover our recovery-oriented
 15 services? Because I've had a lot of discussions over
 16 at the Department of Banking and Insurance (DOBI). And
 17 they were open. We really need to perhaps clarify or
 18 expand on the commercial side so it would be applied in
 19 terms of their understanding of the habilitative
 20 services. DOBI interprets the mental health parity
 21 currently, which is in the largest small employer plan,
 22 as strictly a medical necessity that doesn't include
 23 some of the habilitative services that even the
 24 National Association of Insurance Commissioners cover.
 25 Now is the time to bring it forward. Would that

1 be possible?
 2 SPEAKER: The recovery support services that
 3 are available on the mental health and addiction side
 4 are not going to be in the Medicaid State Plan, they're
 5 going to remain State-only funded services, i.e., the
 6 self-help centers, and Eva's Village. I'm not sure if
 7 there's more substance abuse recovery peer life
 8 supports. And what Deborah Wentz is referring to is
 9 what DOBI had met with us about six or seven months ago
 10 when we were looking at the essential health benefit
 11 for the recommendation for the Health Insurance
 12 Exchange, and we brought this topic up -- about true
 13 parity in the commercial side. And it is something
 14 that Molly Greene and I have on our agenda to schedule
 15 with DOBI and work internally to really help DOBI and
 16 us understand what the commercial plans are providing
 17 -- it's not just medical necessity, but it's plan of
 18 care for that consumer who may benefit from the
 19 supports that are outside the MCO and available through
 20 State-only funding and other supports in the community.
 21 SPEAKER: Somebody might have an opinion
 22 about this. For mental health consumers, their primary
 23 access to any kind of treatment whether it's physical
 24 or mental health is through what would probably
 25 eventually become the ASO or MBHO. Will there be good

1 communication between the MCO and the MBHO eventually?
 2 Because usually the ASO or MBHO is their [the
 3 consumer's] primary access to any kind of care.
 4 And I just wonder how much communication there will be
 5 between those two entities?
 6 MS. HARR: That's a good question. What I
 7 left out, when I said that the Expansion population
 8 would be under managed care, was to clarify that
 9 behavioral health is carved out of managed care. It's
 10 fee-for-service and it would be moving under the same
 11 track as the ASO for behavioral health services.
 12 So, yes, everybody can set the goal and
 13 stipulate, through requirements, and
 14 coordination, to
 15 build those lines of communication. And we've been
 16 working to make improvements in the communication. And
 17 that goes back to certainly our same goal that we would
 18 do the same thing with the Medicaid MCOs and the
 19 ASO/MBHO.
 20 SPEAKER: I think the reason I asked that
 21 question was because it seemed like the Behavioral
 22 Health Homes are going to take a while to roll out.
 23 DR. SPITALNIK: Thank you so much, Valerie.
 24 MS. LIEBMAN: Evelyn Liebman, AARP. We also
 25 want to commend you for the work that you and your

1 staff have been doing. It's very exciting. I just
 2 wanted to know if you could elaborate a little bit on
 3 what additional education and outreach you will do if
 4 you're successful in getting the Round 3 CHIP grant?
 5 MS. HARR: I'll ask Heidi to answer that
 6 because she wrote the grant proposal. I think it's
 7 pretty exciting.
 8 MS. SMITH: Thank you. I want to stress
 9 that the outreach and enrollment grant's primary intent
 10 is to outreach coverage for children. We all know that
 11 children come with parents. We plan to explain
 12 Medicaid's new federal health care law, the new
 13 Expansion group, the role of the application assistors,
 14 and the new eligibility guidelines for Medicaid.
 15 We intend to use the training grant to do
 16 State-wide training at the local community colleges,
 17 because the local community colleges are within a
 18 20-minute distance of everybody in the State. So we
 19 will have access to professors that will select and
 20 train. We will follow a train-the-trainer model. The
 21 college professors will deliver a curriculum
 22 to the attendees. And, they can
 23 train about 5,000 people. We're
 24 encouraging people to apply online. The whole intent
 25 of training in the community colleges is to give the

1 public an opportunity to go through the online
2 application so that they can help families submit
3 online applications.

4 DR. SPITALNIK: Thank you. And now we're
5 going to turn to the New Jersey Medicaid Quality
6 Strategy Plan from Carol Grant who is Chief of
7 Operations for the Division.

8 MS. GRANT: This may be the first official
9 presentation of the Quality Strategy to the MAAC. But,
10 in fact, the Quality Strategy Plan is a living
11 document, and this is not the beginning nor the end.
12 It's part of the journey under the CMW. We've always
13 had a quality strategy at DMAHS. Many of its tenets
14 are captured in the MCO contracts and, therefore, they
15 are requirements of the program and we do monitoring
16 and tracking of those requirements.

17 Ongoing, the quality strategy will be
18 subject to public review and input and amendment. It's
19 not just a set of measures. It is an integrated
20 document that functions to assure that the model of
21 care that we propose is actually working for our
22 beneficiaries.

23 So in compliance with federal law, the
24 quality strategy incorporates the required activities
25 for a comprehensive strategy for monitoring, assessing,

1 and proving the quality of managed care services
2 offered in the following programs: New Jersey Family
3 Care/Medicaid, the new MLTSS, and Dual Eligible Special
4 Needs Plans (D-SNP). D-SNP and MLTSS are new additions
5 to the quality strategy.

6 The State conducts periodic reviews to
7 evaluate the effectiveness of our quality strategy and
8 to update it as needed, or whenever a significant
9 change has been made, as well as providing regular
10 reports on the implementation and effectiveness of the
11 quality strategy. Ultimately, we will be doing an
12 annual review of all elements of the quality strategy
13 with a minimum expectation of annually updating it. We
14 will
15 be monitoring routine reporting and we will definitely
16 seek stakeholder input.

17 (Carol Grant conducts a slide presentation.)

18 DR. SPITALNIK: Thank you so much. I will
19 open this up now to the MAAC for questions about the
20 quality strategy.

21 MS. ROBERTS: Thank you, Carol. That was
22 really, really very helpful to have detailed. It was a
23 very comprehensive report. There have been discussions
24 at past meetings. So thank you.

25 I'm wondering if we could think about having

1 a subcommittee about consumer satisfaction surveys.
2 Our next meeting is in October. And the months go by
3 and we still, I feel, aren't where we need to be with
4 regard to improvements in looking at the consumer
5 satisfaction piece of this. So do you think that it
6 would be reasonable to have a subcommittee to look at
7 that before the next meeting in October?

8 MS. GRANT: To think about MLTSS?

9 MS. ROBERTS: Well, no, not specifically.
10 Remember, we had had that meeting before awhile back?
11 And then the thought had been that there was going to
12 be a comprehensive approach to consumer satisfaction.
13 I'm just wondering how to get at that specifically for
14 individuals that have developmental disabilities and
15 other special health care needs.

16 DR. SPITALNIK: Well, I just want to clarify
17 what you're asking. Are you asking for a subcommittee
18 related to the CAHPS® or to the issue of consumer
19 satisfaction?

20 You are advocating on behalf of consumer
21 satisfaction measures for people with developmental
22 disabilities. There's the challenge of consumer
23 satisfaction in MLTSS. I just want to make sure
24 what you're asking for and whether that comports with
25 the comprehensive approach and that whatever structures

1 get set-up support the comprehensive approach.

2 MS. ROBERTS: The meeting we had a while
3 back was not related to MLTSS. It was looking at the
4 population that was already in Medicaid managed care
5 and the concerns that had been reported about durable
6 medical equipment and personal care assistant services.
7 There are certain areas that I've heard anecdotally
8 that people are talking about.

9 But yet, the way we
10 have the consumer satisfaction modeled under CAHPS®
11 currently doesn't seem to get at those types of issues
12 and concerns, so we had been told let's wait, let's see
13 what the comprehensive quality strategy looks like and
14 then we could come back and discuss. I think you said
15 with CAHPS® itself the way it's set-up, we can't
16 necessarily add questions that I might like to add, so
17 we might have to look at other ways to survey
18 consumers.

19 SPEAKER: I'm just wondering if it's really
20 with respect to consumer satisfaction. Is it the
21 quality of life survey where you would be capturing the
22 consumer perspective?

23 MS. GRANT: We started this conversation in
24 the quality and monitoring workgroup around MLTSS in
25 terms of what's the best way of getting at consumer

1 satisfaction across the board. And, yes, it would be
2 quality of life and personal experience and those kinds
3 of things. And I think we really have to do some
4 thinking about it. The reason CAHPS® is good is
5 because it's used as a national benchmark. And you
6 have the ability to say how are we doing related to
7 other things. Overall I think it's a subject that
8 needs some thought and perhaps some recommendations
9 that could be presented and then go from there.

10 MS. ROBERTS: And again, we can start
11 setting something up now, before the next meeting so
12 that we could come back with some thoughts before we
13 have our meeting in October, is my thinking.

14 SPEAKER: I'm wondering if you could meet
15 independent of the agency and come back with
16 recommendations. I think that's different from just
17 looking at the CAHPS® and going through and adding
18 questions. If the goal is to try to get better
19 consumer satisfaction information in particular areas,
20 I think that Carol said we would take your
21 recommendations.

22 MS. ROBERTS: Just another point, CAHPS®
23 also has a health version that's already in use.
24 There's also a nursing home version that is a draft and
25 may be tested. My recommendation would be to look at

1 it and to see if it's applicable.

2 SPEAKER: I'd also like to caution us to not
3 overly rely on the concept of satisfaction, which by
4 its very construct doesn't really measure access or
5 quality of service for quality of life. And I think
6 there's some danger here in making the assumption of
7 satisfaction equaling quality of life. So I'm not sure
8 what the next steps are. Would it make sense to try to
9 collect from MAAC members the concerns that you bring
10 around quality and then see whether those are being
11 addressed in the strategy? But I think we're a little
12 bound by this concept of satisfaction. And I'm not
13 advocating for people being dissatisfied with services,
14 but there really is a history of quality evaluation,
15 particularly in developmental disabilities and that
16 satisfaction doesn't necessarily equate with quality.
17 So I don't know. Would it make sense to conduct some
18 information gathering about concerns before we attach
19 ourselves to a particular strategy? Would that seem
20 viable?

21 MS. ROBERTS: I think it would be helpful to
22 have a timeframe so that we know we're moving forward.

23 For example, like for children with special
24 health care needs, there are questions already out
25 there that could be utilized, but I know it wasn't part

1 of CAHPS®. This is going back to the meeting we had
2 awhile back. I was not aware that there's a home
3 health version of CAHPS®, for example. So I would
4 love to see what that looks like. That's not what
5 everybody utilizes, is that correct.

6 SPEAKER: It's being utilized.

7 SPEAKER: But, no; not within New Jersey
8 Medicaid.

9 SPEAKER: Not with Medicaid, but within
10 Medicare it's a federal requirement.

11 SPEAKER: I think taking a look at that
12 would be very helpful.

13 SPEAKER: Beverly, is your focus exclusively
14 on CAHPS®? Because I appreciate the history and
15 frustration that the CAHPS® survey has gone out and
16 we've labored with that. But I think one of the things
17 that we had talked about in committee was that the
18 Division is launching a much broader much more
19 elaborate quality strategy and that's being built upon
20 and expanded under the CMW. But what I'm hearing you
21 talk about is the relationship to CAHPS®.

22 SPEAKER: Because I think, that is what has
23 been used. That has been the gold standard of the way
24 in which this information has been elicited. And I
25 think the feeling had been that for people that have

1 developmental disabilities and other special health
2 care needs there are a lot more areas of concern.
3 So I think we just have to figure out how we
4 can get the best handle on what really is happening,
5 not just anecdotal information. And I know we've had
6 discussions before.

7 DIRECTOR HARR: Looking at CAHPS® is one
8 thing. But it may be providing you some of the reports
9 and statistics Medicaid collects. So Carol talked a
10 lot about what we are measuring as we are moving toward
11 MLTSS, but we can provide the MAAC with actual reports
12 of what we already have. And there are focus studies
13 that we do, so we can go back and take a look at what
14 we have and we can maybe start there, because I think
15 what Carol was trying to show is the broad canvass of
16 all the quality strategies. The CAHPS® is one
17 component, but we do have a significant amount of
18 information I think we can provide to you that may
19 answer some of the questions.

20 SPEAKER: That would be great. Thank you.

21 DR. SPITALNIK: So the first step is really
22 a communications step and providing information.

23 SPEAKER: Carol, just quickly. I really
24 like the addition of other indicators that are going to
25 get added. Will these indicators be put online and

1 reflected in the MCO Performance Report, or something
2 similar?

3 MS. GRANT: Some of the them will be in the
4 MCO Performance Report. The goal is to have the
5 quality strategy plan online. And then as we start
6 collecting measures, the measures will be online.
7 That's what I'm trying to get to. That's the vision.
8 Here, at the starting point, we're updating the
9 quality strategy plan to be broader, to look at the
10 entire Medicaid enterprise, including MLTSS, and
11 including some of the pilot programs. And when it's
12 final, it becomes public so everyone knows how we are
13 measuring ourselves.

14 MAAC MEMBER: Just a point of clarification.
15 Under the Special Terms and Conditions where you say
16 that the state must develop a comprehensive quality
17 strategy with measures related to behavioral health and
18 managed care for all the programs including primary
19 care and MLTSS, is this the plan that you're talking
20 about?

21 MS. GRANT: Yes.

22 MAAC MEMBER: I only saw one or two
23 questions on behavioral health. Is this the extent of
24 the questions for behavioral health for adults and
25 children?

1 MS. GRANT: We're actually working with
2 Roxanne Kennedy and the Division of Mental Health and
3 Addiction Services to create a set of quality metrics
4 for behavioral health and substance abuse. They're not
5 all reflected today because they're really under
6 construction.

7 MAAC MEMBER: Because it says that this
8 would be submitted 90 days before the program goes
9 live, does that mean October?

10 SPEAKER: Let me answer. The quality
11 strategy plan is required only for managed care.
12 Behavioral health is carved out. So that's why you
13 wouldn't see it. But we are trying to have a quality
14 strategy plan that is, again, like I said, is broad and
15 covers all areas of the program. But the 90 days is to
16 have the quality strategy plan updated for MLTSS
17 because it is required for the move to managed care.

18 MAAC MEMBER: And behavioral health is
19 included under MLTSS, it's not carved out?

20 SPEAKER: Right. Behavioral health is
21 included MLTSS.

22 MAAC MEMBER: So we'll be seeing that prior
23 to the October submission?

24 MS. GRANT: We're already working on the
25 metrics. This is a living document that will grow and

1 evolve and change. There will be discussions at future
2 meetings.

3 DR. SPITALNIK: Other questions from MAAC?
4 Thank you.

5 Questions from the public around the quality
6 strategy?

7 Yes. Tell us your name, please.

8 LISA ZAVORSKI: Lisa Zavorski, Director of
9 Quality from Life St. Francis. Is there any
10 possibility that there might be representation from any
11 of the State Program of All-Inclusive Care for the
12 Elderly (PACE) organizations on the quality steering
13 committee?

14 And secondly, for your critical indicators,
15 will that be open to public comment?

16 SPEAKER: There is a representative from
17 PACE on the quality committee. There's also material
18 shared with the representative through the quality
19 committee.

20 MS. GRANT: This is all part of our goal of
21 alignment. We've looked at PACE. We've tried to look
22 across the board so we're not reinventing the wheel.
23 We are capturing the best thinking wherever it exists
24 in the system.

25 DR. SPITALNIK: Thank you. Other final

1 questions?

2 Thank you so much, Carol.

3 MS. GRANT: Thank you.

4 DR. SPITALNIK: Our next meeting is
5 October 7, 2013 in this same location. So far the
6 agenda items that I have include -- this is more of a
7 follow-up -- a standard paragraph given out to agencies
8 about CAHPS® to encourage participation, an ACO update,
9 Valerie committed to developing a template for
10 grievances and appeals so we'll see the empirical data
11 in a standardized format, an MLTSS update, quality
12 update, and an update on the children's pilots. Please
13 keep in mind that the slide presentations will be
14 available online for viewing after the meeting at:
15 [http://www.state.nj.us/humanservices/dmahs/
16 boards/maac/](http://www.state.nj.us/humanservices/dmahs/boards/maac/).

17 MS. ROBERTS: Just something that was not on
18 today's agenda, which I hope could be included would be
19 an update from the credentialing task force.

20 DR. SPITALNIK: Thank you. Other items?

21 Hearing none. Do I have a motion to
22 adjourn?

23 MAAC MEMBER: So moved.

24 DR. SPITALNIK: Second?

25 MAAC MEMBER: Second.

1 DR. SPITALNIK: All in favor?
2 MAAC MEMBERS: Aye.
3 DR. SPITALNIK: We are adjourned.
4 Thank you. Thank you all. Have a great
5 summer.

6 (Meeting adjourned)
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