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A MESSAGE TO OUR CUSTOMERS



In 2018, the Executive Team of the New Jersey Motor Vehicle Commission reviewed and updated our Mission and Vision Statements to ensure that our customer is at the center of all that we do. Our mission is, above all, to serve the people of New Jersey - words that now appear up front in our new Mission Statement:

NJMVC Mission:

We serve the people of New Jersey by promoting motor vehicle safety, earning the public trust through the integrity of our documents and services, and delivering exceptional service.

And we articulated our Vision Statement not just to deliver excellence in Motor Vehicle Services, but as one of the most recognizable "faces" of state government, to set the standard for ALL government services:

NJMVC Vision:

We are driven to set the standard for efficient, innovative, and responsive government services.

Over the next year and in years to come, we will strive to live up to and exceed these goals. Meanwhile, in 2018, we moved forward on a number of key initiatives.

- **New agencies** opened in South Plainfield in June and Delanco in October, with the ability to serve significantly more customers than the agencies they replaced.
- Expanded Community Outreach:
 - With the opening of the new South Plainfield facility, our Mobile Units were freed up to visit local communities across the state, providing such services as license renewals, voter registration, veteran placards, and more.

- We ramped up our social media presence, launching a Facebook page as well a nearly doubling of organic engagement on Twitter, creating diverse, engaging, and consistent content.
- Our **JustDrive** program reached tens of thousands through NASCAR and other sports events, as well as through advertising with NJ Transit, radio promotions, and more.
- Our Motor Vehicle agencies continue to **promote civic engagement** with new automatic voter registration, and an enhanced organ donor program.
- Preparations for "REAL ID" availability are in full swing, as we spent much of the year studying best practices and implementing IT initiatives that will reduce downtime and speed transactions in the agency.
- We built on our core value of respect by increasing diversity in our ranks, especially in our senior and executive staffs.
- And we continue to be proud of our **Security, Investigations, and Internal Audit** unit. With more than 200 arrests this year, they help keep New Jerseyans and our documents safe.

Every day, New Jersey Motor Vehicle Commission employees go out of their way to serve our customers with professionalism, integrity, respect, creativity, and a strong sense of accountability. I am proud to lead this outstanding organization, and I look forward to a banner year in 2019.

Let's continue moving forward,

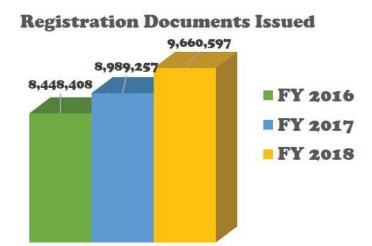
B. Sue Fulton

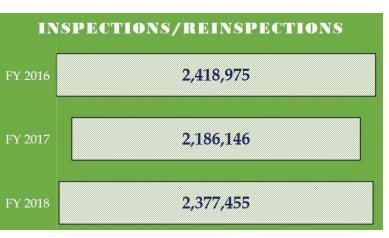
NJMVC Chair and Chief Administrator

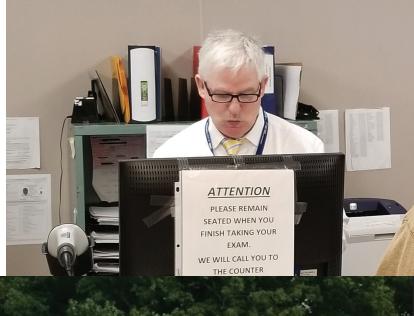
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VEHICLES







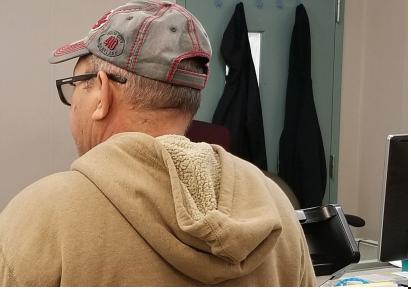




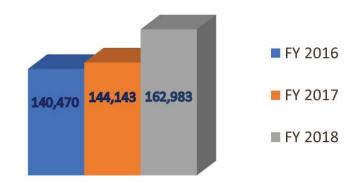
DRIVERS



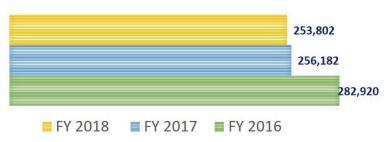


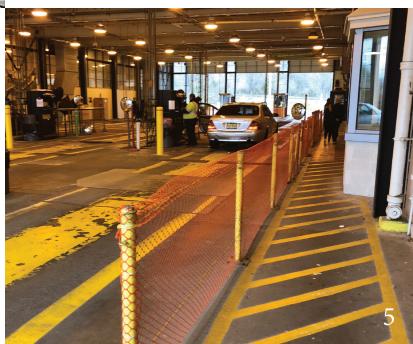


Commercial Driver Licenses Issued



ROAD TESTS







Commercial Driver License (CDL) Skills Testing Data

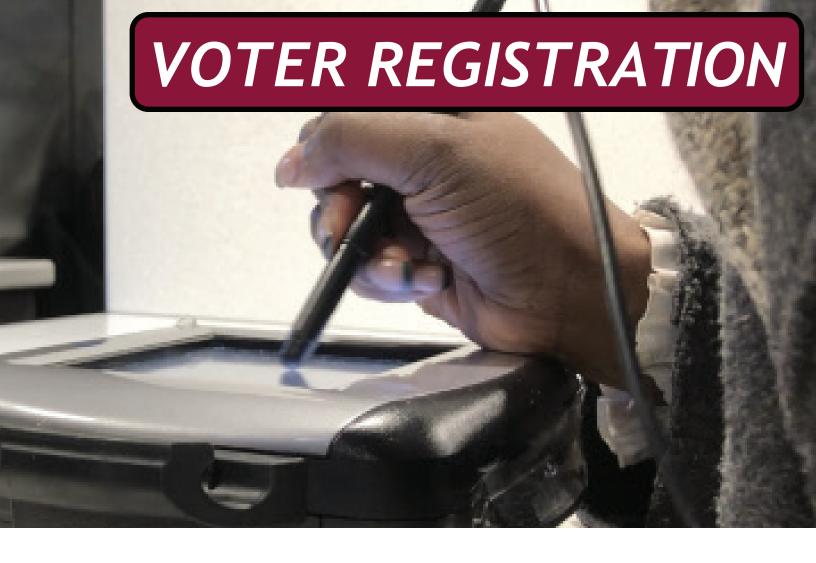
Note: New Federal CDL Testing Standards implemented July 2015



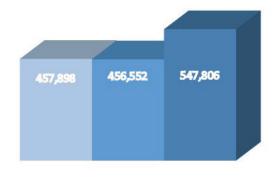
The addition of two new road test courses at Delanco significantly reduced the wait time for Commercial Driver License testing.

	JUL 2015	Sept 2018	March 2019	
CDL SKILLS TEST COURSES	10	13	15	
	Aug 2015	Sept 2018	March 2019	
FIRST AVAILABLE DATE	73 DAYS	40 DAYS	24 DAYS	

^{*}Wait times shown exclude large companies that are eligible for "bulk testing" and have no wait for testing.

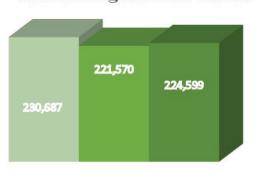






■ FY 2016 ■ FY 2017 ■ FY 2018

Voters Registered: Online



■ FY 2016 ■ FY 2017 ■ FY 2018

"The MVC, in conjunction with the Department of State, used technology already in place to automatically register voters, unless they elect to 'opt out' of registering... Safeguards are built in for victims of domestic violence or stalking, who may decline the automatic voter registration and register to vote without disclosing their street address."

- B. Sue Fulton, NJMVC Chair and Chief Administrator

FACILITIES



Delanco replaced closed Mount Holly location

- Almost three times the size of Mount Holly 12,370 square feet vs. 4,166 square feet
- Nearly double the number of counter windows from 12 to 23
- One-third more automated driver license-testing terminals from 13 to 20
- More than 150 dedicated parking spaces without shopping mall shared parking







New South Plainfield location

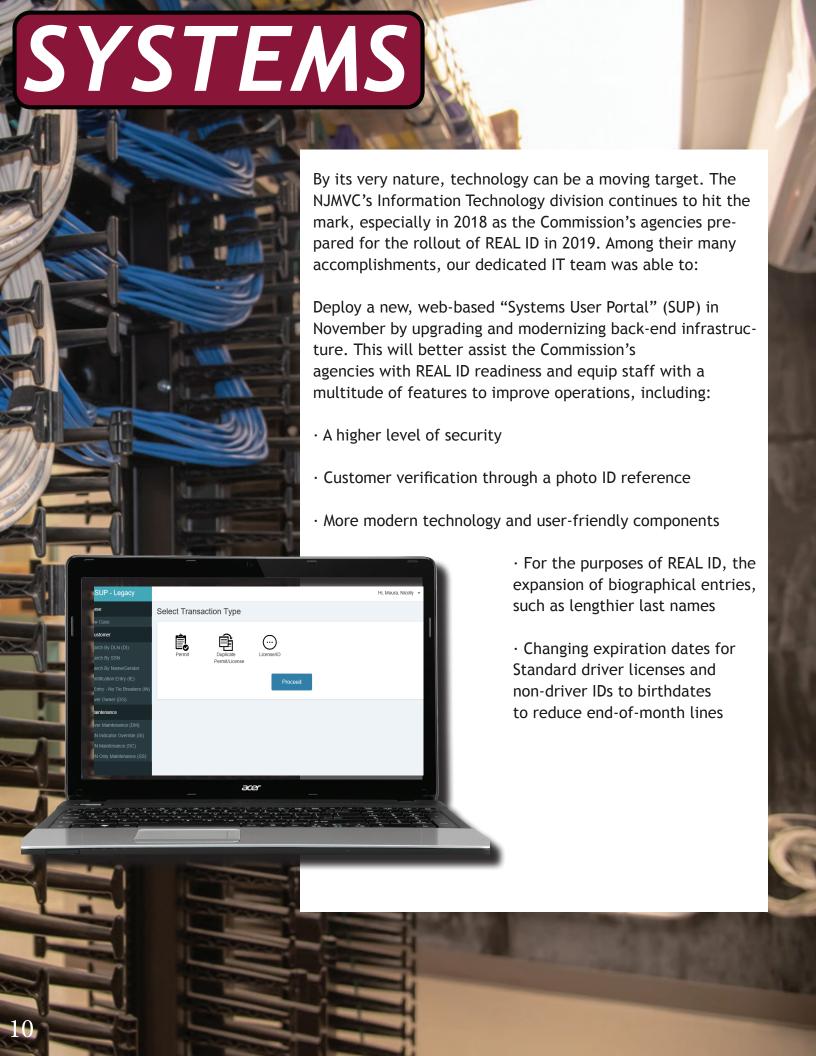
- Moved to central location off Route 287, closer to Edison and Somerville agencies, to manage high customer volume.
- · Additional counter window and ID-check spaces
- Dozens more parking spaces without shopping mall shared parking
- Updated phone, data, and secured technology











The new federal requirement for identification.

REALID COMINGIN 2019

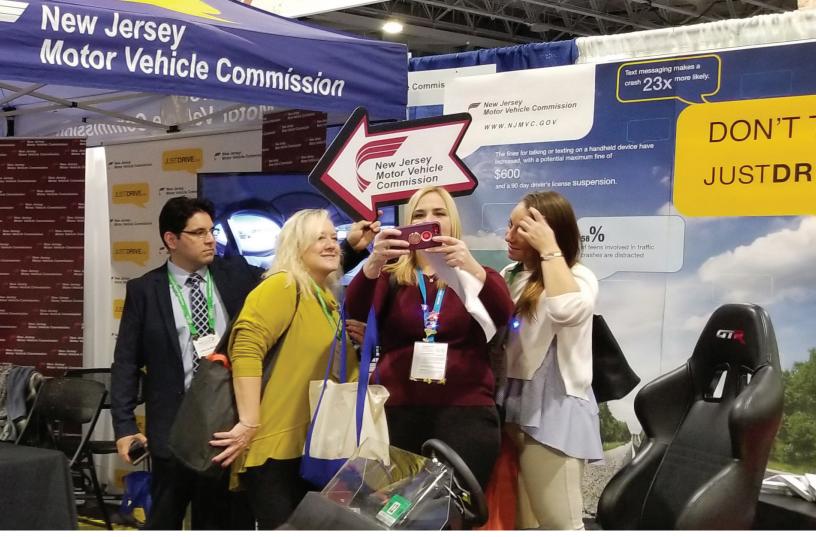
- Effective October 1, 2020, you must have a REAL ID compliant driver license/ID or valid U.S. passport or military ID to fly commercially or enter certain federal facilities. UNTIL THAT DATE, a Standard New Jersey driver license is valid for domestic air travel.
- We are working in concert with other states by studying best practices, meeting officials and identifying potential pitfalls.



In 2014, State legislators tasked the Commission with the "JUSTDRIVE" program, an outreach campaign designed to educate the public on the dangers of texting while driving. In 2018, NJMVC staff delivered that message to tens of thousands of people through targeted

advertising on NJ Transit buses and rail platforms, Mets and Yankees broadcasts, and appearances at Rutgers, Giants and Jets football games, as well as a regional NASCAR race. The JustDrive, Facebook, and Twitter pages registered more than 42,000 engagements in 2018.

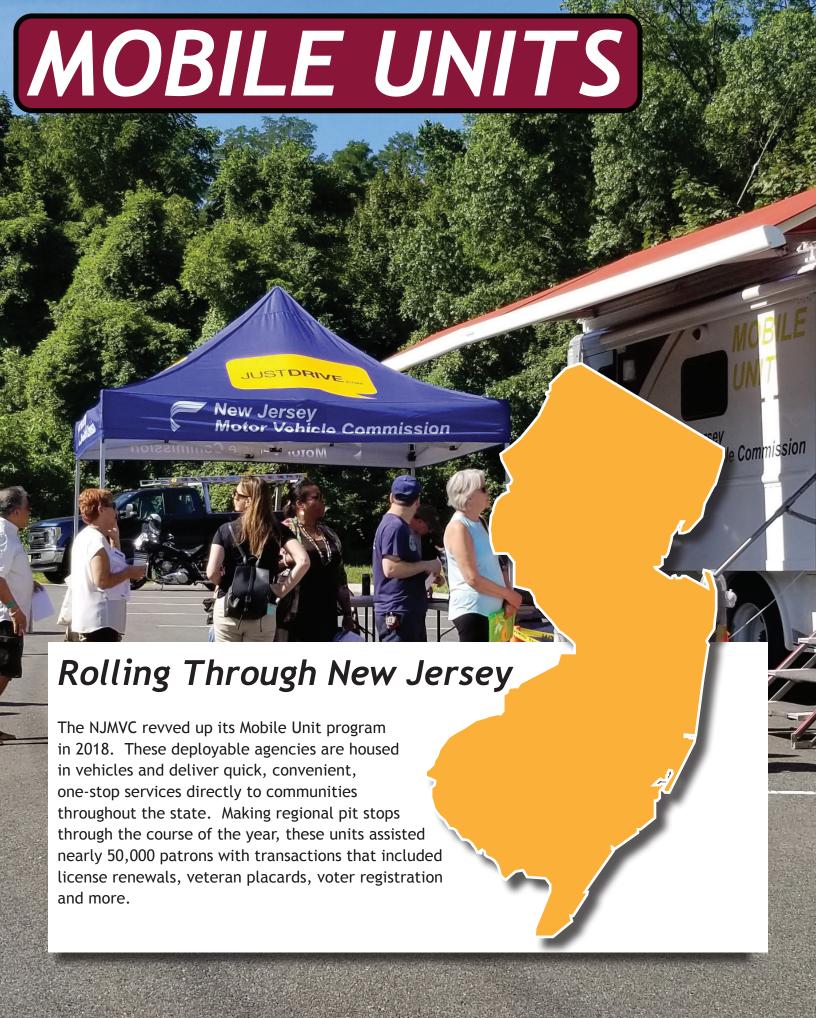














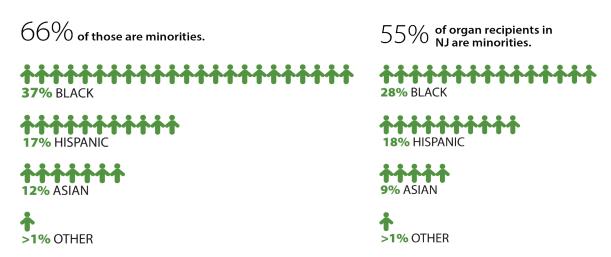
ORGAN DONATION

Nearly 1 million (975,917) New Jerseyans registered to become organ donors through the NJMVC in 2018. An individual's decision to be an organ donor can make a difference in lives throughout New Jersey and across the nation. There are tens of thousands of people awaiting organ donations, while thousands more are in need of tissue and corneal transplants.



Organ Donor Sign-Up

⇒ 4,000 people in New Jersey are currently waiting for a life-saving organ transplant.





ONE ORGAN AND TISSUE DONOR CAN SAVE 8 LIVES AND RESTORE HEALTH TO OVER 75 OTHERS.

"To the world you may be one person, but to one person, you may be the world"

- Dr. Seuss

SOCIAL MEDIA





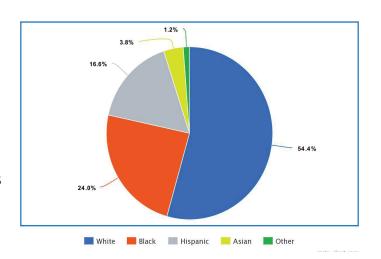
OUR PEOPLE



NJMVC Senior Staff

The New Jersey Motor Vehicle Commission aims to reflect the customer base that it serves - primarily by mirroring diversity in its own workforce. Within its own ranks, women make up 80 percent of its agency workers, 8 out of 10 members of its executive team and more than 60 percent of its senior staff. Furthermore, African Americans, Latinos, Asians and other underrepresented minorities comprised 46 percent of the Commission's staff in 2018.

Full-Time Employee Totals



SECURITY & INVESTIGATIONS



Security & Investigations

Our nearly 100-strong Security, Investigations and Internal Audit team is key to maintaining one of the core principles of the NJMVC's Mission Statement:

"... earning the public trust through the integrity of our documents and services ..."

Retired NJ State Police Lt. Col. Latrecia "Trish" Littles-Floyd heads a team of seasoned law enforcement professionals and support staff. The Department is ever-vigilant against attempts to utilize fraudulent documents or to undermine the security of documents. To that end, the Investigations Support Unit trained

Arrests				
2016	229			
2017	216			
2018	228			

more than 2,000 stakeholders, including local law enforcement, municipal clerks and alcohol servers/bartenders.

In addition, municipal police working in our agencies executed 228 arrests last year for offenses ranging from counterfeit documents and motor vehicle theft to insurance fraud. Our Security, Investigations and Internal Audit team is a recognized leader among Motor Vehicle agencies throughout the United States and Canada.

BUDGET

NEW JERSEY MOTOR VEHICLE COMMISSION FY 2018 ANNUAL BUDGET REPORT

	FY 2018 ACTUALS ¹	FY 2019 BUDGET ²
RESOURCES		
Reappropriation		
Surplus/(Deficit) Adjustment ³	\$ 57,863	\$ 19,629
Transfer Adjustments In/(Out) ⁴	\$ 8,226	\$ 7,596
Operating Resources		
MVC Base Budget	\$ 315,151	\$ 321,287
Security Surcharge (\$7)	\$ 43,640	\$ 43,577
Digital Driver License Fee (\$6)	\$ 15,489	\$ 14,752
Sub-Total Operating Resources	\$ 374,280	\$ 379,616
<u>Dedicated Resources</u>		
Commercial Vehicle Enforcement Fund	\$ 15,699	\$ 14,463
Commercial Bus Inspections	\$ 989	\$ 1,015
School Bus Inspections	\$ 1,415	\$ 1,647
Motorcycle Safety Education Fund	\$ 558	\$ 487
Security Responsibility	\$ 20,311	\$ 20,900
Texting While Driving Campaign	\$ 2,502	\$ 2,682
Other Various Dedicated Revenues	\$ 2,588	\$ 696
Sub-Total Dedicated Resources	\$ 44,062	\$ 41,890
Bond Fund		
Bond Fund Reappropriation ⁵	\$ 4,741	\$ 2,251
Bond Fund Interest ⁶	-	-
Sub-Total Bond Fund	\$ 4,741	\$ 2,251
Grant Funds		
Prior Year Grant Award Balances ⁷	\$ 2,169	\$ 3,092
Grant Awards	\$ 2,026	\$ 1,303
Sub-Total Grant Funds	\$ 4,195	\$ 4,395
TOTAL RESOURCES	\$ 493,367	\$ 455,377

EXPENDITURES		
Operating Expenditures		
Salaries & Fringe	\$ 172,892	\$ 186,904
Materials and Supplies	\$ 15,305	\$ 15,968
Services Other Than Personal	\$ 54,202	\$ 71,822
Parsons Inspection Contract	\$ 33,557	\$ 36,972
Maintenance and Fixed Charges	\$ 5,751	\$ 6,518
Claims and Indirect	\$ 108	\$ 507
Additions, Improvements, Equipment	\$ 4,448	\$ 10,359
Sub-Total Operating Expenditures	\$ 286,263	\$ 329,050
Dedicated Fund Supported Expenditures		
Commercial Vehicle Enforcement Fund	\$ 5,518	\$ 5,411
Commercial Bus Inspections	\$ 2,725	\$ 3,310
School Bus Inspections	\$ 7,363	\$ 9,344
Motorcycle Safety Education Fund	\$ 74	\$ 545
Texting While Driving Campaign	\$ 1,477	\$ 1,000
Omnibus	\$ 15	\$ 15
Security Responsibility	\$ 20,795	\$ 20,900
Sub-Total Dedicated Expenditures	\$ 37,967	\$ 40,525
Bond Fund	\$ 614	\$ 2,251
Grant Award Expenditures	\$ 1,103	\$ 2,303
State Budget Contributions ⁸	\$ 125,729	\$ 75,321
TOTAL EXPENDITURES	\$ 451,676	\$ 449,450
TOTAL RESOURCES: ALL FUNDS	\$ 493,367	\$ 455,377
TOTAL EXPENDITURES: ALL FUNDS	\$ 451,676	\$ 449,450
SURPLUS/(DEFICIT): ALL FUNDS ⁹	\$ 41,691	\$ 5,927

¹ FY 2018 Actuals are based upon close-out, which includes expended and encumbered through July 31, 2018 plus CWA retroactive paid in October 2018.

² FY 2019 Budget is the approved amount through the Executive and Legislative Processes.

³ Surplus Adjustment excludes prior year grant balances and bond fund reappropriations. The FY 2019 Surplus is per the final 2019 Budget submission to OMB.

⁴ Transfer Adjustments are those funds identified through Memoranda of Agreement for services not specifically listed in the expenditure categories and for state match.

⁵ Bond Fund Reappropriation includes unexpended interest earnings from prior fiscal years and is based on the Fiscal Plan submitted to Treasury that includes FY 2018 actuals.

⁶ FY 2018 Bond Interest has not yet posted.

⁷ Prior year grant balances are based upon eligible funds to spend and may deviate throughout the year based upon project completion, as well as, ability to expend before grant expiration.

⁸ State Budget Contributions are those funds made available through expenditure reductions as directed through budget language or a Department of Treasury request to help close the State's budget deficit.

⁹ For FY 2018, \$34.472 million of surplus balance is MVC operating and dedicated funding balances. The remaining \$7.219 million surplus is grant and bond monies.
For FY 2019, \$3.835 million of surplus balance is MVC operating and dedicated funding balances. The remaining \$2.092 million surplus is grant monies.

BOARD OF DIRECTORS

Stephen S. Scaturro, Board Member





Walter S. Orcutt, Board Member

Elizabeth Maher Muoio, State Treasurer





Diane Gutierrez-Scaccetti, Transportation Commissioner

Gurbir S. Grewal, Attorney General

