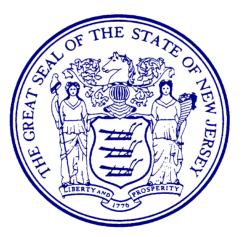
BOARDWALK 1000, LLC DBA HARD ROCK HOTEL & CASINO QUARTERLY REPORT

FOR THE QUARTER ENDED DECEMBER 31, 2023

SUBMITTED TO THE DIVISION OF GAMING ENFORCEMENT OF THE STATE OF NEW JERSEY



OFFICE OF FINANCIAL INVESTIGATIONS REPORTING MANUAL

HARD ROCK HOTEL & CASINO BALANCE SHEETS

AS OF DECEMBER 31, 2023 AND 2022

(UNAUDITED) (\$ IN THOUSANDS)

Line	Description	Notes	2023	2022
(a)	(b)		(c)	(d)
	ASSETS:			
	Current Assets:			
1	Cash and Cash Equivalents	. 2	\$83,302	\$102,389
2	Short-Term Investments		0	0
	Receivables and Patrons' Checks (Net of Allowance for			
3	Doubtful Accounts - 2023, \$17,259; 2022, \$14,471)	. 2,3,4,11	38,050	26,043
4	Inventories	2	1,872	1,889
5	Other Current Assets		10,570	10,006
6	Total Current Assets		133,794	140,327
7	Investments, Advances, and Receivables		0	0
8	Property and Equipment - Gross	. 2,5	651,516	606,400
9	Less: Accumulated Depreciation and Amortization	. 2,5	(238,581)	(210,688)
10	Property and Equipment - Net	5	412,935	395,712
11	Other Assets		361	576
12	Total Assets		\$547,090	\$536,615
	LIABILITIES AND EQUITY:			
	Current Liabilities:			
13	Accounts Payable	.	\$7,196	\$7,762
14	Notes Payable		0	0
	Current Portion of Long-Term Debt:			
15	Due to Affiliates	9	523,377	0
16	External		0	0
17	Income Taxes Payable and Accrued		0	0
18	Other Accrued Expenses	. 6	43,458	46,030
19	Other Current Liabilities	. 2,7,8,11	107,184	113,884
20	Total Current Liabilities		681,215	167,676
	Long-Term Debt:			
21	Due to Affiliates	. 9	0	523,377
22	External		0	0
23	Deferred Credits		0	0
24	Other Liabilities		5,733	8,378
25	Commitments and Contingencies		0	0
26	Total Liabilities		686,948	699,431
27	Stockholders', Partners', or Proprietor's Equity		(139,858)	(162,816)
28	Total Liabilities and Equity		\$547,090	\$536,615

The accompanying notes are an integral part of the financial statements.

Valid comparisons cannot be made without using information contained in the notes.

HARD ROCK HOTEL & CASINO STATEMENTS OF INCOME

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2023 AND 2022

(UNAUDITED)

(\$ IN THOUSANDS)

Line	Description	Notes	2023	2022
(a)	(b)		(c)	(d)
	Revenue:			
1	Casino		\$244,843	\$309,073
2	Rooms		105,548	99,363
3	Food and Beverage	•	107,579	101,607
4	Other		114,742	88,467
5	Net Revenue		572,712	598,510
	Costs and Expenses:			
6	Casino	2,3,8	97,809	130,963
7	Rooms, Food and Beverage		122,446	117,095
8	General, Administrative and Other	8	226,926	222,414
9	Total Costs and Expenses		447,181	470,472
10	Gross Operating Profit		125,531	128,038
11	Depreciation and Amortization	. 2,5	28,214	33,362
	Charges from Affiliates Other than Interest:			
12	Management Fees	. 11	28,282	35,205
13	Other		8,196	9,269
14	Income (Loss) from Operations		60,839	50,202
	Other Income (Expenses):			
15	Interest Expense - Affiliates	. 9	(32,951)	(33,903) *
16	Interest Expense - External		(515)	(549) *
17	CRDA Related Income (Expense) - Net	2	(6,038)	(7,652)
18	Nonoperating Income (Expense) - Net	. 2	1,623	600
19	Total Other Income (Expenses)		(37,881)	(41,504)
20	Income (Loss) Before Taxes		22,958	8,698
21	Provision (Credit) for Income Taxes	. 2	0	0
22	Net Income (Loss)	·	\$22,958	\$8,698

* Prior period amounts have been reclassified to conform to the current period presentation.

HARD ROCK HOTEL & CASINO STATEMENTS OF INCOME

FOR THE THREE MONTHS ENDED DECEMBER 31, 2023 AND 2022

(UNAUDITED) (\$ IN THOUSANDS)

Line	Description	Notes	2023	2022
(a)	(b)		(c)	(d)
	Revenue:			
1	Casino	. 3	\$64,110	\$69,391
2	Rooms		23,795	21,598
3	Food and Beverage		25,725	23,250
4	Other		26,664	20,890
5	Net Revenue		140,294	135,129
	Costs and Expenses:			
6	Casino	2,3,8	25,156	31,215
7	Rooms, Food and Beverage		29,580	28,813
8	General, Administrative and Other	8	57,029	56,123
9	Total Costs and Expenses		111,765	116,151
10	Gross Operating Profit		28,529	18,978
11	Depreciation and Amortization		6,329	8,532
	Charges from Affiliates Other than Interest:			
12	Management Fees	11	9,219	9,627
13	Other	11	2,084	2,372
14	Income (Loss) from Operations		10,897	(1,553)
	Other Income (Expenses):			
15	Interest Expense - Affiliates	9	(8,251)	(8,256)
16	Interest Expense - External	12	(132)	(141)
17	CRDA Related Income (Expense) - Net	2	(1,534)	(1,701)
18	Nonoperating Income (Expense) - Net	2	289	445
19	Total Other Income (Expenses)		(9,628)	(9,653)
20	Income (Loss) Before Taxes		1,269	(11,206)
21	Provision (Credit) for Income Taxes		0	0
22	Net Income (Loss)		\$1,269	(\$11,206)

* Prior period amounts have been reclassified to conform to the current period presentation.

HARD ROCK HOTEL & CASINO STATEMENTS OF CHANGES IN PARTNERS', PROPRIETOR'S OR MEMBERS' EQUITY

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2022 AND 2023

Line (a)	Description (b)	Notes	Contributed Capital (c)	Accumulated Earnings (Deficit) (d)	 (e)	Total Equity (Deficit) (f)
1	Balance, December 31, 2021		\$159,000	(\$294,192)	\$0	(\$135,192)
2 3	Net Income (Loss) - 2022 Capital Contributions			8,698		<u>8,698</u> 0
4 5 6	Capital Withdrawals Partnership Distributions Prior Period Adjustments	14		(36,322)		0 (36,322) 0
7 8 9						0 0 0
10	Balance, December 31, 2022		159,000	(321,816)	0	(162,816)
11 12 13 14 15 16 17 18	Net Income (Loss) - 2023 Capital Contributions Capital Withdrawals Partnership Distributions Prior Period Adjustments			22,958		22,958 0 0 0 0 0 0 0 0
19	Balance, December 31, 2023		\$159,000	(\$298,858)	\$0	(\$139,858)

(UNAUDITED) (\$ IN THOUSANDS)

HARD ROCK HOTEL & CASINO STATEMENTS OF CASH FLOWS

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2023 AND 2022

(UNAUDITED) (\$ IN THOUSANDS)

Line	Description	Notes	2023	2022
(a)	(b)		(c)	(d)
1	CASH PROVIDED (USED) BY OPERATING ACTIVITIES		\$26,922	\$39,236
	CASH FLOWS FROM INVESTING ACTIVITIES:			
2	Purchase of Short-Term Investments		0	0
3	Proceeds from the Sale of Short-Term Investments		0	0
4	Cash Outflows for Property and Equipment	. 5	(46,009)	(15,656)
5	Proceeds from Disposition of Property and Equipment		0	0
6	CRDA Obligations		0	0
7	Other Investments, Loans and Advances made		0	0
8	Proceeds from Other Investments, Loans, and Advances		0	0
9	Cash Outflows to Acquire Business Entities	•	0	0
10			0	0
11	Net Cash Provided (Used) By Investing Activities		0	0
12	Net Cash Provided (Used) By Investing Activities		(46,009)	(15,656)
	CASH FLOWS FROM FINANCING ACTIVITIES:			
13	Proceeds from Short-Term Debt		0	0
14	Payments to Settle Short-Term Debt		0	0
15	Proceeds from Long-Term Debt		0	0
16	Costs of Issuing Debt	•	0	0
17	Payments to Settle Long-Term Debt		0	0
18	Cash Proceeds from Issuing Stock or Capital Contributions		0	0
19	Purchases of Treasury Stock		0	0
20	Payments of Dividends or Capital Withdrawals	•	0	(36,322)
21			0	0
22			0	0
23	Net Cash Provided (Used) By Financing Activities		0	(36,322)
24	Net Increase (Decrease) in Cash and Cash Equivalents		(19,087)	(12,742)
25	Cash and Cash Equivalents at Beginning of Period		102,389	115,131
26	Cash and Cash Equivalents at End of Period	. 2	\$83,302	\$102,389
	CASH PAID DURING PERIOD FOR:			

	CASH PAID DURING PERIOD FOR:			
27	Interest (Net of Amount Capitalized)	9	\$32,951	\$37,059
28	Income Taxes		\$0	\$0

The accompanying notes are an integral part of the financial statements.

Valid comparisons cannot be made without using information contained in the notes.

HARD ROCK HOTEL & CASINO STATEMENTS OF CASH FLOWS

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2023 AND 2022

(UNAUDITED)

(\$ IN THOUSANDS)

(a) (b) (c) (d) CASH FLOWS FROM OPERATING ACTIVITIES: \$22,958 \$8,698 30 Depreciation and Amortization of Property and Equipment. 2.5 28,202 33,337 31 Amortization of Other Assets. 12 25 32 Amortization of Debt Discount or Premium. 0 0 0 33 Deferred Income Taxes - Current. 0 0 0 34 Deferred Income Taxes - Current. 0 0 0 35 (Gain) Loss on CRDA-Related Obligations. 0 0 0 36 (Gain) Loss from Other Investment Activities. 0 0 0 36 (Gain) Loss of CDA-Related Obligations. 0 0 0 37 (Increase) Decrease in Inventories 17 1(120) 39 (Increase) Decrease in Other Assets. 203 (94) 41 Increase (Decrease) in Accounts Payable. (566) 211 43 Increase (Decrease) in Other Liabilities (2,645) (53,419) 44	Line	Description	Notes	2023	2022
29 Net Income (Loss). \$22,958 \$8,698 30 Depreciation and Amortization of Property and Equipment 2.5 28,202 33,337 31 Amortization of Other Assets. 12 25 32 Amortization of Other Assets. 12 25 33 Deferred Income Taxes - Current 0 0 0 34 Deferred Income Taxes - Noncurrent 0 0 0 35 (Gain) Loss on ORDA-Related Obligations	(a)	(b)		(c)	(d)
30 Depreciation and Amortization of Property and Equipment 2.5 28,202 33,337 31 Amortization of Other Assets		CASH FLOWS FROM OPERATING ACTIVITIES:			
31 Amortization of Other Assets. 11 12 25 33 Deferred Income Taxes - Current 0 0 0 33 Deferred Income Taxes - Noncurrent 0 0 0 34 Deferred Income Taxes - Noncurrent 0 0 0 35 (Gain) Loss on Disposition of Property and Equipment. 0 0 0 36 (Gain) Loss from Other Investment Activities 0 0 0 37 (Gain) Loss from Other Investment Activities 0 0 0 39 (Increase) Decrease in Other Current Assets 203 (94) 41 (Increase) Decrease in Other Assets 203 (94) 42 Increase (Decrease) in Other Liabilities (8,688) 55,618 44 Increase (Decrease) in Other Liabilities (2,645) (33,419) 45 Amortization of Loan Issuance Costs 9 0 949 46 O 0 0 0 0 47 Net Cash Provided (Used) By Operating Activities \$26,922 <td>29</td> <td></td> <td></td> <td>\$22,958</td> <td></td>	29			\$22,958	
33 Amortization of Debt Discount or Premium. 0 0 33 Deferred Income Taxes - Current	30	Depreciation and Amortization of Property and Equipment	2,5	28,202	33,337
33 Amortization of Debt Discount or Premium. 0 0 33 Deferred Income Taxes - Current	31	Amortization of Other Assets		12	25
33 Deferred Income Taxes - Current 0 0 34 Deferred Income Taxes - Noncurrent 0 0 35 (Gain) Loss on Disposition of Property and Equipment. 0 0 36 (Gain) Loss on Disposition of Property and Equipment. 0 0 0 36 (Gain) Loss on CRDA-Related Obligations. 0 0 0 37 (Gain) Loss from Other Investment Activities. 0 0 0 38 (Increase) Decrease in Receivables and Patrons' Checks 4 (12,007) (4,800) 39 (Increase) Decrease in Other Current Assets. 203 (94) 41 (Increase) Decrease in Other Current Liabilities (564) (1,169) 43 Increase (Decrease) in Other Current Liabilities (2,645) (53,419) 44 Increase (Decrease) in Other Liabilities (2,645) (53,419) 44 Increase (Decrease) in Other Liabilities (2,645) (53,419) 45 Amortization of Loan Issuance Costs 9 0 949 46	32	Amortization of Debt Discount or Premium		0	0
34 Deferred Income Taxes - Noncurrent 0 0 0 35 (Gain) Loss on Disposition of Property and Equipment 0 0 0 36 (Gain) Loss on CRDA-Related Obligations	33	Deferred Income Taxes - Current		0	0
35 (Gain) Loss on Disposition of Property and Equipment. 0 0 36 (Gain) Loss on CRDA-Related Obligations. 0 0 37 (Gain) Loss from Other Investment Activities. 0 0 38 (Increase) Decrease in Receivables and Patrons' Checks. 4 (12,007) (4,800) 39 (Increase) Decrease in Nentorics 17 (120) 40 (Increase) Decrease in Other Current Assets. (564) (1,169) 41 (Increase) Decrease in Other Current Liabilities (566) 211 42 Increase (Decrease) in Other Current Liabilities (8,688) 55,618 43 Increase (Decrease) in Other Current Liabilities (2,645) (53,419) 44 Increase (Decrease) in Other Liabilities (2,645) (53,419) 45 Amortization of Loan Issuance Costs 9 0 949 46	34	Deferred Income Taxes - Noncurrent		0	0
36 (Gain) Loss on CRDA-Related Obligations	35	(Gain) Loss on Disposition of Property and Equipment		0	0
37(Gain) Loss from Other Investment Activities.0038(Increase) Decrease in Receivables and Patrons' Checks4 $(12,007)$ $(4,800)$ 39(Increase) Decrease in Other Current Assets.17 (120) 40(Increase) Decrease in Other Current Assets.203 (94) 41(Increase) Decrease in Other Assets.203 (94) 42Increase (Decrease) in Accounts Payable. (566) 21143Increase (Decrease) in Other Current Liabilities $(8,688)$ $55,618$ 44Increase (Decrease) in Other Liabilities $(2,645)$ $(53,419)$ 45Amortization of Loan Issuance Costs9094946	36	(Gain) Loss on CRDA-Related Obligations		0	0
38 (Increase) Decrease in Receivables and Patrons' Checks 4 (12,007) (4,800) 39 (Increase) Decrease in Inventories 17 (120) 40 (Increase) Decrease in Other Current Assets 203 (94) 41 (Increase) Decrease in Other Assets 203 (94) 42 Increase (Decrease) in Accounts Payable (566) 211 43 Increase (Decrease) in Other Current Liabilities (8,688) 55,618 44 Increase (Decrease) in Other Current Liabilities (2,645) (53,419) 45 Amortization of Loan Issuance Costs 9 0 949 46 0 0 0 0 47 Net Cash Provided (Used) By Operating Activities \$26,922 \$39,236 SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION Additions to Property and Equipment 5 (\$46,009) (\$15,656) ACQUISITION OF PROPERTY AND EQUIPMENT: 48 AcQUISITION OF BUSINESS ENTITIES: 5 \$46 49 Less: Capital Lease Obligations Incurred 0 0 0 50 Goodwill Acquired - net<	37	(Gain) Loss from Other Investment Activities		0	0
40 (Increase) Decrease in Other Current Assets. (564) (1,169) 41 (Increase) Decrease in Other Assets. 203 (94) 42 Increase (Decrease) in Accounts Payable. (566) 211 43 Increase (Decrease) in Other Current Liabilities (8,688) 55,618 44 Increase (Decrease) in Other Liabilities (2,645) (53,419) 45 Amortization of Loan Issuance Costs 9 0 949 46	38	(Increase) Decrease in Receivables and Patrons' Checks	4	(12,007)	(4,800)
40 (Increase) Decrease in Other Current Assets. (564) (1,169) 41 (Increase) Decrease in Other Assets. 203 (94) 42 Increase (Decrease) in Accounts Payable. (566) 211 43 Increase (Decrease) in Other Current Liabilities (8,688) 55,618 44 Increase (Decrease) in Other Liabilities (2,645) (53,419) 45 Amortization of Loan Issuance Costs 9 0 949 46	39	(Increase) Decrease in Inventories		17	(120)
41(Increase) Decrease in Other Assets.203(94)42Increase (Decrease) in Accounts Payable.(566)21143Increase (Decrease) in Other Current Liabilities(8,688)55,61844Increase (Decrease) in Other Liabilities(2,645)(53,419)45Amortization of Loan Issuance Costs909494600047Net Cash Provided (Used) By Operating Activities\$26,922\$39,236SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATIONAcQUISITION OF PROPERTY AND EQUIPMENT:48Additions to Property and Equipment5(\$46,009)49Less: Capital Lease Obligations Incurred0050Cash Outflows for Property and Equipment5\$0\$051Property and Equipment Acquired\$00052Goodwill Acquired - net00054Long-Term Debt Assumed00055Issuance of Stock or Capital Invested\$0\$056Cash Outflows to Acquire Business Entities\$0\$057Total Issuances of Stock or Capital Contributions\$0\$057Total Issuances of Stock or Capital Contributions\$0\$059Consideration in Acquisition of Business Entities0059Consideration in Acquisition of Business Entities00	40	(Increase) Decrease in Other Current Assets		(564)	(1,169)
42 Increase (Decrease) in Accounts Payable	41	(Increase) Decrease in Other Assets		203	(94)
43 Increase (Decrease) in Other Current Liabilities (8,688) 55,618 44 Increase (Decrease) in Other Liabilities (2,645) (53,419) 45 Amortization of Loan Issuance Costs 9 0 949 46 0 0 0 0 47 Net Cash Provided (Used) By Operating Activities \$26,922 \$39,236 SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION 48 Additions to Property and Equipment 5 (\$46,009) (\$15,656) 49 Less: Capital Lease Obligations Incurred 0 0 0 50 Cash Outflows for Property and Equipment \$(\$46,009) (\$15,656) ACQUISITION OF BUSINESS ENTITIES: \$0 \$0 0 51 Property and Equipment Acquired \$0 \$0 \$0 52 Goodwill Acquired - net 0 0 0 \$0 53 Other Assets Acquired - net 0 0 0 \$0 54 Long-Term Debt Assumed 0 0 0 \$0 \$0 55 Issuance of Stock or Capital Invested \$0	42	Increase (Decrease) in Accounts Payable		(566)	
44Increase (Decrease) in Other Liabilities(2,645)(53,419)45Amortization of Loan Issuance Costs909494600047Net Cash Provided (Used) By Operating Activities\$26,922\$39,236SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION48Additions to Property and Equipment.5(\$46,009)(\$15,656)49Less: Capital Lease Obligations Incurred.00050Cash Outflows for Property and Equipment.(\$46,009)(\$15,656)ACQUISITION OF BUSINESS ENTITIES:00051Property and Equipment Acquired.0052Goodwill Acquired0053Other Assets Acquired - net0054Long-Term Debt Assumed.0055Issuance of Stock or Capital Invested.0056Cash Outflows to Acquire Business Entities.\$0\$057Total Issuances of Stock or Capital Contributions.\$0\$058Less: Issuances to Settle Long-Term Debt.0059Consideration in Acquisition of Business Entities.00	43	Increase (Decrease) in Other Current Liabilities		(8,688)	55,618
45Amortization of Loan Issuance Costs90949460047Net Cash Provided (Used) By Operating Activities	44	Increase (Decrease) in Other Liabilities		(2,645)	(53,419)
47Net Cash Provided (Used) By Operating Activities\$26,922\$39,236SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION48ACQUISITION OF PROPERTY AND EQUIPMENT: Additions to Property and Equipment	45	Amortization of Loan Issuance Costs	. 9	0	949
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION ACQUISITION OF PROPERTY AND EQUIPMENT: Additions to Property and Equipment	46			ů	0
ACQUISITION OF PROPERTY AND EQUIPMENT:48Additions to Property and Equipment	47	Net Cash Provided (Used) By Operating Activities		\$26,922	\$39,236
48Additions to Property and Equipment		SUPPLEMENTAL DISCLOSURE OF CASH FLO	OW INF	FORMATION	
48Additions to Property and Equipment		ACQUISITION OF PROPERTY AND EQUIPMENT:			
49Less: Capital Lease Obligations Incurred0050Cash Outflows for Property and Equipment.(\$46,009)(\$15,656)ACQUISITION OF BUSINESS ENTITIES:99951Property and Equipment Acquired.\$0\$052Goodwill Acquired.0053Other Assets Acquired - net0054Long-Term Debt Assumed.0055Issuance of Stock or Capital Invested.0056Cash Outflows to Acquire Business Entities.\$0\$057Total Issuances of Stock or Capital Contributions.\$0\$058Less: Issuances to Settle Long-Term Debt.0059Consideration in Acquisition of Business Entities.00	48		5	(\$46,009)	(\$15,656)
50Cash Outflows for Property and Equipment	49	Less: Capital Lease Obligations Incurred			
ACQUISITION OF BUSINESS ENTITIES:51Property and Equipment Acquired	50	Cash Outflows for Property and Equipment		(\$46,009)	(\$15,656)
51Property and Equipment Acquired.\$0\$052Goodwill Acquired.0053Other Assets Acquired - net0054Long-Term Debt Assumed.0055Issuance of Stock or Capital Invested.0056Cash Outflows to Acquire Business Entities.\$0\$057Total Issuances of Stock or Capital Contributions.\$0\$058Less: Issuances to Settle Long-Term Debt.0059Consideration in Acquisition of Business Entities.00				, , , , , , , , , , , , , , , , , , , ,	· · · · ·
52Goodwill Acquired	51]	\$0	\$0
53Other Assets Acquired - net0054Long-Term Debt Assumed0055Issuance of Stock or Capital Invested0056Cash Outflows to Acquire Business Entities\$0\$056STOCK ISSUED OR CAPITAL CONTRIBUTIONS: Total Issuances of Stock or Capital Contributions\$0\$058Less: Issuances to Settle Long-Term Debt0059Consideration in Acquisition of Business Entities00					
54Long-Term Debt Assumed0055Issuance of Stock or Capital Invested0056Cash Outflows to Acquire Business Entities\$0\$056STOCK ISSUED OR CAPITAL CONTRIBUTIONS: Total Issuances of Stock or Capital Contributions\$0\$057Total Issuances of Stock or Capital Contributions\$0\$058Less: Issuances to Settle Long-Term Debt0059Consideration in Acquisition of Business Entities00		-		0	0
55Issuance of Stock or Capital Invested0056Cash Outflows to Acquire Business Entities\$0\$056STOCK ISSUED OR CAPITAL CONTRIBUTIONS:\$0\$057Total Issuances of Stock or Capital Contributions\$0\$058Less: Issuances to Settle Long-Term Debt0059Consideration in Acquisition of Business Entities00	54	-		0	0
56Cash Outflows to Acquire Business Entities\$0\$0STOCK ISSUED OR CAPITAL CONTRIBUTIONS: Total Issuances of Stock or Capital Contributions\$0\$058Less: Issuances to Settle Long-Term Debt0059Consideration in Acquisition of Business Entities00					
57Total Issuances of Stock or Capital Contributions\$0\$058Less: Issuances to Settle Long-Term Debt0059Consideration in Acquisition of Business Entities00				\$0	\$0
57Total Issuances of Stock or Capital Contributions\$0\$058Less: Issuances to Settle Long-Term Debt0059Consideration in Acquisition of Business Entities00		STOCK ISSUED OR CAPITAL CONTRIBUTIONS:			
58Less: Issuances to Settle Long-Term Debt0059Consideration in Acquisition of Business Entities00	57			\$0	\$0
59 Consideration in Acquisition of Business Entities 0 0		±			
				-	-
φ ν	60	Cash Proceeds from Issuing Stock or Capital Contributions		\$0	\$0

HARD ROCK HOTEL & CASINO SCHEDULE OF PROMOTIONAL EXPENSES AND ALLOWANCES

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2023

(UNAUDITED) (\$ IN THOUSANDS)

		Promotional	Promotional Allowances		l Expenses
		Number of	Dollar	Number of	Dollar
Line	Description	Recipients	Amount	Recipients	Amount
(a)	(b)	(c)	(d)	(e)	(f)
1	Rooms	1,372,542	\$50,173	0	\$0
2	Food	584,828	32,581	0	0
3	Beverage	3,407,368	17,446	0	0
4	Travel	0	0	4,578	2,060
5	Bus Program Cash	0	0	0	0
6	Promotional Gaming Credits	1,015,223	92,011	0	0
7	Complimentary Cash Gifts	3,792	5,688	0	0
8	Entertainment	75,565	7,209	0	0
9	Retail & Non-Cash Gifts	0	0	266,578	15,252
10	Parking	0	0	610,836	5,026
11	Other	721,000	11,740	1,053,250	15,925
12	Total	7,180,318	\$216,848	1,935,242	\$38,263

FOR THE THREE MONTHS ENDED DECEMBER 31, 2023

		Promotional Allowances		Promotiona	al Expenses
Line	Description	Number of Recipients	Dollar Amount	Number of Recipients	Dollar Amount
(a)	(b)	(c)	(d)	(e)	(f)
1	Rooms	335,595	\$12,131	0	\$0
2	Food	134,538	8,121	0	0
3	Beverage	820,117	4,199	0	0
4	Travel	0	0	1,285	579
5	Bus Program Cash	0	0	0	0
6	Promotional Gaming Credits	254,373	22,612	0	0
7	Complimentary Cash Gifts	747	1,121	0	0
8	Entertainment	17,767	1,632	0	0
9	Retail & Non-Cash Gifts	0	0	64,000	4,164
10	Parking	0	0	151,333	1,235
11	Other	200,800	3,270	232,850	3,520
12	Total	1,763,937	\$53,086	449,468	\$9,498

*No item in this category (Other) exceeds 5%.

BOARDWALK 1000, LLC DBA HARD ROCK HOTEL & CASINO STATEMENT OF CONFORMITY, ACCURACY, AND COMPLIANCE

FOR THE QUARTER ENDED DECEMBER 31, 2023

- 1. I have examined this Quarterly Report.
- 2. All the information contained in this Quarterly Report has been prepared in conformity with the Division's Quarterly Report Instructions and Uniform Chart of Accounts.
- 3. To the best of my knowledge and belief, the information contained in this report is accurate.
- 4. To the best of my knowledge and belief, except for the deficiencies noted below, the licensee submitting this Quarterly Report has remained in compliance with the financial stability regulations contained in N.J.S.A. 5:12-84a(1)-(5) during the quarter.

4/1/2024 Date

alum Magen

Alicia Magee

Vice President - Finance Operations Title

8714-11

License Number

On Behalf of:

BOARDWALK 1000, LLC DBA HARD ROCK HOTEL & CASINO

NOTE 1 - ORGANIZATION AND NATURE OF BUSINESS

Organization

Boardwalk 1000, LLC (the "Company"), a New Jersey limited liability company, is a wholly owned subsidiary of Hard Rock Tristate AC, LLC ("Tristate"). The Company was formed on February 24, 2017. The Company owns and operates the Hard Rock Hotel & Casino Atlantic City (the "Hard Rock Hotel & Casino") in Atlantic City, New Jersey. The Company's Operating Agreement was entered into by the Company and Tristate and became effective on February 24, 2017. The Operating Agreement was amended and restated effective November 10, 2017. The Company's wholly-owned subsidiary, Boardwalk Air I, LLC, a Delaware limited liability company, was formed on August 16, 2023.

Under the Amended and Restated Operating Agreement, the business and affairs of the Company are membermanaged. Tristate is the sole member and has exclusive and complete authority and discretion to manage the operations and affairs of the Company. The Company shall not conduct any other business, except as permitted under the Amended and Restated Operating Agreement.

Nature of Business

The Hard Rock Hotel & Casino features: two hotel towers with a total of 1,973 rooms combined, including high end suites; 2,426 slot machines; 131 table games; a sportsbook; a variety of fine dining and casual restaurants; a 5,500-seat arena; a spa; a gas station, including a convenience store and car wash; and other amenities.

The Company is authorized by the New Jersey Division of Gaming Enforcement ("DGE") to offer 24-hour internet gaming, including a variety of slot game options and sports betting ("online gaming"). See Note 3.

NOTE 2 - SIGNIFICANT ACCOUNTING POLICIES AND BASIS OF PRESENTATION

Basis of Presentation

The accompanying consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("US GAAP").

Use of Estimates

The preparation of financial statements in conformity with US GAAP requires the Company's management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from these estimates.

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Company and its wholly owned subsidiary, Boardwalk Air I, LLC. All intercompany transactions have been eliminated in consolidation.

Cash and Cash Equivalents

Cash equivalents are highly liquid investments with original maturities of three months or less from the date of purchase and are stated at the lower of cost or market value. The Company's policy is to place investments with financial institutions evaluated as being creditworthy, or in short-term money market funds that are exposed to minimal interest rate and credit risk. As of December 31, 2023, the Company maintained balances in certain of its deposit accounts in excess of federally insured limits. The Company does not expect to incur any losses resulting from cash held in financial institutions in excess of insured limits. The Company manages this risk through predominantly holding its cash with a large, financially stable, global bank.

Cash and cash equivalents consist of the following:

	Decem	December 31,		
	2023	2022		
Unrestricted cash	\$ 57,745	\$ 83,449		
Restricted cash	25,557	18,940		
	\$ 83,302	\$ 102,389		

Restricted cash at December 31, 2023 was \$25,557, which included \$19,118 of restricted cash related to the balances of patrons' internet gaming accounts, \$3,951 related to cash collateral for letters of credit related to the Company's workers compensation insurance, and \$2,488 of cash related to third party internet gaming operations. Restricted cash at December 31, 2022 was \$18,940, which included \$12,658 of restricted cash related to the balances of patrons' internet gaming accounts, \$3,842 related to cash collateral for letters of credit related to the Company's workers compensation insurance, and \$2,440 of cash related to third party internet gaming operations. Pursuant to New Jersey Administrative Code 13:69O1.3(j), the Company maintains separate New Jersey bank accounts to primarily ensure the security of funds held in patrons' internet gaming accounts. Restricted cash balances are deposited with a large, financially stable, global bank.

Accounts Receivable, Net, and Credit Risk

Accounts receivable, net consist primarily of casino, hotel and other receivables, net of an allowance for doubtful accounts. Casino receivables are the primary financial instruments that could potentially subject the Company to concentrations of credit risk. Credit is issued by the Company to the customer (as credit markers) in exchange for gaming chips at the casino as permitted by DGE regulations. The Company issues credit to approved casino customers following background checks and investigations of creditworthiness. At December 31, 2023 and 2022, approximately 69% and 68% of the Company's gross accounts receivable related to casino receivables for each period, respectively.

Accounts receivable are typically noninterest bearing and are initially recorded at cost. Accounts are written off when management deems the account to be uncollectible. An estimated loss reserve is maintained to reduce the Company's receivables to their expected realization. The loss reserve is estimated based on specific review of customer accounts, as well as historical collection experience and current economic and business conditions. Recoveries of accounts previously written off are recorded when received. Management believes that as of December 31, 2023, no significant concentrations of credit risk existed for which a loss reserve had not already been recorded.

Inventories

Inventories consist primarily of food and beverage and retail items and are stated at the lower of cost or net realizable value. Cost is determined using the average cost method. Provisions are made, as necessary, to reduce excess or obsolete inventories to their net realizable value.

Property and Equipment

Property and equipment are stated at cost. Depreciation is computed using the straight-line method over the estimated useful lives of the assets or, for leasehold improvements, over the shorter of the asset's useful life or term of the lease.

The estimated useful lives of the Company's major components of property and equipment are:

Building and improvements	10 through 30 years
Furniture and equipment	3 through 10 years

Costs of major improvements are capitalized, while costs of normal repairs and maintenance are charged to expense as incurred.

The Company evaluates the carrying value of long-lived assets whenever events or changes in circumstances indicate that the carrying value of such assets may not be recoverable. For an asset that is to be disposed of, the Company recognizes the asset at the lower of carrying value or fair market value, less costs of disposal, as estimated based on

comparable asset sales, solicited offers, or a discounted cash flow model. For a long-lived asset to be held and used, the Company reviews the asset for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. The estimated undiscounted future cash flows of the asset are then compared to the carrying value of the asset. The asset is not impaired if the undiscounted future cash flows exceed its carrying value. If the carrying value exceeds the undiscounted future cash flows, then an impairment charge is recorded, typically measured using a discounted cash flow model, which is based on the estimated future results of the relevant reporting unit discounted using the Company's weighted-average cost of capital and market indicators of terminal year free cash flow multiples. If an asset is under development, future cash flows include remaining construction costs. There were no impairment losses recognized in the consolidated statements of income during the years ended December 31, 2023 and 2022.

Revenue Recognition

The Company's revenue from contracts with customers consists of casino wagers, hotel room sales, food and beverage transactions, entertainment shows, and retail transactions.

The transaction price for a casino wager is the difference between gaming wins and losses ("net win"). In certain circumstances, the Company offers discounts on markers, which are estimated based upon industry practice, and recorded as a reduction of casino revenue. The Company accounts for casino revenue on a portfolio basis given the similar characteristics of wagers by recognizing net win per gaming day versus on an individual wager basis.

For casino wager contracts that include complimentary goods and services provided by the Company to gaming patrons on a discretionary basis to incentivize gaming, the Company allocates revenue to the good or service delivered based upon stand-alone selling price ("SSP"). Discretionary complimentary items provided by the Company and supplied by third parties are recognized as an operating expense. The Company accounts for complimentary items on a portfolio basis given the similar characteristics of the incentives by recognizing redemption per gaming day.

For casino wager contracts that include incentives earned by customers under the Company's loyalty program, the Company allocates a portion of net win based upon the SSP of such incentive (less estimated breakage). This allocation is deferred and recognized as revenue when the customer redeems the incentive. When redeemed, revenue is recognized in the department that provides the goods or services. Redemption of loyalty incentives at third party outlets are deducted from the loyalty liability and amounts owed are paid to the third party, with any discount received recorded as other revenue. After allocating revenue to other goods and services provided as part of casino wager contracts, the Company records the residual amount to casino revenue.

The transaction price of hotel rooms, food and beverage, and retail contracts is the net amount collected from the customer for such goods and services. The transaction price for such contracts is recorded as revenue as the good or service is transferred to the customer over their stay at the hotel or when the delivery is made for the food and beverage or retail product.

Sales- and usage-based taxes are excluded from revenues. For some arrangements, the Company acts as an agent in that it arranges for another party to transfer goods and services, which primarily include certain of the Company's entertainment shows as well as customer rooms arranged by online travel agents.

Internet Gaming Operations

During 2022, online gaming revenues represented the difference between wins and losses from online gaming activities and were recognized as a component of casino revenue in the consolidated statements of income. The Company made cash promotional offers to certain of its online gaming customers, including cash rebates as part of loyalty programs generally based on an individual's level of gaming play. These costs were classified as a deferral of casino revenue, until redeemed by the customer. See Note 3.

Contract and Contract-Related Liabilities

There may be a difference between the timing of cash receipts from the customer and the recognition of revenue, resulting in a contract or contract-related liability. The Company generally has three types of liabilities related to contracts with customers: (1) outstanding chip liability; which represents the amounts owed in exchange for gaming chips held by a customer, (2) loyalty program obligations, which represents the deferred allocation of revenue relating to loyalty program incentives earned, as discussed above; and (3) customer advances and other. Customer advances

and other consist primarily of funds deposited by customers before gaming play occurs ("casino front money") and advance payments on goods and services yet to be provided, such as advance ticket sales and deposits on rooms and convention space, or for unpaid wagers. These liabilities are generally expected to be recognized as revenue within one year of being purchased, earned, or deposited and are recorded within accrued expenses and other current liabilities on the Company's consolidated balance sheets.

Deferred Revenue

Deferred revenue includes up-front advance payments related to agreements with online gaming providers. These payments are recorded as deferred revenue within other current liabilities and other liabilities and are recognized as casino revenue when earned, which is expected to be on a straight-line basis over the terms of the related agreements.

Gaming Taxes

The Company is subject to an annual tax assessment based on 8% of its land-based gross gaming revenues and 15% of its online gross gaming revenues. In addition, online and land-based sports betting revenues are subject to a 13% and 8.5% tax rate, respectively. These gaming taxes, other than those reimbursed by the Company's third-party branded online gaming website operators and retail sports wagering lounge operator, are recorded as a casino expense in the consolidated statements of income. The Company recorded gaming tax expense of \$33,367 and \$41,475 during the years ended December 31, 2023 and 2022, respectively.

Casino Reinvestment Development Authority ("CRDA") Obligations

Pursuant to the New Jersey Casino Control Act ("Casino Control Act"), as a casino licensee, the Company is assessed at an amount equal to 1.25% of its land-based gross gaming revenues. This assessment is made in lieu of an Investment Alternative Tax ("IAT") equal to 2.5% of land-based gross gaming revenues. The Casino Control Act also provides for an assessment equal to 2.5% of the Company's online gross gaming revenues, which is made in lieu of an IAT equal to 5% of online gross gaming revenues. The Company is required to make quarterly payments to the CRDA to satisfy its investment obligations. The Company is reimbursed by its third-party branded online gaming website operators and retail sports wagering lounge operator for the portion of the IATs related to online gaming and the retail sports lounge. Pursuant to a provision contained within legislation enacted to address Atlantic City's fiscal matters commonly referred to as the payment in lieu of taxes (PILOT) law, these funds are to be used for the purposes of paying debt service on bonds issued by the City of Atlantic City prior to and after the date of the PILOT law. These provisions expire as of December 31, 2026. The Company recorded IAT expense of \$6,038 and \$7,652 during the years ended December 31, 2023 and 2022, respectively.

Loss Contingencies

There are times when nonrecurring events may occur that require management to consider whether an accrual for a loss contingency is appropriate. Accruals for loss contingencies typically relate to certain legal proceedings, customer and other claims, and litigation. The Company determines whether an accrual for a loss contingency is appropriate by assessing whether a loss is deemed probable and can be reasonably estimated. The Company analyzes its legal proceedings and other claims based on available information to assess potential liability. The Company develops its views on estimated losses in consultation with outside counsel handling its defense in these matters, which involves an analysis of potential results assuming a combination of litigation and settlement strategies. See Note 12.

Income Taxes

The Company is a disregarded entity for federal and state income tax purposes. The accompanying consolidated financial statements do not include a provision for income tax since any income or loss is included in the financial results of the Company's sole member, Tristate.

Advertising Expense

Advertising costs are expensed as incurred or the first time the advertising takes place. Advertising costs are included in general, administrative and other expenses in the consolidated statements of income and totaled \$7,353 and \$16,118 during the years ended December 31, 2023 and 2022, respectively.

Recently Adopted Accounting Pronouncements

In February 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update (ASU) No. 2016 02, Leases (Topic ASC 842), to increase transparency and comparability among organizations related to their leasing arrangements. ASU No. 2016 and certain other FASB issued ASUs introduce a comprehensive new

standard that amends and supersedes existing lease accounting guidance and is intended to increase transparency and comparability among organizations by recognizing right-of-use ("ROU") lease assets and lease liabilities in the balance sheet and requiring disclosure of key information about leasing arrangements. Under these requirements, lease expense will generally continue to be recognized in a manner similar to historical US GAAP. The Company adopted the new lease standard on January 1, 2022, using the modified retrospective approach introduced in ASU No. 2018-11, Leases (Topic 842): Targeted Improvements. Under this transition provision, results for reporting periods beginning on January 1, 2022, are presented under FASB Accounting Standards Codification ("ASC") 842, while prior period amounts continue to be reported and disclosed in accordance with the Company's historical accounting treatment under FASB ASC Topic 840, Leases.

The Company elected the "package of practical expedients" permitted under the transition guidance, which among other things, did not require reassessment of whether contracts entered into prior to adoption are or contain leases, and allowed carryforward of the historical lease classification for existing leases. In addition, the Company elected certain other available practical expedients and has elected certain accounting policies for new or amended leases post-FASB ASC 842 effective date.

The adoption of FASB ASC 842 resulted in the recording of ROU assets and lease liabilities related to the Company's operating leases of approximately \$794 and \$777, respectively, on January 1, 2022. The adoption of the new lease standard did not materially affect the balance sheets, and the related statements of income and cash flows and did not result in a material cumulative effect adjustment to the opening balance of member's deficit. See Note 8.

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments—Credit Loss (Topic 326): Measurement of Credit Losses on Financial Instruments, which replaces the current incurred loss impairment methodology for financial assets measured at amortized cost with a methodology that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information, including forecasted information, to develop credit loss estimates. This new update, as amended, is effective for interim and annual periods beginning after December 15, 2022. The adoption of this new update did not have an impact on the Company's financial position, results of operations, or cash flows.

NOTE 3 - ONLINE GAMING AND SPORTS WAGERING

The Company holds a sports wagering license and an internet gaming permit, both of which are issued by the DGE. The sports wagering license allows the Company to operate a retail sports wagering lounge located on its property and up to three individually branded websites offering online sports wagering. The internet gaming permit allows the Company to utilize up to five individually branded websites to offer internet gaming.

Online Gaming and Retail Sportsbook Services Agreement

On March 8, 2023, the Company entered into an Online Gaming and Retail Sportsbook Services Agreement with Seminole Hard Rock Digital, LLC ("SHRD") and HR Atlantic City, LLC ("HR Atlantic City"), a part-owner of Tristate, pursuant to which SHRD will (i) develop, market, operate, and brand online sportsbook games, online poker games and online casino games in New Jersey, and (ii) develop, market, operate and brand the Hard Rock Hotel & Casino sportsbook in Atlantic City. The Online Gaming and Retail Sportsbook Services Agreement became effective on January 1, 2023.

The Company receives a percentage share of the revenues generated by the online sportsbook games, online poker games, online casino games and the retail sportsbook, with a minimum annual revenue guarantee. The percentage share of revenues is received by the Company on a quarterly basis. If the annual percentage share of revenues is less than the minimum annual revenue guarantee, the difference is received by the Company no later than 135 days subsequent to December 31 each year. The percentage share of revenues earned by the Company is included within other revenue in the 2023 statements of income. In addition, the Company receives reimbursement for certain expenses incurred in connection with Online Gaming and Retail Sportsbook Services Agreement. Prior to January 1, 2023, the Company recorded all revenues associated with its online gaming and retail sportsbook operations within

casino revenue. The related expenses were included within casino and general, administrative and other costs and expenses in the 2022 statements of income.

Retail Sports Wagering Lounge

Prior to entering into the Online Gaming and Retail Sportsbook Services Agreement, the Company operated the Hard Rock Hotel & Casino sportsbook, its retail sports wagering lounge. The sportsbook offers a full variety of sports wagering options, including futures and live betting on events in progress.

Online Gaming and Online Sports Wagering

The Company currently utilizes three branded websites to offer internet gaming and sports wagering as follows:

www.hardrockbet.com (formerly www.hardrockcasino.com)

Pursuant to the Online Gaming and Retail Sportsbook Services Agreement, effective January 1, 2023, SHRD markets, operates and brands the online gaming site, *www.hardrockbet.com*. This website features sportsbook games, online poker games and online casino games. Patrons have the opportunity to participate in community jackpots and to be rewarded with both online and on-property incentives. Patrons also have the opportunity to participate in a variety of promotions. All participants must be 21 years of age or older and be physically located in the State of New Jersey to play. The Company receives a share of the revenues generated by the online sportsbook games, online poker games, and online casino games. The share of revenues received by the Company is included within other revenue in the 2023 statements of income. In addition, the Company receives reimbursement for certain expenses incurred in connection with Online Gaming and Retail Sportsbook Services Agreement. Such reimbursements are recorded as a reduction to the expenses incurred.

Prior to entering into the Online Gaming and Retail Sportsbook Services Agreement, the Company operated its online gaming website, *www.hardrockcasino.com*. The Company commenced operations utilizing this website in June 2018 and ceased operating the site effective December 31, 2022. The Company recorded all revenues associated with its online gaming operations within casino revenue. The related expenses were included within casino and general, administrative and other costs and expenses in the 2022 consolidated statements of income.

www.nj.bet365.com

The Company entered into an Online Gaming Operations Agreement with Hillside (New Jersey) LLC ("bet365") pursuant to which bet365 hosts, manages, operates, and supports the online gaming site, *www.nj.bet365.com*. This website commenced operations in August 2019 and features a variety of slot game options and sports betting. Patrons have the opportunity to participate in community jackpots and to be rewarded with online incentives, as well as, have the opportunity to participate in a variety of promotions. All participants must be 21 years of age or older and be physically located in the State of New Jersey to play. The Company receives royalty fees under its Online Gaming Operations Agreement with bet365. Such royalty fees are recognized when earned and are included within other revenue in the statements of income. In addition, the Company receives reimbursement for certain expenses incurred in connection with its Online Gaming Operations Agreement with bet365. Such reimbursements are recorded as a reduction to the expenses incurred.

www.nj.unibet.com

The Company entered into an Online Gaming Operations Agreement with Unibet Interactive Inc. ("Unibet") pursuant to which Unibet hosts, manages, operates, and supports the online gaming site, *www.nj.unibet.com*. This website commenced operations in May 2019 and features a variety of slot game options and sports betting. Patrons have the opportunity to participate in community jackpots and to be rewarded with online incentives, as well as, have the opportunity to participate in a variety of promotions. All participants must be 21 years of age or older and be physically located in the State of New Jersey to play. The Company receives royalty fees under its Online Gaming Operations Agreement with Unibet. Such royalty fees are recognized when earned and are included within other revenue in the statements of income. In addition, the Company receives reimbursement for certain expenses incurred in connection with its Online Gaming Operations Agreement with Unibet. Such reimbursements are recorded as a reduction to the

expenses incurred. Pursuant to the terms of the Online Gaming Operations Agreement with Unibet, Unibet provided the Company with notice of its intent to terminate the agreement at the conclusion of the initial term, which is on or about May 28, 2024.

NOTE 4 - RECEIVABLES AND PATRONS' CHECKS

Receivables and patrons' checks consist of the following:

	December 31,	
	2023	2022
Casino receivables, net of an allowance for doubtful		
accounts (\$17,120 in 2023 and \$14,281 in 2022)	\$ 15,088	\$ 11,323
Hotel receivables, net of an allowance for doubtful		
accounts (\$139 in 2023 and \$190 in 2022)	4,278	3,480
Due from related parties (see Note 3 and Note 11)	7,997	1,572
Online gaming receivables	2,336	2,978
Other	8,351	6,690
Receivables and patrons' checks, net	\$ 38,050	\$ 26,043

NOTE 5 - PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	Decem	ber 31,
	2023	2022
Land	\$ 31,600	\$ 31,600
Building and improvements	411,092	386,039
Furniture and equipment	200,093	183,497
Construction in progress	8,731	5,264
Total property and equipment	651,516	606,400
Less accumulated depreciation	(238,581)	(210,688)
Property and equipment, net	\$ 412,935	\$ 395,712

Depreciation expense was \$28,202 and \$33,337 during the years ended December 31, 2023 and 2022, respectively.

Construction in progress presented in the table above primarily relates to costs capitalized in connection with major improvements that have not yet been placed into service, and accordingly, such costs are not yet being depreciated.

NOTE 6 – OTHER ACCRUED EXPENSES

Other accrued expenses consist of the following:

	December 31,				
	2023		2023 2022		2022
Accrued payroll and related expenses	\$	23,452	\$	19,654	
Accrued interest		6,881		6,881	
Accrued insurance and legal reserves	6,188				
Accrued igaming expenses	- 3,				
Accrued expenses and other liabilities	6,937 6,9				
Other accrued expenses	\$	43,458	\$	46,030	

NOTE 7 – OTHER CURRENT LIABILITIES

Other current liabilities consist of the following:

	December 31,				
	2023		2023 202		2022
Casino-related liabilities	\$	19,336	\$	20,253	
Online gaming related liabilities		11,947		14,297	
Deferred revenue		12,584		15,172	
Due to related parties (see Note 11)		59,630		60,944	
Other		3,687		3,218	
Other current liabilities	\$	107,184	\$	113,884	

NOTE 8 – LEASES

The Company leases property and land from unrelated parties under operating lease agreements that have initial terms ranging from 2 to 15 years.

Operating lease cost is recognized on a straight-line basis over the lease term. Finance lease cost is recognized as a combination of the amortization expense for the ROU assets and interest expense for the outstanding lease liabilities, and results in a front-loaded expense pattern over the lease term.

The components of lease expense for the years ended December 31, 2023 and 2022 were as follows:

		Ended iber 31,
	2023	2022
Operating lease cost	\$ 476	\$ 378
Short-term lease cost	4,909	5,287
Total lease expense	\$ 5,385	\$ 5,665

Supplemental cash flow information related to leases is as follows:

		Year Decem		
			2022	
Cash paid for amounts included in measurement of lease liabilities: Operating cash outflows - payments on operating leases	\$	509	\$	381
Right-of-use assets obtained in exchange for new lease obligations: Operating leases	\$	312	\$	794

Supplemental balance sheet information related to leases is as follows:

Operating leases

	As of December 31,			1,
	2023 2022			022
Operating lease right-of-use assets	\$	257	\$	430
Operating lease liabilities, current		166		389
Operating lease liabilities, long-term		51		21
	\$	217	\$	410

The weighted average remaining lease term for operating leases was 1.25 years as of December 31, 2023. The weighted average discount rate for operating leases was 7.01% as of December 31, 2023.

Future undiscounted cash flows for each of the next five years and thereafter and reconciliation to the lease liabilities recognized on the balance sheet as of December 31, 2023 is as follows:

Year ending December 31,	
2024	\$ 175
2025	52
2026	-
2027	-
2028	-
Thereafter	 -
Total lease payments	\$ 227
Less imputed interest	 (10)
Total present value of lease liabilities	\$ 217

The Company is the lessor to certain retail companies for space with terms ranging from 3 to 8 years. All lessor leases were determined to be operating leases. Future undiscounted cash flows to be received on an annual basis as of December 31, 2023 is as follows:

Year ending December 31,	
2024	\$ 1,389
2025	1,382
2026	1,340
2027	1,293
2028	592
Thereafter	 23
Total minimum rental income	\$ 6,019

NOTE 9 – RELATED PARTY DEBT

Related party debt consisted of the following as of December 31, 2023 and 2022:

	December 31,			
	2023		2023 2022	
Loan Agreement - HRAC Lender	\$	445,977	\$	445,977
Promissory Notes - Tristate		77,400		77,400
Total debt, affiliates	\$	523,377	\$	523,377
Less: Current portion of long-term debt, affiliates		(523,377)		-
Long-term debt, affiliates	\$	-	\$	523,377

Loan Agreement

On August 30, 2017, the Company entered into a loan agreement (the "Loan Agreement") with Hard Rock Atlantic City Lender, LLC ("HRAC Lender"). HRAC Lender is an affiliate of certain members of Tristate. The Loan Agreement consists of a term loan in the principal amount of \$400,000 (the "Loan"). The Loan bears interest at an annual rate of 6% (the "Loan Rate"). On August 30, 2017, a noncash loan origination fee of \$8,000 (2% of the Loan) was charged by HRAC Lender and applied to the outstanding principal amount of the Loan per the terms of the Loan Agreement. The Loan is secured by a first priority lien on all of the Company's personal and real property. The Loan is guaranteed by Tristate.

The period which began on August 30, 2017 and ended on February 28, 2019 is defined as the "PIK Interest Period." During the PIK Interest Period, all interest was paid by the Company in kind by having such interest added to and automatically becoming a part of the principal amount of the Loan. During the PIK Interest Period, a total of \$37,977 of interest expense was paid in kind.

On July 13, 2022, the Company and HRAC Lender entered into a Third Loan Agreement Modification Agreement (the "Third Modification Agreement"). Under the terms of the Third Modification Agreement, the Company and HRAC Lender agreed to amend and restate the Loan Agreement's definition of maturity date from July 29, 2022 to May 1, 2024 (the "Maturity Date").

Interest on the outstanding principal balance of the Loan (including the loan origination fee and PIK Interest added to the outstanding principal amount of the Loan) shall be paid in cash by the Company on May 15 and October 15 of each year, at the Loan Rate. Amounts outstanding under the Loan and outstanding interest are due upon the Maturity Date. There is no penalty for prepayment of principal and outstanding interest.

In connection with the Loan Agreement, the Company incurred debt financing fees of \$8,099 (which include the loan origination fee). The debt financing fees were recorded in long-term debt, due to affiliates and were amortized through July 29, 2022, the original maturity date of the Loan Agreement. The Company recorded amortization of \$0 and \$949 during the years ended December 31, 2023 and 2022, respectively, and is included within interest expense in the statements of income.

The Company has made interest payments in accordance with the amended and restated Loan Agreement. Accrued interest related to the Loan Agreement was \$5,575 as of December 31, 2023 and 2022.

Promissory Notes - Tristate

During 2018, Tristate loaned the Company \$77,400 (the "Promissory Notes") to fund the payment of costs associated with the construction of the Hard Rock Hotel & Casino. The Promissory Notes bear interest at 8% per annum. Interest payments are due on May 15 and October 15 of each year. The Company has made interest payments in accordance with the amended and restated Promissory Notes. Accrued interest related to the Promissory Notes as of December 31, 2023 and 2022, was \$1,306. Amounts due under the Promissory Notes are subordinate and junior in right of payment to amounts due and outstanding under the Loan Agreement.

On July 13, 2022, Tristate and the Company agreed to amend and restate the Promissory Notes' maturity date from July 29, 2022 to the earlier of (i) May 1, 2024, and (ii) the date upon which any indebtedness is issued or incurred to refinance, refund, renew or replace all or any portion of the obligations under the Loan Agreement, as amended (such earlier date, the "Maturity Date").

The Company does not have sufficient capital on hand to repay the principal amounts under the Loan Agreement and Promissory Notes ("Related Party Debt") when due. However, the Company has various alternatives to obtain sufficient capital to repay the Related Party Debt including, raising additional equity investment, obtaining third-party financing, or extending the terms of the Related Party Debt.

NOTE 10 – OTHER LIABILITIES

Other liabilities consisted of the following:

December 31,			
2023		2022	
\$	-	\$	2,187
	5,733		6,191
\$	5,733	\$	8,378
	\$	2023 \$- 5,733	2023 \$ - \$ 5,733

NOTE 11 - RELATED PARTY TRANSACTIONS

The Company engages in certain transactions with affiliated entities. As disclosed in Note 9, the Company entered into the Loan Agreement with HRAC Lender and has outstanding Promissory Notes from Tristate.

An affiliate of certain of the owners of Tristate maintains a \$712 irrevocable letter of credit on behalf of the Company in connection with owner-controlled insurance related to the construction of the Hard Rock Hotel & Casino. The letter of credit expires on August 18, 2024.

Hotel & Casino Management Agreement

The Company and HR Atlantic City entered into a Hotel & Casino Management Agreement dated as of September 27, 2017 (the "Management Agreement"). Pursuant to the Management Agreement, HR Atlantic City manages, operates and promotes the business, operations, services, marketing and sales of the property for the benefit of the

Company. HR Atlantic City manages certain facilities at the property which include, in part, a Hard Rock branded hotel, a Hard Rock branded casino, certain food and beverage facilities that are not leased or licensed to third parties, meeting, parking, conference and banquet facilities, a Rock Shop retail store and a Hard Rock Live entertainment venue (collectively, the "Managed Facilities"). Under the Management Agreement, HR Atlantic City is entitled to receive 2% of gross revenue of the Managed Facilities (the "Management Fee"), as well as an incentive management fee, which is calculated based upon a percentage of achieved earnings before interest expense, income taxes, depreciation, amortization, and management fees ("EBITDAM"), as defined in the Management Agreement.

On March 9, 2023, the Company and HR Atlantic City entered into a Second Amendment to the Management Agreement (the "Second Amendment") which, among other things, updated the term of the Management Agreement and the calculation of management fees.

Pursuant to the Second Amendment, gross revenues derived from Hard Rock branded online gaming and non-managed retail sportsbook activities are excluded from the Management Fee and the calculation of the incentive management fee was revised.

Further, the initial term of the Management Agreement was extended so that it expires at midnight on October 13, 2033, unless sooner terminated or extended ("Term"). The Term may be extended by HR Atlantic City for one successive but independent term of ten years commencing on the day immediately following the expiration of the initial Term ("Extension Term") so long as the investors have received an average return on investment equal to or exceeding 10% per year ("Preferred Return") as of the expiration date of the initial Term.

Amounts due to HR Atlantic City were \$57,975 and \$59,596 as of December 31, 2023 and 2022, respectively, and primarily relate to management fees. These amounts are included in other current liabilities in the accompanying consolidated balance sheets.

In addition, the Company incurs expenses with other affiliated entities, principally related to the Company's hotel room reservation center and other support services. The Company recognized \$5,234 and \$6,151 of expense associated with such services during the years ended December 31, 2023 and 2022, respectively. Amounts due to such affiliates were \$1,469 and \$1,348 as of December 31, 2023 and 2022, respectively, in the accompanying balance sheets.

Online Gaming and Retail Sportsbook Services Agreement

On March 8, 2023, the Company entered into an Online Gaming and Retail Sportsbook Services Agreement with SHRD and HR Atlantic City. See Note 3.

Rocktane Gas & Wash Lease Agreement

The Company leases Rocktane Gas & Wash, a fuel, convenience store and car wash facility to AC Gas Station LLC, a subsidiary of Tristate. The lease expires on June 27, 2028 and may be renewed for one ten-year period. The Company receives rental income based on a percentage of Rocktane Gas & Wash's gross sales, as defined in the lease. Rental income was \$423 and \$490 during the years ended December 31, 2023 and 2022, respectively, and is included in other revenue in the consolidated statements of income.

Other Related Party Transactions

The Company engaged in various related party transactions to provide miscellaneous services to its patrons. The Company incurred expenses related to these services totaling \$2,962 and \$3,118 during the years ended December 31, 2023 and 2022, respectively. Such expenses are included in charges from affiliates – other in the accompanying consolidated statements of income.

NOTE 12 - COMMITMENTS AND CONTINGENCIES

New Jersey PILOT Law

On May 27, 2016, New Jersey enacted the Casino Property Tax Stabilization Act (the "PILOT Law") which: (i) exempted Atlantic City casino gaming properties from ad valorem property taxation in exchange for an agreement to make annual payment in lieu of tax payments ("PILOT Payments") to the City of Atlantic City, (ii) made certain changes to the New Jersey Tourism District Law and (iii) redirected certain IAT payments to assist in the stabilization of the City of Atlantic City's finances. Under the PILOT Law, commencing in 2017 and for a period of ten (10) years, each Atlantic City casino gaming property (as defined in the PILOT Law) is required to pay its pro rated share of an aggregate amount of PILOT Payments based on an equal weighted formula that includes the following criteria: the gross gaming revenues ("GGR") of the casino, the total number of hotel guest rooms and the geographic footprint of the real property owned by each casino gaming property. Commencing in 2018 and for each year thereafter, the aggregate amount of PILOT Payments owed will be determined based on a sliding scale of Atlantic City casino industry GGR from the applicable prior year, subject to certain adjustments. The aggregate amount of PILOT Payments out of Atlantic City by Atlantic City casino gaming properties for calendar years 2023 and 2022 was \$112.2 million and \$110 million, respectively. The Company recognized \$11,409 and \$9,438 of expense during the years ended December 31, 2023 and 2022, respectively, representing its proportionate share of the 2023 and 2022 PILOT Payments.

On December 21, 2021, the PILOT Law was amended (the "Amendment"). The Amendment made a number of changes to the calculation and distribution of PILOT Payments owed by casino properties for calendar years 2022 through 2026.

Two lawsuits were filed challenging the legality of the Amendment in New Jersey Superior Court, Atlantic County, Law Division (the "Court").

In the first lawsuit, Atlantic County and several municipalities (the "County") filed a lawsuit against the State of New Jersey alleging that the Amendment violated a consent order between the parties dated June 18, 2018. On February 25, 2022, the Court awarded the County certain monetary damages. The State is appealing the award. This decision had no impact on the Company.

In the second lawsuit, a group of taxpayers challenged the original PILOT Law and the Amendment as an unconstitutional exercise of legislative power. On August 29, 2022, the Court upheld the original PILOT Law, but found the Amendment unconstitutional (the "August 2022 Order"). The State of New Jersey filed a Motion for a Stay of the Court's August 2022 Order and on October 14, 2022, the Court granted such relief for a period of ninety days. The State of New Jersey has appealed the August 2022 Order.

The Company continues to monitor the status of the PILOT Law and the Amendment. If the State of New Jersey is unsuccessful in its appeal of the August 2022 Order, the Atlantic City casino industry will be adversely impacted.

Settlement Agreement – Property Tax Appeals and PILOT Law

On December 28, 2018, the Company and the City of Atlantic City (the "City"), by and through the Deputy Commissioner-Department of Community Affairs, entered into an agreement to settle the Company's 2017 and 2018 property tax appeals (the "Settlement Agreement"). Pursuant to the terms of the Settlement Agreement: (1) the Company's 2017 assessed valuation was reduced to \$80,000; (2) the Company's assessed valuation for the period from January 1, 2018 through and including June 30, 2018 was \$224,681; (3) the Company agreed to participate in the PILOT Law for the period July 1, 2018 through and including December 31, 2018, and (4) on an annual basis, the Company agreed to participate in the PILOT Law for tax years 2019 through 2026.

As a result of the reduced 2017 assessed valuation, the Company received a refund from the City in the amount of \$4,950 (the "Refund Payment"). The Refund Payment was paid to the Company by the City in four equal annual installments in the amount of \$1,237, each payment due on or before June 30 commencing June 30, 2019. The present

value of the Refund Payment was recorded as a reduction to the carrying value of property and equipment and was estimated to be \$4,297. The Company received the first \$1,237 installment of the Refund Payment in July 2019. The second and third \$1,237 installments of the Refund Payment were received on June 30, 2020 and 2021, respectively. The final \$1,237 installment of the Refund Payment was received on June 28, 2022.

Settlement Agreement

On January 17, 2020, the Company entered into a Settlement Agreement with two of its tenants (the "Tenants") to terminate the lease agreements between the Company and each of the Tenants and to settle all pending disputes between the parties. Pursuant to the Settlement Agreement, the Company must pay \$13,000, without interest, in thirteen equal installments (the "Settlement Amount"). The first installment of \$1,000 was paid on March 17, 2020, in accordance with the terms of the Settlement Agreement. The second through fifth \$1,000 installments were each paid in accordance with the Settlement Agreement. The remaining eight payments are due annually on January 1, 2025, through and including January 1, 2032. The present value of the Settlement Amount was estimated to be \$8,400 and was recorded during the year ended December 31, 2019. The remaining balance of the Settlement Amount as of December 31, 2023, is included within other current liabilities and other liabilities in the consolidated balance sheets.

Legal Matters

The Company is party from time to time in legal actions that arise in the normal course of business. In the opinion of management, the ultimate outcome of such legal actions is not expected to have a material effect on the results of operations or the financial position of the Company.

NOTE 13 – EMPLOYEE BENEFIT PLANS

Defined Contribution Plan

The Company has a retirement savings plan under Section 401(k) of the Internal Revenue Code covering certain of its nonunion employees. The plan allows eligible employees to defer up to the lesser of the Internal Revenue Code prescribed maximum amount or 100% of their income on a pretax basis through contributions to the plan. The Company recognized expense of \$1,748 and \$1,470 for the years ended December 31, 2023 and 2022, respectively, related to the 401(k) plan. Such amounts are included in general, administrative and other costs in the statements of income. On April 5, 2023, the Company's retirement savings plan merged into Seminole Hard Rock Entertainment, Inc.'s Hard Rock FutureCare 401(k) plan, and the Company became a participating employer in the Hard Rock FutureCare 401(k) plan.

Multiemployer Pension Plans

The Company participates in the multiemployer Adjustable Plan of the Unite Here National Retirement Fund, EIN 82-0994119/002 (the "Plan"). Per the latest available actuarial report dated January 1, 2022, the Plan was at least 80% funded. The Plan covers approximately 1,200 hotel, food and beverage, and other employees, who participate in a collective bargaining agreement with the Unite Here Local 54 union, which is effective through May 31, 2026. The contributions to the Plan were \$1,680 and \$1,569 during the years ended December 31, 2023 and 2022, respectively, which are reflected in the accompanying consolidated statements of income.

The risks of participating in a multiemployer plan are different from a single-employer plans in the following aspects:

- Assets contributed to the multiemployer plan by one employer may be used to provide benefits to employees of other participating employers.
- If a participating employer ceases to contribute to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers.

• If the Company were to withdraw from the Plan, it may be obligated to contribute its share of any unfunded liability for vested benefits as of the last day of the plan year preceding the withdrawal.

The Company also participates in other multiemployer pension plans. The contributions to these plans were \$582 and \$523 during the years ended December 31, 2023 and 2022, respectively, which are reflected in the accompanying consolidated statements of income.

NOTE 14 – MEMBER DISTRIBUTION

During the year ended December 31, 2022, the Company paid a distribution to Tristate totaling \$36,322. There were no member distributions during the year ended December 31, 2023.

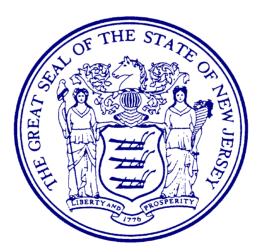
NOTE 15 - SUBSEQUENT EVENTS

There were no subsequent events that would require adjustments to or disclosures in the consolidated financial statements. The Company has evaluated subsequent events through April 1, 2024, the date these consolidated financial statements were issued.

HARD ROCK HOTEL & CASINO ANNUAL FILINGS

FOR THE YEAR ENDED DECEMBER 31, 2023

SUBMITTED TO THE DIVISION OF GAMING ENFORCEMENT OF THE STATE OF NEW JERSEY



OFFICE OF FINANCIAL INVESTIGATIONS REPORTING MANUAL

HARD ROCK HOTEL & CASINO ANNUAL STATEMENT OF SLOT MACHINE, TABLE GAME & OTHER GAMES WIN FOR THE YEAR ENDED DECEMBER 31, 2023

		Authorized			Win (Loss)				
Line	Type of Game	Units	Win or (Loss)	Drop/Handle	Percentage				
(a)	(b)	(c)	(d)	(e)	(f)				
	Table and Other Games:								
1	Blackjack	46	\$ 34,888,314	\$ 329,492,060	10.6%				
2	Craps	8	12,357,033	77,608,817	15.9%				
3	Roulette	15	20,773,540	100,229,096	20.7%				
4	Big Six	0	0	0	0.0%				
5	Baccarat	0	0	0	0.0%				
6	Minibaccarat	25	54,271,703	348,306,341	15.6%				
7	Other Games - (DGE-301B)	37	28,720,586	124,300,243	23.1%				
8	Subtotal - Table and Other Games	130	\$ 151,011,176	\$ 979,936,557	15.4%				
9	Poker								
10	Total - Table and Other Games	130	\$ 151,011,176						

CASINO WIN

	Slot Machines:				
11	\$.01 and .02 Slot Machines	1,308	\$ 125,372,627	\$1,134,363,962	11.1%
12	\$.05 Slot Machines	14	2,129,910	20,668,534	10.3%
13	\$.25 Slot Machines	120	13,162,130	133,766,402	9.8%
14	\$.50 Slot Machines	1	(338)	900,971	0.0%
15	\$ 1.00 Slot Machines	106	17,863,233	184,883,011	9.7%
16	\$ 5.00 Slot Machines	22	4,036,554	41,538,660	9.7%
17	\$ 25.00 Slot Machines	1	263,639	3,487,450	7.6%
18	\$100.00 Slot Machines	2	619,629	14,608,100	4.2%
19	Multi-denominational Slot Machines	782	194,856,156	2,234,655,904	8.7%
20	Other Slot Machines	5	3,129,192	76,728,675	4.1%
21	Total - Slot Machines	2,361	\$ 361,432,732	\$3,845,601,669	9.4%
22	Total Casino Win		\$ 512,443,908		

HARD ROCK HOTEL & CASINO DETAIL SCHEDULE OF OTHER GAMES FOR THE YEAR ENDED DECEMBER 31, 2023

	_	Authorized		_	Win or (Loss)
Line	Type of Game	Units	Win or (Loss)	Drop	Percentage
(a)	(b)	(c)	(d)	(e)	(f)
1	Red Dog				
2	Sic Bo				
3	Pai Gow Poker				
4	Pai Gow				
7	Keno				
8	Caribbean Stud Poker				
9	Let it Ride Poker				
12	Three Card Poker	8	6,013,724	18,733,418	32.1%
16	Casino War				
18	Spanish 21	6	3,151,005	17,439,427	18.1%
30	Double Attack Blackjack				
33	Four Card Poker	4	2,048,600	8,137,479	25.2%
39	Texas Hold 'Em Bonus Poker				
41	Flop Poker				
43	Ultimate Texas Hold 'Em	4	4,570,365	22,587,619	20.2%
44	Asia Poker				
45	Winner's Pot Poker				
47	Mississippi Stud	3	1,709,318	6,316,236	27.1%
48	Mini-Tex 3 Card Hold'Em			, , ,	
49	Supreme Pai Gow				
50	Triple Attack Blackjack				
51	High Roll Dice				
52	Boston 7 Stud Poker				
53	Electronic Table Games				
54	5 Card Hi-Lo				
55	Lunar Poker				
56	Hold'Em 3 Bonus				
57	Switch Hands Blackjack				
58	Criss Cross Poker	4	4,781,449	17,748,033	26.9%
59	High Card Flush	2	1,519,435	6,183,944	24.6%
60	Skill Based Games		_,, _, _,		
61	Heads Up Hold'Em				
62	Double Draw Poker			1	
63	Pack's Poker			1	
64	Tournament -Table & Other Games				
65	Football Kings				
66	Pontoon 21				
67	Cashless Craps				
68	Face Pai Gow	4	3,952,916	18,820,492	
69	Pai Gow Tiles	2	973,774	8,333,595	11.7%
09	Total	37	\$ 28,720,586	\$ 124,300,243	23.1%

HARD ROCK HOTEL & CASINO ANNUAL SCHEDULE OF RECEIVABLES AND PATRONS' CHECKS

FOR THE YEAR ENDED DECEMBER 31, 2023

(UNAUDITED)

(\$ IN THOUSANDS)

ACCOUNTS RECEIVABLE BALANCES					
Line	Description	Account Balance	Allowance	Accounts Receivable (Net of Allowance)	
_	*			``````	
(a)	(b)	(c)	(d)	(e)	
	Patrons' Checks:				
1	Undeposited Patrons' Checks	\$14,380			
2	Returned Patrons' Checks	17,828			
3	Total Patrons' Checks	32,208	\$17,120	\$15,088	
4	Hotel Receivables	4,417	139	4,278	
	Other Receivables:				
5	Receivables Due from Officers and Employees.	-			
6	Receivables Due from Affiliates	7,997			
7	Other Accounts and Notes Receivables	10,687			
8	Total Other Receivables	18,684		18,684	
9	Totals (Form DGE-205)	\$55,309	\$17,259	\$38,050	

UNDEPOSITED PATRONS' CHECKS ACTIVITY				
Line	Description	Amount		
(f)	(g)	(h)		
10	Beginning Balance (January 1)	\$10,885		
11	Counter Checks Issued	394,963		
12	Checks Redeemed Prior to Deposit	(322,007)		
13	Checks Collected Through Deposits	(69,461)		
14	Checks Transferred to Returned Checks			
15	Other Adjustments			
16	Ending Balance	\$14,380		
17	"Hold" Checks Included in Balance on Line 16			
18	Provision for Uncollectible Patrons' Checks	\$3,999		
19	Provision as a Percent of Counter Checks Issued	1.0%		

HARD ROCK HOTEL & CASINO ANNUAL EMPLOYMENT AND PAYROLL REPORT

AT DECEMBER 31, 2023

(\$ IN THOUSANDS)

		Number of	Salaries and Wages		
Line	Department	Employees	Other Employees	Officers & Owners	Totals
(a)	(b)	(c)	(d)	(e)	(f)
	CASINO:				
1	Table and Other Games	585			
2	Slot Machines	80			
3	Administration	95			
4	Casino Accounting	12			
5	Simulcasting	0			
6	Other	38			
7	Total - Casino	810	\$23,291		\$23,291
8	ROOMS	417	14,700		14,700
9	FOOD AND BEVERAGE	1,049	29,511		29,511
10	GUEST ENTERTAINMENT	502	7,289		7,289
11	MARKETING	147	8,954		8,954
12	OPERATION AND MAINTENANCE	210	11,228		11,228
	ADMINISTRATIVE AND GENERAL:				
13	Executive Office	20	3,641	1,104	4,745
14	Accounting and Auditing	34	2,091		2,091
15	Security	221	7,331		7,331
16	Other Administrative and General	83	5,414		5,414
	OTHER OPERATED DEPARTMENTS:				
17					0
18	Other Retail	24	604		604
19					0
20					0
21					0
22					0
23	TOTALS - ALL DEPARTMENTS	3,517	\$114,054	\$1,104	\$115,158