BORGATA HOTEL CASINO & SPA QUARTERLY REPORT

FOR THE QUARTER ENDED DECEMBER 31, 2024

SUBMITTED TO THE DIVISION OF GAMING ENFORCEMENT OF THE STATE OF NEW JERSEY



OFFICE OF FINANCIAL INVESTIGATIONS REPORTING MANUAL

BORGATA HOTEL CASINO & SPA BALANCE SHEETS

AS OF DECEMBER 31, 2024 AND 2023

(UNAUDITED) (\$ IN THOUSANDS)

Line	Description	Notes	2024	2023
(a)	(b)		(c)	(d)
	ASSETS:			
	Current Assets:			
1	Cash and Cash Equivalents	2	\$56,432	\$64,840
2	Short-Term Investments		0	0
	Receivables and Patrons' Checks (Net of Allowance for			
3	Doubtful Accounts - 2024, \$14,151; 2023, \$16,526)	3	32,646	39,221
4	Inventories		5,501	5,624
5	Other Current Assets	4	6,170	5,213
6	Total Current Assets		100,749	114,898
7	Investments, Advances, and Receivables	2	750	740
8	Property and Equipment - Gross	5	367,839	303,975
9	Less: Accumulated Depreciation and Amortization		(125,457)	(113,595)
10	Property and Equipment - Net	5	242,382	190,380
11	Other Assets	6	1,902,695	1,941,746
12	Total Assets		\$2,246,576	\$2,247,764
	LIABILITIES AND EQUITY:			
	Current Liabilities:			
13	Accounts Payable		\$15,601	\$20,022
14	Notes Payable		0	0
	Current Portion of Long-Term Debt:			
15	Due to Affiliates		0	0
16	External		0	0
17	Income Taxes Payable and Accrued		0	0
18	Other Accrued Expenses	7	76,175	67,928
19	Other Current Liabilities	8	24,649	17,411
20	Total Current Liabilities		116,425	105,361
	Long-Term Debt:			
21	Due to Affiliates		0	0
22	External		0	0
23	Deferred Credits		0	0
24	Other Liabilities	9	1,602,618	1,597,044
25	Commitments and Contingencies		0	0
26	Total Liabilities		1,719,043	1,702,405
27	Stockholders', Partners', or Proprietor's Equity		527,533	545,359
28	Total Liabilities and Equity		\$2,246,576	\$2,247,764

The accompanying notes are an integral part of the financial statements.

Valid comparisons cannot be made without using information contained in the notes.

BORGATA HOTEL CASINO & SPA STATEMENTS OF INCOME

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2024 AND 2023

(UNAUDITED)

(\$ IN THOUSANDS)

Line	Description	Notes	2024	2023
(a)	(b)		(c)	(d)
	Revenue:			
1	Casino		\$435,083	\$433,470
2	Rooms	2	132,875	136,217
3	Food and Beverage	. 2	146,959	150,383
4	Other	. 10	68,020	65,590
5	Net Revenue		782,937	785,660
	Costs and Expenses:			
6	Casino	. 2	179,955	166,497
7	Rooms, Food and Beverage	2	177,781	171,939
8	General, Administrative and Other	2	216,621	221,122
9	Total Costs and Expenses		574,357	559,558
10	Gross Operating Profit		208,580	226,102
11	Depreciation and Amortization	. 5	27,708	26,001
	Charges from Affiliates Other than Interest:			
12	Management Fees		0	0
13	Other		0	0
14	Income (Loss) from Operations		180,872	200,101
	Other Income (Expenses):			
15	Interest Expense - Affiliates		0	0
16	Interest Expense - External		(8,184)	(5,701)
17	CRDA Related Income (Expense) - Net	2	(9,226)	(9,120)
18	Nonoperating Income (Expense) - Net	2	(138,934)	(138,920)
19	Total Other Income (Expenses)		(156,344)	(153,741)
20	Income (Loss) Before Taxes		24,528	46,360
21	Provision (Credit) for Income Taxes	. 2	2,965	5,293
22	Net Income (Loss)		\$21,563	\$41,067

BORGATA HOTEL CASINO & SPA STATEMENTS OF INCOME

FOR THE THREE MONTHS ENDED DECEMBER 31, 2024 AND 2023

(UNAUDITED) (\$ IN THOUSANDS)

Line	Description	Notes	2024	2023
(a)	(b)		(c)	(d)
	Revenue:			
1	Casino	. 2	\$104,162	\$100,739
2	Rooms	2	30,001	31,005
3	Food and Beverage	. 2	36,571	38,493
4	Other	. 10	19,291	20,168
5	Net Revenue		190,025	190,405
	Costs and Expenses:			
6	Casino	. 2	45,797	42,493
7	Rooms, Food and Beverage		42,911	43,670
8	General, Administrative and Other	2	59,240	56,280
9	Total Costs and Expenses		147,948	142,443
10	Gross Operating Profit		42,077	47,962
11	Depreciation and Amortization		7,165	6,715
	Charges from Affiliates Other than Interest:			
12	Management Fees		0	0
13	Other		0	0
14	Income (Loss) from Operations		34,912	41,247
	Other Income (Expenses):			
15	Interest Expense - Affiliates		0	0
16	Interest Expense - External		(1,596)	(1,721)
17	CRDA Related Income (Expense) - Net	2	(2,171)	(2,091)
18	Nonoperating Income (Expense) - Net	. 2	(34,734)	(34,731)
19	Total Other Income (Expenses)		(38,501)	(38,543)
20	Income (Loss) Before Taxes		(3,589)	2,704
21	Provision (Credit) for Income Taxes	2	(346)	(395)
22	Net Income (Loss)		(\$3,243)	\$3,099

BORGATA HOTEL CASINO & SPA STATEMENTS OF CHANGES IN PARTNERS', PROPRIETOR'S OR MEMBERS' EQUITY

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2023 AND THE TWELVE MONTHS ENDED DECEMBER 31, 2024

Line (a)	Description (b)	Notes	Contributed Capital (c)	Accumulated Earnings (Deficit) (d)	 	Total Equity (Deficit) (f)
1	Balance, December 31, 2022		\$470,288	\$65,627	\$0	\$535,915
-			\$170,200	\$00,027	\$ \$	\$555,515
2	Net Income (Loss) - 2023			41,067		41,067
3	Capital Contributions			,		0
4	Capital Withdrawals					0
5	Partnership Distributions		(32,860)			(32,860)
6	Prior Period Adjustments					0
7	Deemed Contributions	2	1,237			1,237
8						0
9						0
10	Balance, December 31, 2023		438,665	106,694	0	545,359
11	Net Income (Loss) - 2024			21,563		21,563
12	Capital Contributions			,		0
13	Capital Withdrawals					0
14	Partnership Distributions		(40,719)			(40,719)
15	Prior Period Adjustments					0
16	Deemed Contributions	2	1,330			1,330
17						0
18						0
19	Balance, December 31, 2024		\$399,276	\$128,257	\$0	\$527,533

(UNAUDITED) (\$ IN THOUSANDS)

BORGATA HOTEL CASINO & SPA STATEMENTS OF CASH FLOWS

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2024 AND 2023

(UNAUDITED) (\$ IN THOUSANDS)

Line	Description	Notes	2024	2023
(a)	(b)		(c)	(d)
1	CASH PROVIDED (USED) BY OPERATING ACTIVITIES		\$94,191	\$94,443
	CASH FLOWS FROM INVESTING ACTIVITIES:			
2	Purchase of Short-Term Investments		0	0
3	Proceeds from the Sale of Short-Term Investments		0	0
4	Cash Outflows for Property and Equipment	. 5	(56,180)	(50,759)
5	Proceeds from Disposition of Property and Equipment	. 2,5	71	64
6	CRDA Obligations		0	0
7	Other Investments, Loans and Advances made		0	0
8	Proceeds from Other Investments, Loans, and Advances		0	0
9	Cash Outflows to Acquire Business Entities	•	0	0
10				
11				
12	Net Cash Provided (Used) By Investing Activities		(56,109)	(50,695)
	CASH FLOWS FROM FINANCING ACTIVITIES:			
13	Proceeds from Short-Term Debt		0	0
14	Payments to Settle Short-Term Debt		0	0
15	Proceeds from Long-Term Debt		0	0
16	Costs of Issuing Debt	•	0	0
17	Payments to Settle Long-Term Debt		0	0
18	Cash Proceeds from Issuing Stock or Capital Contributions		0	0
19	Purchases of Treasury Stock		0	0
20	Payments of Dividends or Capital Withdrawals	•	0	0
21	Distributions to Parent		(40,719)	(32,860)
	Finance Leases		(5,771)	(8,818)
23	Net Cash Provided (Used) By Financing Activities		(46,490)	(41,678)
24	Net Increase (Decrease) in Cash and Cash Equivalents		(8,408)	2,070
25	Cash and Cash Equivalents at Beginning of Period		64,840	62,770
26	Cash and Cash Equivalents at End of Period		\$56,432	\$64,840

	CASH PAID DURING PERIOD FOR:		
27	Interest (Net of Amount Capitalized)	\$6,206	\$529
28	Income Taxes	\$0	\$0

The accompanying notes are an integral part of the financial statements.

Valid comparisons cannot be made without using information contained in the notes.

BORGATA HOTEL CASINO & SPA STATEMENTS OF CASH FLOWS

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2024 AND 2023

(UNAUDITED)

(\$ IN THOUSANDS)

Line	Description	Notes	2024	2023
(a)	(b)		(c)	(d)
	CASH FLOWS FROM OPERATING ACTIVITIES:			
29	Net Income (Loss)		\$21,563	\$41,067
30	Depreciation and Amortization of Property and Equipment	5	27,242	25,797
31	Amortization of Other Assets		466	204
32	Amortization of Debt Discount or Premium		0	0
33	Deferred Income Taxes - Current		0	0
34	Deferred Income Taxes - Noncurrent	2	2,965	5,293
35	(Gain) Loss on Disposition of Property and Equipment		420	2,173
36	(Gain) Loss on CRDA-Related Obligations		0	0
37	(Gain) Loss from Other Investment Activities		0	0
38	(Increase) Decrease in Receivables and Patrons' Checks		4,241	(5,151)
39	(Increase) Decrease in Inventories		123	(789)
40	(Increase) Decrease in Other Current Assets		(957)	222
41	(Increase) Decrease in Other Assets		(264)	(1,127)
42	Increase (Decrease) in Accounts Payable		(4,573)	8,745
43	Increase (Decrease) in Other Current Liabilities		8,193	(11,477)
44	Increase (Decrease) in Other Liabilities		(8,773)	(13,853)
	Amortization of Operating Leases		39,860	39,315
	Other		3,685	4,024
47	Net Cash Provided (Used) By Operating Activities		\$94,191	\$94,443
	SUPPLEMENTAL DISCLOSURE OF CASH FLO	OW INI	FORMATION	
	ACQUISITION OF PROPERTY AND EQUIPMENT:			
48	Additions to Property and Equipment	5	(\$79,153)	(\$50,759)
49	Less: Capital Lease Obligations Incurred		22,973	0
50	Cash Outflows for Property and Equipment		(\$56,180)	(\$50,759)
	ACQUISITION OF BUSINESS ENTITIES:			
51	Property and Equipment Acquired			
52	Goodwill Acquired.			
53	Other Assets Acquired - net			
54	Long-Term Debt Assumed	Lauran and the second s		
55	Issuance of Stock or Capital Invested			
	Cash Outflows to Acquire Business Entities]	\$0	\$0
	STOCK ISSUED OR CAPITAL CONTRIBUTIONS:		+ 5	÷ *
57	Total Issuances of Stock or Capital Contributions		\$0	\$0
57 58	Less: Issuances to Settle Long-Term Debt		<u> </u>	<u> </u>
50 59	Consideration in Acquisition of Business Entities		0	0
<u> </u>	Cash Proceeds from Issuing Stock or Capital Contributions		\$0	\$0
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BORGATA HOTEL CASINO & SPA SCHEDULE OF PROMOTIONAL EXPENSES AND ALLOWANCES

FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2024 (UNAUDITED)

(\$ IN THOUSANDS)

		Promotional	Allowances	Promotiona	al Expenses
		Number of	Dollar	Number of	Dollar
Line	Description	Recipients	Amount	Recipients	Amount
(a)	(b)	(c)	(d)	(e)	(f)
1	Rooms	512,491	94,866	0	\$0
2	Food	1,813,327	48,525	267,928	2,679
3	Beverage	8,118,848	26,386	0	0
4	Travel	0	0	28,084	7,021
5	Bus Program Cash	0	0	0	0
6	Promotional Gaming Credits	4,920,996	123,025	0	0
7	Complimentary Cash Gifts	420,325	10,508	0	0
8	Entertainment	62,132	2,485	3,699	370
9	Retail & Non-Cash Gifts	256,845	12,842	50,266	12,567
10	Parking	944,884	5,669	928,555	3,699
11	Other	769,683	6,679	163,044	1,556
12	Total	17,819,529	\$330,985	1,441,576	\$27,892

FOR THE THREE MONTHS ENDED DECEMBER 31, 2024

		Promotional	Allowances	Promotiona	al Expenses
Line	Description	Number of Recipients	Dollar Amount	Number of Recipients	Dollar Amount
-		<i>.</i>	(d)		
(a)	(b)	(c)		(e)	(f)
1	Rooms	120,807	21,274	0	\$0
2	Food	446,193	11,941	78,556	785
3	Beverage	1,992,417	6,475	0	0
4	Travel	0	0	7,948	1,987
5	Bus Program Cash	0	0	0	0
6	Promotional Gaming Credits	1,093,198	27,330	0	0
7	Complimentary Cash Gifts	87,936	2,198	0	0
8	Entertainment	29,001	1,160	371	37
9	Retail & Non-Cash Gifts	71,250	3,562	13,846	3,462
10	Parking	1,475	1,642	256,620	1,011
11	Other	192,826	1,720	34,252	465
12	Total	4,035,103	\$77,302	391,593	\$7,747

*No item in this category (Other) exceeds 5%.

BORGATA HOTEL CASINO & SPA STATEMENT OF CONFORMITY, ACCURACY, AND COMPLIANCE

FOR THE QUARTER ENDED DECEMBER 31, 2024

- 1. I have examined this Quarterly Report.
- 2. All the information contained in this Quarterly Report has been prepared in conformity with the Division's Quarterly Report Instructions and Uniform Chart of Accounts.
- 3. To the best of my knowledge and belief, the information contained in this report is accurate.
- 4. To the best of my knowledge and belief, except for the deficiencies noted below, the licensee submitting this Quarterly Report has remained in compliance with the financial stability regulations contained in N.J.S.A. 5:12-84a(1)-(5) during the quarter.

2/28/2025 Date

Chris Rynkiewicz

VP & CFO Title

8526-11

License Number

On Behalf of:

BORGATA HOTEL CASINO & SPA Casino Licensee Marina District Development Company, LLC



An MGM Resorts Luxury Destination

(A Wholly-Owned Subsidiary of Marina District Development Holding Co., LLC)

Notes to Financial Statements (Unaudited)

NOTE 1. ORGANIZATION AND BASIS OF PRESENTATION

Marina District Development Company, LLC ("MDDC" or the "Company"), is a New Jersey limited liability company and Marina District Development Holding Company ("MDDHC") is the sole member of MDDC. MDDHC is a wholly owned subsidiary of MGM Resorts International ("MGM Resorts").

MDDC was incorporated in July 1998 and has been operating since July 2003. The Company owns and operates Borgata Hotel Casino and Spa, including MGM Tower at Borgata (collectively, "Borgata"), an integrated casino, hotel and entertainment resort located at Renaissance Pointe in Atlantic City, New Jersey.

These financial statements have been prepared in conformity with the New Jersey Division of Gaming Enforcement regulations.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES

Management's use of estimates

US GAAP requires the Company's management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Fair value measurements

Fair value measurements affect the Company's accounting for and impairment assessments of its long-lived assets and intangible asset. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and is measured according to a hierarchy that includes: Level 1 inputs, such as quoted prices in an active market; Level 2 inputs, which are quoted prices for identical or comparable instruments or pricing using observable market data; or Level 3 inputs, which are unobservable inputs.

Cash and cash equivalents

Cash and cash equivalents consist of cash on hand and cash in the bank.

Accounts receivable and credit risk

Financial instruments that potentially subject the Company to concentrations of credit risk consist primarily of casino receivables. Markers are issued by the Company to the customer in exchange for gaming chips at the casino as permitted by the regulations of the NJ Division of Gaming Enforcement. The Company issues credit to approved casino customers following background checks and investigations of creditworthiness. At December 31, 2024 and 2023, approximately 72% and 76%, respectively, of the Company's gross accounts receivable related to casino receivables.

Accounts receivable are typically non-interest bearing and are initially recorded at cost. Accounts are written off when management deems the account to be uncollectible. Recoveries of accounts previously written off are recorded when received. An estimated loss reserve is maintained to reduce the Company's receivables to their net carrying amount, which approximates fair value. The loss reserve is estimated based on both a specific review of customer accounts as well as historical collection experience and current and expected future economic and business conditions. Management believes that as of December 31, 2024, no significant concentrations of credit risk existed for which a loss reserve had not already been recorded.

Inventories

Inventories consist primarily of food and beverage, retail merchandise and operating supplies, and are stated at the lower of cost or net realizable value. Cost is determined primarily by the average cost method for food and beverage and operating supplies. Cost for retail merchandise is determined using the cost method.

Property and equipment

Property and equipment are stated at cost. Gains or losses on dispositions of property and equipment are included in the determination of income or loss. Maintenance costs are expensed as incurred.

Property and equipment are generally depreciated over the following estimated useful lives on a straight-line basis:

Buildings and building improvements	10 to 40 years
Furniture, fixtures, and equipment	3 to 20 years

The Company evaluates its property and equipment and other long-lived assets to be held and used for impairment whenever indicators of impairment exist. If an indicator of impairment exists, the Company compares the estimated future cash flows of the asset group, on an undiscounted basis, to the carrying value of the asset group. If the undiscounted cash flows exceed the carrying value, no impairment is indicated. If the undiscounted cash flows do not exceed the carrying value, then an impairment charge is recorded based on the fair value of the asset, typically measured using a discounted cash flow model.

Goodwill and indefinite-lived intangible assets

Goodwill represents the excess of purchase price over fair market value of net assets acquired in business combinations. The Company's indefinite-lived intangible asset consists of tradenames. Goodwill and indefinite-lived intangible assets must be reviewed for impairment at least annually and between annual test dates in certain circumstances. The Company performs its annual impairment tests in the fourth quarter of each fiscal year. No impairments were indicated or recorded as a result of the annual impairment review for goodwill and indefinite-lived intangible assets in 2024 or 2023.

Accounting guidance provides entities the option to perform a qualitative assessment of goodwill and indefinite-lived intangible assets (commonly referred to as "step zero") in order to determine whether further impairment testing is necessary. In performing the step zero analysis the Company considers macroeconomic conditions, industry and market considerations, current and forecasted financial performance, entity-specific events, and changes in the composition or carrying amount of net assets for goodwill. In addition, the Company takes into consideration the amount of excess of fair value over carrying value determined in the last quantitative analysis that was performed, as well as the period of time that has passed since the last quantitative analysis. If the step zero analysis indicates that it is more likely than not that the fair value is less than its carrying amount, the entity would proceed to a quantitative analysis.

Under the quantitative analysis, goodwill is tested for impairment using a discounted cash flow analysis based on the estimated future results of the Company's discounted using market discount rates and market indicators of terminal year capitalization rates, and a market approach that utilizes business enterprise value multiples based on a range of multiples from the Company's peer group. If the fair value is less than its carrying value, an impairment charge is recognized equal to the difference. Under the quantitative analysis trademarks are tested for impairment using the relief-from-royalty method. If the fair value of an indefinite-lived intangible asset is less than its carrying amount, an impairment loss is recognized equal to the difference.

Internet Gaming and Sports Wagering

The Company holds an internet gaming permit and sports wagering license in New Jersey for the use of placing wagers online and sports wagers at Borgata. The internet gaming and sports wagering for the skins discussed below, including Borgata's retail sports wagering lounge, is operated by a venture owned 50% by MGM Resorts, BetMGM, LLC ("BetMGM") pursuant to an arrangement whereby BetMGM operates the lounge and receives 100% of the net economics generated and reimburses the Company for costs incurred. As the Company is considered an agent under ASC 606, the revenues and expenses generated under the service arrangement are recorded "net" by the Company, in which the expenses incurred are recorded as contra revenue. As BetMGM is entitled to 100% of the net economics generated, this results in the Company recording no net revenues and no expenses relating to the retail sports wagering lounge and internet gaming and sports wagering skins, which are described below. The Company is reimbursed by BetMGM for costs that the Company incurs relating to the service arrangement, which are reflected gross within the income statement within "Other Revenue" and "General, Administrative, and Other." See Note 10 for the reimbursed costs incurred for the year ended December 31, 2024. The below table provides a brief summary of the five internet gaming skins and two sports wagering skins in use as of December 31, 2024:

Skin	Affiliate/ Owner/Operator of Skin	Operation Commencement Date	Internet Gaming or Sports Wagering	MDDC Revenue Recognition
Borgata	BetMGM	11/2013	Both	None
BetMGM	BetMGM	07/2018	Both	None
Party Poker	BetMGM	11/2013	Internet gaming	None
Pala/Stardust	BetMGM	11/2014	Internet gaming	None
Wheel of Fortune	BetMGM	02/2023	Internet gaming	None

BetMGM operates the Borgata, BetMGM, Party Poker, and Wheel of Fortune skins. BetMGM has a license agreement for the Pala/Stardust skin and receives contractual market access payments.

Revenue recognition

The Company's revenue from contracts with customers consists of casino wager transactions, hotel room sales, food and beverage transactions, and other transactions. The transaction price for a casino wager is the difference between gaming wins and losses ("net win"). In certain circumstances, the Company offers discounts on markers, which is estimated based upon historical business practice, and recorded as a reduction of casino revenue. The Company accounts for casino revenue on a portfolio basis given the similar characteristics of wagers by recognizing net win per gaming day versus on an individual wager basis.

For casino wager transactions that include other goods and services provided by the Company to gaming patrons on a discretionary basis to incentivize gaming, the Company allocates revenue from the casino wager transaction to the good or service delivered based upon stand-alone selling price ("SSP"). Discretionary goods and services provided by the Company and supplied by third parties are recognized as an operating expense.

For casino wager transactions that include incentives earned by customers under MGM Resorts' loyalty program, the Company allocates a portion of net win based upon the SSP of such incentive (less estimated breakage). This allocation is deferred and recognized as revenue when the customer redeems the incentive. When redeemed, revenue is recognized in the department that provides the goods or service. After allocating revenue to other goods and services provided as part of casino wager transactions, the Company records the residual amount to casino revenue.

The transaction price of rooms, food and beverage, and retail contracts is the net amount collected from the customer for such goods and services. The transaction price for such contracts is recorded as revenue when the good or service is transferred to the customer over their stay at the hotel or when the delivery is made for the food and beverage and other contracts. Sales and usage-based taxes are excluded from revenues. For some arrangements, the Company acts as an agent in that it arranges for another party to transfer goods and services, which primarily include the Company's arrangement with BetMGM for sports betting and iGaming.

The Company also has other contracts that include multiple goods and services, such as packages that bundle food, or beverage offerings with hotel stays. For such arrangements, the Company allocates revenue to each good or service based on its relative SSP. The Company primarily determines the SSP of rooms and food and beverage based on the amount that the Company charges when sold separately in similar circumstances to similar customers.

Contract and Contract-Related Liabilities

There may be a difference between the timing of cash receipts from the customer and the recognition of revenue, resulting in a contract or contract-related liability. The Company generally has two types of liabilities related to contracts with customers: (1) outstanding chip liability, which represents the amounts owed in exchange for gaming chips held by a customer and (2) customer advances and other, which is primarily funds deposited by customers before gaming play occurs ("casino front money") and advance payments on goods and services yet to be provided such as advance ticket sales and deposits on rooms or for unpaid wagers. These liabilities are generally expected to be recognized as revenue within one year of being purchased, earned, or deposited and are recorded within "Other accrued expenses" on the Company's balance sheets. Refer to Note 9 for the Company's balances associated with contract and contract related liabilities.

CRDA investments

Pursuant to the New Jersey Casino Control Act ("Casino Control Act"), as a casino licensee, the Company is assessed an amount equal to 1.25% of its land-based and online sports related gross gaming revenues in order to fund qualified investments. This assessment is made in lieu of an Investment Alternative Tax (the "IAT") equal to 2.5% of land-based and online sports related gross gaming revenues. The Casino Control Act also provides for an assessment of licensees equal to 2.5% of non-sports online gross gaming revenues, which is made in lieu of an IAT equal to 5.0% of non-sports online gross gaming revenues, which is made in lieu of an IAT equal to 5.0% of non-sports online gross gaming revenues. Once the funds are deposited with the New Jersey Casino Reinvestment Development Authority ("CRDA"), qualified investments may be satisfied by: (i) the purchase of bonds issued by the CRDA at below market rates of interest; (ii) direct investment in CRDA-approved projects; or (iii) a donation of funds to projects as determined by the CRDA. According to the Casino Control Act, funds on deposit with the CRDA are invested by the CRDA and the resulting income is shared two-thirds to the casino licensee and one-third to the CRDA. Further, the Casino Control Act requires that CRDA bonds be issued at statutory rates established at two-thirds of market value.

In May 2016, pursuant to a provision contained within legislation enacted to address Atlantic City's fiscal matters commonly referred to as the PILOT (payment in lieu of taxes) law, any CRDA funds not utilized or pledged for direct investments, the purchases of CRDA bonds or otherwise contractually obligated, all funds received from the payment of the IAT going forward are allocated to the City of Atlantic City. The PILOT law directs that these funds be used for the purposes of paying debt service on bonds issued by the City of Atlantic City prior to and after the date of the PILOT law. These provisions expire as of December 31, 2026.

The Company is required to make quarterly deposits with the CRDA to satisfy its investment obligations and, as a result of the PILOT law, records a charge to expense for 100% of the obligation amount as of the date the obligation arises. This CRDA expense is included in CRDA Related Income (Expense) - Net in the statements of income; however, the CRDA expense related to BetMGM is recorded as a contra-revenue expense in casino revenue in the statements of income.

In December 2021, an amendment to the PILOT law was enacted, which, among other things, removed online sports wagering and iGaming (online casino style games) related gross gaming revenues from the determination of amounts due under the PILOT law. In August 2022, the New Jersey Superior Court held that the amendment violated the State constitution. In October 2022, the Court issued a limited 90-day stay of its decision to allow for an appeal. In January 2023, the Court extended the stay for an additional 120-day period pending appellate review. In April 2023, a motion for an indefinite stay was granted. In October 2024, the Appellate Division of the New Jersey Superior Court reversed the Superior Court decision that the amendment violated the State constitution. The Appellate Division also remanded the case to the trial court for an evidentiary hearing regarding potential ambiguity in a 2019 agreement to settle prior litigation brought by Atlantic County, NJ over the constitutionality of the PILOT law, which potential ambiguity relates to the County's share of payments made by casinos under the PILOT law. As such, as of December 31, 2024, the Company has accrued for amounts due under the PILOT law based upon the 2021 amendment in effect.

Gaming taxes

The Company is subject to an annual tax assessment of 8.5% based on its land-based sports gross gaming revenue; 8.0% based on its other land-based gross gaming revenue; 13.0% based on its online sports gross gaming revenue; and 15.0% based on its other online gross gaming revenues. These gaming taxes are recorded as a casino expense in the statements of income; however, the gaming taxes related to BetMGM are recorded as contra revenue in casino revenue in the statements of income.

Leases

The Company determines if an arrangement is or contains a lease at inception or modification of the arrangement. An arrangement is or contains a lease if there are identified assets and the right to control the use of an identified asset is conveyed for a period of time in exchange for consideration. Control over the use of the identified asset means the lessee has both the right to obtain substantially all of the economic benefits from the use of the asset and the right to direct the use of the asset. The Company has elected to account for lease and non-lease components as a single component for the majority of classes of underlying assets and also to not recognize short-term leases (leases that are less than 12 months) and instead recognizes lease payments on a straight-line basis over the lease term.

The Company classifies leases with terms greater than twelve months as either operating or finance. At commencement, the right-of-use ("ROU") assets and lease liabilities are recognized based on the present value of the future minimum lease payments over the lease term. The initial measurement of ROU assets also includes any prepaid lease payments and are reduced by any previously accrued deferred rent. When available, such as for the Company's triple-net operating lease for which the lessor has provided the assumptions required for the Company to readily determine the rate implicit in the lease, the Company

uses the rate implicit in the lease to discount lease payments to present value. However, for most of the Company's leases, such as its ground sublease and equipment leases, the Company cannot readily determine the implicit rate. Accordingly, the Company uses its incremental borrowing rate to discount the lease payments based on the information available at commencement date. Lease terms include options to extend or terminate the lease when it is reasonably certain that such option will be exercised. The Company's triple-net operating lease contains renewal periods at the lessee's option, which are not considered to be reasonably certain of being exercised. For operating leases, lease expense for minimum lease payments is recognized on a straight-line basis over the expected lease term. For finance leases, the ROU asset depreciates on a straight-line basis over the shorter of the lease term or useful life of the ROU asset and the lease liability accretes interest based on the interest method using the discount rate determined at lease commencement.

The Company leases the land underlying its property, its real estate, and various equipment under operating and, to a lesser extent, finance lease arrangements.

MGM Resorts' master lease with VICI Properties, Inc. ("VICI"), and the sublease agreement with the operating subtenants of MGM Resorts, including the Company (collectively, the "VICI lease") is classified by the Company as an operating lease. The triple-net structure of the lease requires the tenant to pay substantially all costs associated with the property, including real estate taxes, insurance, utilities, and routine maintenance (obligating the tenant to spend a specified percentage of net revenues on capital expenditures), in addition to the annual cash rent. The lease also requires MGM Resorts to comply with certain financial covenants, which, if not met, would require MGM Resorts to maintain cash security or provide one or more letters of credit in favor of the landlord in an amount equal to 6 months or 1 year of rent, as applicable to the circumstances. The tenant's performance and payments under the VICI lease is guaranteed by MGM Resorts. A default by the tenant with regard to any property under the lease or by MGM Resorts with regard to its guarantee will cause a default with regard to the entire portfolio covered by the lease.

Given the triple-net structure of the VICI lease, the Company is responsible for the rent payments related to VICI's ground leases of land underlying the property through the term of the VICI lease. The Company accounts for its sublease of the ground lease as a finance lease.

The VICI lease commenced April 29, 2022 and has an initial term of 25 years, with three 10-year renewal periods, exercisable at the tenant's option, with a fixed 2% rent escalator for the first 10 years, and thereafter, an escalator equal to the greater of 2% and the CPI increase during the prior year subject to a cap of 3%. Annual cash rent payments for the lease year that commenced on May 1, 2024 increased to \$113 million as a result of the 2% fixed annual escalator. The Company recorded \$139.0 million of VICI lease rent expense within "Nonoperating Income (Expense) - Net" for each of the years ended December 31, 2024 and 2023, respectively.

Other information. Components of lease costs and other information related to the Company's leases was as follows:

	Year Ended De	ecember	· 31,	
	2024		2023	
	(In thous	ands)		
	\$ 151,319	\$	151,446	
Variable lease cost	\$ 6,277	\$	7,828	
Finance lease costs				
Interest expense	\$ 8,184	\$	5,736	
Amortization expense	7,910		9,767	
Total finance lease costs	\$ 16,094	\$	15,503	
Drimorily closefied within "VICI losso root evonese"				

Primarily classified within "VICI lease rent expense"

	December	December 31,		
	2024	2023		
Weighted average remaining lease term (years)				
Operating leases	22	23		
Finance leases	19	23		
Weighted average discount rate (%)				
Operating leases	7%	7%		
Finance leases	6%	6%		

	Year Ended December 31,			er 31,
	2024 2023			2023
	(In thousands)			
Cash paid for amounts included in the measurement of lease liabilities				
Operating cash outflows from operating leases	\$	125,567	\$	121,349
Operating cash outflows from finance leases		6,206		5,528
Financing cash outflows from finance leases		5,771		8,818
ROU assets obtained in exchange for new lease liabilities				
Finance leases	\$	22,973	\$	-

Maturities of lease liabilities were as follows:

	Operating		
	Leases	Finance Leases	
Year ending December 31,	(In thousands)		
2025	\$ 128,164	\$ 13,193	
2026	128,797	13,230	
2027	130,964	13,230	
2028	127,163	9,016	
2029	123,775	6,992	
Thereafter	2,584,685	121,202	
Total future minimum lease payments	3,223,548	176,863	
Less: Amount of lease payments representing interest	(1,725,318)	(74,384)	
Present value of future minimum lease payments	1,498,230	102,479	
Less: Current portion	(17,591)	(7,058)	
Long-term portion of lease liabilities	\$ 1,480,639	\$ 95,421	

The Company is a lessor under certain of its lease arrangements. Lease revenues earned by the Company from third parties are classified within the line item corresponding to the type or nature of the tenant's good or service. Lease revenues from third-party tenants include \$0.9 million and \$1.3 million recorded within other revenue for each of the year ended December 31, 2024 and 2023, and \$1.6 million and \$1.5 million recorded within food and beverage revenue for each of the same periods. Lease revenues from the rental of hotel rooms are recorded as rooms revenues within the statements of operations.

Advertising

The Company expenses advertising costs as incurred. Advertising expense that primarily relates to media placement costs and which is generally included in "General, Administrative and Other," was \$10.0 million and \$10.9 million for the year ended December 31, 2024 and 2023.

Property transactions, net

The Company classifies transactions such as write-downs and impairments, demolition costs, and normal gains and losses on the sale of assets as "General, Administrative and Other" in the statements of income.

Cybersecurity issue

In 2023, the Company experienced operational disruptions as a result of a cybersecurity issue. During 2024, the Company recorded business interruption proceeds of \$7 million, which is reflected within "General and administration" expense on the statements of operations.

Income taxes

As a single member limited liability company, MDDC is treated as a disregarded entity for federal income tax purposes. As such, it is not subject to federal income tax and its income is treated as earned by its member, MDDHC. MDDHC is treated as a partnership for federal income tax purposes and federal income taxes are the responsibility of its members.

In New Jersey, casino licensees are subject to corporate income taxes under the Casino Control Act. MDDC is a casino licensee and is part of a unitary business with MGM Resorts and other affiliates. As a result of income tax regulations published by the state of New Jersey during the third quarter of 2022 (the "Combined Reporting Regulations"), MDDC is now treated as a taxable member of the New Jersey combined group return filed by MGM Resorts. Prior to the issuance of these regulations, MDDC and MDDHC filed a New Jersey consolidated casino return with MGM and certain subsidiaries.

MGM Resorts holds direct and indirect ownership of 100% of the members' interests in MDDHC. The amounts reflected in the financial statements are reported as if MDDC was taxed for state purposes on a standalone basis notwithstanding that MDDC is included in a New Jersey combined group return after the issuance of the Combined Reporting Regulations and in a consolidated casino New Jersey tax return with MDDHC, MGM Resorts, and certain of its subsidiaries prior to the issuance of the Combined Reporting Regulations.

MGM Resorts is responsible for the New Jersey taxes for the combined group return and any New Jersey income tax expense allocated to MDDC is recorded to income tax payable or receivable and, subsequent to payment or receipt by MGM Resorts, reclassified to equity. Prior to the issuance of the Combined Reporting Regulations, MDDC recorded a distribution or contribution to MGM Resorts to the extent that its standalone New Jersey tax liability was greater than or less than the consolidated casino tax return liability.

Member equity

The Company utilizes MGM Resorts as its centralized treasury function in which MGM Resorts controls all bank cash transactions and maintains cash accounts on behalf of the Company. This arrangement results in deemed contributions and distributions between the Company and MGM Resorts, since MGM Resorts makes all bank cash payments on behalf of the Company and sweeps all bank cash balances from the Company. Such activity is reflected as financing activities within the statements of cash flows. Certain noncash income statement-related allocations from MGM Resorts to the Company, such as stock-based compensation, are settled and treated as noncash contributions or distributions and are presented as "Deemed Contributions" on the statements of member equity.

Subsequent events

Management has evaluated subsequent events through February 28 2025, the date these financial statements were available to be issued and has not identified any such events, except as otherwise disclosed.

NOTE 3. RECEIVABLES AND PATRONS' CHECKS

Receivables and patrons' checks consist of the following:

	December 31,			
		2024		2023
		(In the	ousands)	
Casino receivables (net of a provision for losses - 2024 \$14.0				
million and 2023 \$16.4 million)	\$	19,565	\$	25,835
Other (net of a provision for losses - 2024 \$0.1 million and 2023				
\$0.1 million)		13,081		13,386
	\$	32,646	\$	39,221

NOTE 4. OTHER CURRENT ASSETS

Prepaids and other current assets consist of the following:

		December 31,		
	20	2024 202		
		(In thousands)		
Prepaid insurance	\$	2,592 \$	2,722	
Prepaid maintenance		421	602	
Prepaid gaming tax & licenses		714	656	
Other		2,443	1,233	
	\$	6,170 \$	5,213	

NOTE 5. PROPERTY AND EQUIPMENT, NET

Property and equipment, net, consists of the following:

	December 31,		
	 2024		2023
	(In tho	usands)	
Buildings and building improvements	\$ 45,067	\$	33,131
Furniture, fixtures, and equipment	170,999		169,470
Construction in progress	41,069		13,643
	257,135		216,244
Less: Accumulated depreciation	(111,697)		(107,746)
Finance lease ROU assets, net	96,944		81,882
	\$ 242,382	\$	190,380

NOTE 6. OTHER ASSETS

Other assets consist of the following:

_	December 31,			
		2024		2023
		(In thousands)		
Operating lease ROU assets, net	\$	1,420,372	\$	1,460,232
Goodwill		394,077		394,077
Tradename		82,000		82,000
Other		6,246		5,437
	\$	1,902,695	\$	1,941,746

NOTE 7. OTHER ACCRUED EXPENSES

Other accrued expenses consist of the following:

	December 31,		
		2024	2023
		(In thousands)	
Outstanding chip liability	\$	7,081 \$	7,619
Customer advances and other casino		14,730	13,247
Payroll and related		28,288	26,743
Taxes, other than income tax		11,700	10,477
Other		14,376	9,842
	\$	76,175 \$	67,928

NOTE 8. OTHER CURRENT LIABILITIES

Other current liabilities consist of the following:

		December 31,		
		2024	2023	
	(In thousands)			
Operating lease liabilities - current	\$	17,591 \$	15,712	
Finance lease liabilities - current		7,058	1,699	
	\$	24,649 \$	17,411	

NOTE 9. OTHER LIABILITIES

Other liabilities consist of the following:

	December 31,			
		2024		2023
	(In thousands))
Long-term portion of operating lease liabilities	\$	1,480,639	\$	1,496,626
Long-term portion of finance lease liabilities		95,421		83,578
Other long-term obligations		26,558		16,840
	\$	1,602,618	\$	1,597,044

NOTE 10. OTHER REVENUES

Other revenues consist of the following:

	Year Ended December 31,		
	2	024 2	2023
		(In thousands)	
Entertainment revenue	\$	11,247 \$	14,379
Retail revenue		16,652	14,617
Other revenue		36,135	32,563
Reimbursed costs		3,986	4,031
	\$	68,020 \$	65,590

NOTE 11. INCOME TAXES

The Company's effective tax rate was 12.1% and 11.4% for the years ended December 31, 2024 and 2023, respectively. On June 28, 2024, the State of New Jersey enacted legislation that extended the 2.5% surtax imposed on corporate business tax filers for periods beginning on and after January 1, 2024 through December 31, 2028.

A reconciliation of the state statutory rate and the Company's effective income tax rate was as follows:

	Year Ended Decer	nber 31,
	2024	2023
Tax provision at state statutory rate	11.5%	11.5%
Rate change impact	(2.4%)	(1.2%)
Permanent and other, net	3.0%	1.1%
Effective state tax rate	12.1%	11.4%

The components comprising the Company's net deferred state tax liability are as follows:

	Year Ended December 31,			
	 2024		2023	
Deferred state tax assets	 (In thous	ands)		
Net operating loss carryforward	\$ 774	\$	2,984	
Reserve for employee benefits	2,153		1,957	
Accrued gaming taxes	1,452		1,459	
Provision for credit losses	1,274		1,487	
Accrued expenses	1,015		853	
Lease liabilities	145,548		143,722	
Other	9		10	
Gross deferred state tax assets	\$ 152,225	\$	152,472	
Deferred state tax liabilities				
Property and equipment	\$ 11,706	\$	8,341	
Intangible	13,106		13,266	
Prepaid services and supplies	664		686	
Right-of-use assets	130,955		131,420	
Gross deferred state tax liabilities	\$ 156,431	\$	153,713	
Net deferred state tax assets (liabilities)	\$ (4,206)	\$	(1,241)	

At December 31, 2024, the Company has a hypothetical net operating loss carryforward of approximately \$7 million which equates to a deferred tax asset of \$0.8 million that may be carried forward or used until expiration in 2040.

Status of examinations. The Company is subject to state taxation in New Jersey and the state can no longer assess tax with respect to years ended prior to 2020.

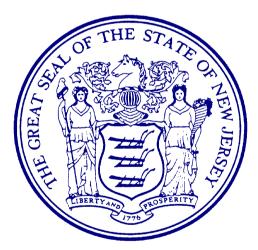
NOTE 12. COMMITMENTS AND CONTINGENCIES

The Company is a party to various legal proceedings, most of which relate to routine matters incidental to its business. Management does not believe that the outcome of such proceedings will have a material adverse effect on the Company's financial position, results of operations or cash flows.

BORGATA HOTEL CASINO & SPA ANNUAL FILINGS

FOR THE YEAR ENDED DECEMBER 31, 2024

SUBMITTED TO THE DIVISION OF GAMING ENFORCEMENT OF THE STATE OF NEW JERSEY



OFFICE OF FINANCIAL INVESTIGATIONS REPORTING MANUAL

BORGATA HOTEL CASINO & SPA ANNUAL STATEMENT OF SLOT MACHINE, TABLE GAME & OTHER GAMES WIN FOR THE YEAR ENDED DECEMBER 31, 2024

CAS	CASINO WIN						
		Authorized			Win (Loss)		
Line	Type of Game	Units	Win or (Loss)	Drop/Handle	Percentage		
(a)	(b)	(c)	(d)	(e)	(f)		
	Table and Other Games:						
1	Blackjack	53	64,287,467	387,322,144	16.6%		
2	Craps	7	13,363,135	71,452,706	18.7%		
3	Roulette	18	18,842,845	114,327,966	16.5%		
4	Big Six	0	-	-	0.0%		
5	Baccarat	14	52,236,337	288,047,343	18.1%		
6	Minibaccarat	4	4,780,752	27,285,434	17.5%		
7	Other Games - (DGE-301B)	52	40,258,143	183,461,072	21.9%		
8	Subtotal - Table and Other Games	148	\$ 193,768,679	\$1,071,896,665	18.1%		
9	Poker	80	17,009,532				
10	Total - Table and Other Games	228	\$ 210,778,211				

	Slot Machines:				
11	\$.01 and .02 Slot Machines	1,026	173,341,291	1,120,548,202	15.5%
12	\$.05 Slot Machines	41	13,477,961	95,204,281	14.2%
13	\$.25 Slot Machines	109	25,030,538	162,518,266	15.4%
14	\$.50 Slot Machines	19	2,681,069	40,026,815	6.7%
15	\$ 1.00 Slot Machines	115	35,550,063	353,637,234	10.1%
16	\$ 5.00 Slot Machines	20	6,104,842	57,142,179	10.7%
17	\$ 25.00 Slot Machines	6	2,258,648	16,977,250	13.3%
18	\$100.00 Slot Machines	5	2,208,115	20,094,700	11.0%
19	Multi-denominational Slot Machines	1,061	244,431,624	3,721,125,863	6.6%
20	Other Slot Machines	49	22,244,559	299,261,784	7.4%
21	Total - Slot Machines	2,451	\$ 527,328,710	\$5,886,536,574	9.0%
22	Total Casino Win		\$ 738,106,921		

BORGATA HOTEL CASINO & SPA DETAIL SCHEDULE OF OTHER GAMES

FOR THE YEAR ENDED DECEMBER 31, 2024

		Authorized			Win or (Loss)
Line	Type of Game	Units	Win or (Loss)	Drop	Percentage
(a)	(b)	(c)	(d)	(e)	(f)
	Red Dog				
	Sic Bo				
3	Pai Gow Poker	8	4,961,449	28,783,926	17.2%
4	Pai Gow	3	1,176,358	8,236,734	14.3%
7	Keno		· · ·		
8	Caribbean Stud Poker				
9	Let it Ride Poker	5	3,284,738	14,186,638	23.2%
12	Three Card Poker	12	9,675,292	27,338,788	35.4%
16	Casino War		· · ·	· · · · ·	
18	Spanish 21	7	5,055,079	30,026,063	16.8%
30	Double Attack Blackjack		· · ·		
33	Four Card Poker	5	2,451,301	10,989,956	22.3%
39	Texas Hold 'Em Bonus Poker	2	973,556	4,726,794	20.6%
41	Flop Poker	2	1,265,641	5,136,029	24.6%
43	Ultimate Texas Hold 'Em	1	963,754	4,472,880	21.5%
44	Asia Poker	1	576,441	3,277,837	17.6%
45	Winner's Pot Poker			· · · ·	
47	Mississippi Stud				
	Mini-Tex 3 Card Hold'Em				
49	Supreme Pai Gow				
50	Triple Attack Blackjack				
51	High Roll Dice				
52	Boston 7 Stud Poker				
53	Electronic Table Games				
54	5 Card Hi-Lo				
55	Lunar Poker				
56	Hold'Em 3 Bonus				
57	Switch Hands Blackjack				
58	Criss Cross Poker	5	4,871,843	23,123,842	21.1%
59	High Card Flush				
60	Skill Based Games				
61	Heads Up Hold'Em				
62	Double Draw Poker				
63	Pack's Poker				
64	Tournament - Table & Other Games				
65	Football Kings				
66	Pontoon 21				
67	Cashless Craps	1	5,002,691	23,161,585	
68	Face Pai Gow				
69	Pai Gow Tiles				
	Total	52	\$ 40,258,143	\$ 183,461,072	21.9%

BORGATA HOTEL CASINO & SPA ANNUAL SCHEDULE OF RECEIVABLES AND PATRONS' CHECKS

FOR THE YEAR ENDED DECEMBER 31, 2024

(UNAUDITED)

(\$ IN THOUSANDS)

	ACCOUNTS RECEIVABLE BALANCES					
Line	Description	Account Balance	Allowanaa	Accounts Receivable (Net of Allowance)		
	Description			` ` ` ` `		
(a)	(b)	(c)	(d)	(e)		
	Patrons' Checks:					
1	Undeposited Patrons' Checks	\$14,885				
2	Returned Patrons' Checks	18,556				
3	Total Patrons' Checks	33,441	\$14,028	\$19,413		
4	Hotel Receivables	13,204	123	13,081		
	Other Receivables:					
5	Receivables Due from Officers and Employees.	-				
6	Receivables Due from Affiliates	-				
7	Other Accounts and Notes Receivables	152				
8	Total Other Receivables	152		152		
9	Totals (Form DGE-205)	\$46,797	\$14,151	\$32,646		

	UNDEPOSITED PATRONS' CHECKS ACTIVITY				
Line	Description	Amount			
(f)	(g)	(h)			
10	Beginning Balance (January 1)	\$12,551			
11	Counter Checks Issued	426,573			
12	Checks Redeemed Prior to Deposit	(322,254)			
13	Checks Collected Through Deposits	(78,501)			
14	Checks Transferred to Returned Checks	(23,484)			
15	Other Adjustments	0			
16	Ending Balance	\$14,885			
17	"Hold" Checks Included in Balance on Line 16				
18	Provision for Uncollectible Patrons' Checks	\$2,075			
19	Provision as a Percent of Counter Checks Issued	0.5%			

BORGATA HOTEL CASINO & SPA ANNUAL EMPLOYMENT AND PAYROLL REPORT

AT DECEMBER 31, 2024

(\$ IN THOUSANDS)

		Number of	Salaries and Wages		
Line	Department	Employees	Other Employees	Officers & Owners	Totals
(a)	(b)	(c)	(d)	(e)	(f)
	CASINO:				
1	Table and Other Games	1,072			
2	Slot Machines	81			
3	Administration	1			
4	Casino Accounting	177			
5	Simulcasting	28			
6	Other	35			
7	Total - Casino	1,394	\$41,619	\$240	\$41,858
8	ROOMS	469	19,050	0	19,050
9	FOOD AND BEVERAGE	1,330	43,297	0	43,297
10	GUEST ENTERTAINMENT	245	4,346	0	4,346
11	MARKETING	207	10,112	385	10,497
12	OPERATION AND MAINTENANCE	263	13,726	185	13,911
	ADMINISTRATIVE AND GENERAL:				
13	Executive Office	6	74	1,362	1,436
14	Accounting and Auditing	40	2,409	0	2,409
15	Security	207	9,672	0	9,672
16	Other Administrative and General	80	5,677	200	5,877
	OTHER OPERATED DEPARTMENTS:				
17	Other Operating Dept - Retail	39	1,499	0	1,499
18	Other Operating Dept - Spa	65	2,265	0	2,265
19	Other Operating Dept - Salon	14	277	0	277
20	Other Operating Dept - Transportation	98	2,889	0	2,889
21					0
22					0
23	TOTALS - ALL DEPARTMENTS	4,457	\$156,913	\$2,372	\$159,285