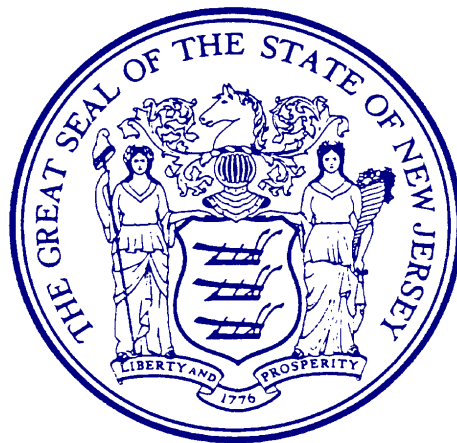


**HARRAH'S RESORT, ATLANTIC CITY
QUARTERLY REPORT**

FOR THE QUARTER ENDED MARCH 31, 2026

**SUBMITTED TO THE
DIVISION OF GAMING ENFORCEMENT
OF THE
STATE OF NEW JERSEY**



**OFFICE OF FINANCIAL INVESTIGATIONS
REPORTING MANUAL**

HARRAH'S RESORT, ATLANTIC CITY

BALANCE SHEETS

AS OF MARCH 31, 2026 AND 2025

(UNAUDITED)
(\$ IN THOUSANDS)

Line (a)	Description (b)	Notes	2026 (c)	2025 (d)
	<u>ASSETS:</u>			
	Current Assets:			
1	Cash and Cash Equivalents.....	2, 3	\$25,708	\$26,981
2	Short-Term Investments.....			
3	Receivables and Patrons' Checks (Net of Allowance for Doubtful Accounts - 2026, \$1,054; 2025, \$1,959).....	2,4,12	10,946	12,219
4	Inventories	2	819	1,042
5	Other Current Assets.....	5	2,722	2,524
6	Total Current Assets.....		40,195	42,766
7	Investments, Advances, and Receivables.....	6	7,193	5,049
8	Property and Equipment - Gross.....	2,7	379,093	369,872
9	Less: Accumulated Depreciation and Amortization.....	2,7	(161,285)	(134,180)
10	Property and Equipment - Net.....	2,7	217,808	235,692
11	Other Assets.....	9	6,336	10,791
12	Total Assets.....		\$271,532	\$294,298
	<u>LIABILITIES AND EQUITY:</u>			
	Current Liabilities:			
13	Accounts Payable.....		\$4,537	\$4,377
14	Notes Payable.....			
	Current Portion of Long-Term Debt:			
15	Due to Affiliates.....			
16	External.....	2	1,115	388
17	Income Taxes Payable and Accrued.....			
18	Other Accrued Expenses.....	3,10	17,923	19,200
19	Other Current Liabilities.....		1,366	1,377
20	Total Current Liabilities.....		24,941	25,342
	Long-Term Debt:			
21	Due to Affiliates.....			
22	External.....	2	1,332	217
23	Deferred Credits			
24	Other Liabilities.....	11	591,569	584,001
25	Commitments and Contingencies.....	14		
26	Total Liabilities.....		617,842	609,560
27	Stockholders', Partners', or Proprietor's Equity.....		(346,310)	(315,262)
28	Total Liabilities and Equity.....		\$271,532	\$294,298

The accompanying notes are an integral part of the financial statements.
Valid comparisons cannot be made without using information contained in the notes.

HARRAH'S RESORT, ATLANTIC CITY

STATEMENTS OF INCOME

FOR THE THREE MONTHS ENDED MARCH 31, 2026 AND 2025

(UNAUDITED)
(\$ IN THOUSANDS)

Line (a)	Description (b)	Notes	2026 (c)	2025 (d)
	Revenue:			
1	Casino.....		\$31,494	\$32,088
2	Rooms.....	8	19,501	18,805
3	Food and Beverage.....		12,584	13,364
4	Other.....		5,717	5,801
5	Net Revenue.....	12	69,296	70,058
	Costs and Expenses:			
6	Casino.....		19,339	19,240
7	Rooms, Food and Beverage.....		17,743	17,110
8	General, Administrative and Other.....		18,642	18,092
9	Total Costs and Expenses.....		55,724	54,442
10	Gross Operating Profit.....		13,572	15,616
11	Depreciation and Amortization.....	2	7,933	9,597
	Charges from Affiliates Other than Interest:			
12	Management Fees.....			
13	Other.....	3	6,549	6,865
14	Income (Loss) from Operations.....		(910)	(846)
	Other Income (Expenses):			
15	Interest Expense - Affiliates.....			
16	Interest Expense - External.....		(17,528)	(17,500)
17	CRDA Related Income (Expense) - Net.....	13	1,549	2
18	Nonoperating Income (Expense) - Net.....		2,984	112
19	Total Other Income (Expenses).....		(12,995)	(17,386)
20	Income (Loss) Before Taxes		(13,905)	(18,232)
21	Provision (Credit) for Income Taxes.....			
22	Net Income (Loss).....		(\$13,905)	(\$18,232)

The accompanying notes are an integral part of the financial statements.
Valid comparisons cannot be made without using information contained in the notes.

HARRAH'S RESORT, ATLANTIC CITY
STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY
FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2025 AND THREE MONTHS ENDED MARCH 31, 2026
(UNAUDITED)
(\$ IN THOUSANDS)

Line (a)	Description (b)	Notes	Common Stock		Preferred Stock		Additional Paid-In Capital (g)		Retained Earnings (Accumulated Deficit) (i)	Total Stockholders' Equity (Deficit) (j)
			Shares (c)	Amount (d)	Shares (e)	Amount (f)				
1	Balance, December 31, 2024.....		0	\$0	0	\$0	(\$98,170)	\$0	(\$209,706)	(\$307,876)
2	Net Income (Loss) - 2025.....								(75,219)	(75,219)
3	Contribution to Paid-in-Capital.....									0
4	Dividends.....									0
5	Prior Period Adjustments.....									0
6	Equitization of Intercompany.....						38,104			38,104
7										0
8										0
9										0
10	Balance, December 31, 2025.....		0	0	0	0	(60,066)	0	(284,925)	(344,991)
11	Net Income (Loss) - 2026.....								(13,905)	(13,905)
12	Contribution to Paid-in-Capital.....									0
13	Dividends.....									0
14	Prior Period Adjustments.....									0
15	Equitization of Intercompany.....						12,586			12,586
16										0
17										0
18										0
19	Balance, March 31, 2026.....		0	\$0	0	\$0	(\$47,480)	\$0	(\$298,830)	(\$346,310)

The accompanying notes are an integral part of the financial statements.
Valid comparisons cannot be made without using information contained in the notes.

HARRAH'S RESORT, ATLANTIC CITY

STATEMENTS OF CASH FLOWS

FOR THE THREE MONTHS ENDED MARCH 31, 2026 AND 2025

(UNAUDITED)
(\$ IN THOUSANDS)

Line (a)	Description (b)	Notes	2026 (c)	2025 (d)
1	CASH PROVIDED (USED) BY OPERATING ACTIVITIES..		(\$12,308)	(\$8,065)
	CASH FLOWS FROM INVESTING ACTIVITIES:			
2	Purchase of Short-Term Investments			
3	Proceeds from the Sale of Short-Term Investments			
4	Cash Outflows for Property and Equipment.....		(1,644)	(3,160)
5	Proceeds from Disposition of Property and Equipment.....			
6	CRDA Obligations		(675)	(667)
7	Other Investments, Loans and Advances made.....			
8	Proceeds from Other Investments, Loans, and Advances		1,547	130
9	Cash Outflows to Acquire Business Entities.....		0	0
10				
11				
12	Net Cash Provided (Used) By Investing Activities.....		(772)	(3,697)
	CASH FLOWS FROM FINANCING ACTIVITIES:			
13	Proceeds from Short-Term Debt			
14	Payments to Settle Short-Term Debt.....			
15	Proceeds from Long-Term Debt			
16	Costs of Issuing Debt.....			
17	Payments to Settle Long-Term Debt.....			
18	Cash Proceeds from Issuing Stock or Capital Contributions...		0	0
19	Purchases of Treasury Stock.....			
20	Payments of Dividends or Capital Withdrawals.....			
21	Due to/from Intercompany		12,586	10,846
22				
23	Net Cash Provided (Used) By Financing Activities.....		12,586	10,846
24	Net Increase (Decrease) in Cash and Cash Equivalents.....		(494)	(916)
25	Cash and Cash Equivalents at Beginning of Period.....		26,202	27,897
26	Cash and Cash Equivalents at End of Period.....		\$25,708	\$26,981
	CASH PAID DURING PERIOD FOR:			
27	Interest (Net of Amount Capitalized).....		\$15,972	\$15,641
28	Income Taxes.....		\$0	\$0

The accompanying notes are an integral part of the financial statements.
Valid comparisons cannot be made without using information contained in the notes.

HARRAH'S RESORT, ATLANTIC CITY

STATEMENTS OF CASH FLOWS

FOR THE THREE MONTHS ENDED MARCH 31, 2026 AND 2025

(UNAUDITED)
(\$ IN THOUSANDS)

Line (a)	Description (b)	Notes	2026 (c)	2025 (d)
	CASH FLOWS FROM OPERATING ACTIVITIES:			
29	Net Income (Loss).....		(\$13,905)	(\$18,232)
30	Depreciation and Amortization of Property and Equipment...		6,826	8,490
31	Amortization of Other Assets.....		1,107	1,107
32	Amortization of Debt Discount or Premium.....			
33	Deferred Income Taxes - Current			
34	Deferred Income Taxes - Noncurrent			
35	(Gain) Loss on Disposition of Property and Equipment.....		0	0
36	(Gain) Loss on CRDA-Related Obligations.....		(1,549)	(2)
37	(Gain) Loss from Other Investment Activities.....		(148)	0
38	(Increase) Decrease in Receivables and Patrons' Checks		(2,409)	(2,094)
39	(Increase) Decrease in Inventories		13	(16)
40	(Increase) Decrease in Other Current Assets.....		(1,086)	(521)
41	(Increase) Decrease in Other Assets.....		30	15
42	Increase (Decrease) in Accounts Payable.....		18	168
43	Increase (Decrease) in Other Current Liabilities		(601)	1,311
44	Increase (Decrease) in Other Liabilities		1,643	1,800
45	(Increase) Decrease in Other Receivables or Adv		(2,247)	(91)
46				
47	Net Cash Provided (Used) By Operating Activities.....		(\$12,308)	(\$8,065)

SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION

	ACQUISITION OF PROPERTY AND EQUIPMENT:			
48	Additions to Property and Equipment.....		(\$1,644)	(\$3,160)
49	Less: Capital Lease Obligations Incurred.....		0	
50	Cash Outflows for Property and Equipment.....		(\$1,644)	(\$3,160)
	ACQUISITION OF BUSINESS ENTITIES:			
51	Property and Equipment Acquired.....			
52	Goodwill Acquired.....			
53	Other Assets Acquired - net			
54	Long-Term Debt Assumed.....			
55	Issuance of Stock or Capital Invested.....			
56	Cash Outflows to Acquire Business Entities.....		\$0	\$0
	STOCK ISSUED OR CAPITAL CONTRIBUTIONS:			
57	Total Issuances of Stock or Capital Contributions.....		\$0	\$0
58	Less: Issuances to Settle Long-Term Debt.....		0	0
59	Consideration in Acquisition of Business Entities.....		0	0
60	Cash Proceeds from Issuing Stock or Capital Contributions.....		\$0	\$0

The accompanying notes are an integral part of the financial statements.
Valid comparisons cannot be made without using information contained in the notes.

HARRAH'S RESORT, ATLANTIC CITY

SCHEDULE OF PROMOTIONAL EXPENSES AND ALLOWANCES

FOR THE THREE MONTHS ENDED MARCH 31, 2026
(UNAUDITED)
(\$ IN THOUSANDS)

Line (a)	Description (b)	Promotional Allowances		Promotional Expenses	
		Number of Recipients (c)	Dollar Amount (d)	Number of Recipients (e)	Dollar Amount (f)
1	Rooms	133,258	\$8,441		
2	Food	85,912	1,786	59,969	963
3	Beverage*	238,569	3,338		
4	Travel			21,457	3,198
5	Bus Program Cash				
6	Promotional Gaming Credits	158,741	7,499		
7	Complimentary Cash Gifts	26,516	663		
8	Entertainment	1,665	85	4	1
9	Retail & Non-Cash Gifts	11,331	227	5,471	547
10	Parking	56,449	1,157		
11	Other**	1,284	199		
12	Total	713,725	\$23,395	86,901	\$4,709

FOR THE THREE MONTHS ENDED MARCH 31, 2026

Line (a)	Description (b)	Promotional Allowances		Promotional Expenses	
		Number of Recipients (c)	Dollar Amount (d)	Number of Recipients (e)	Dollar Amount (f)
1	Rooms	133,258	\$8,441		
2	Food	85,912	1,786	59,969	963
3	Beverage*	238,569	3,338		
4	Travel			21,457	3,198
5	Bus Program Cash				
6	Promotional Gaming Credits	158,741	7,499		
7	Complimentary Cash Gifts	26,516	663		
8	Entertainment	1,665	85	4	1
9	Retail & Non-Cash Gifts	11,331	227	5,471	547
10	Parking	56,449	1,157		
11	Other**	1,284	199		
12	Total	713,725	\$23,395	86,901	\$4,709

*Beverage recipients are based on \$14 per drink.

**No item in this category (Other) exceeds 5%.

HARRAH'S RESORT, ATLANTIC CITY STATEMENT OF CONFORMITY, ACCURACY, AND COMPLIANCE

FOR THE QUARTER ENDED MARCH 31, 2026

1. I have examined this Quarterly Report.
2. All the information contained in this Quarterly Report has been prepared in conformity with the Division's Quarterly Report Instructions and Uniform Chart of Accounts.
3. To the best of my knowledge and belief, the information contained in this report is accurate.
4. To the best of my knowledge and belief, except for the deficiencies noted below, the licensee submitting this Quarterly Report has remained in compliance with the financial stability regulations contained in N.J.S.A. 5:12-84a(1)-(5) during the quarter.

5/15/2026

Date



Karen Worman

Vice President of Finance

Title

6320-11

License Number

On Behalf of:

HARRAH'S RESORT, ATLANTIC CITY

Casino Licensee

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

NOTE 1 - ORGANIZATION AND DESCRIPTION OF BUSINESS

On July 20, 2020, Eldorado Resorts, Inc. ("Eldorado") completed the merger in which a wholly-owned subsidiary of Eldorado merged with and into Caesars Entertainment Corporation ("Former Caesars") with Former Caesars surviving as a wholly-owned subsidiary of Eldorado (the "Merger") pursuant to the Agreement and Plan of Merger dated as of June 24, 2019 (as amended by Amendment No. 1 to Agreement and Plan of Merger, dated as of August 15, 2019, the "Merger Agreement"). In connection with the Merger, Caesars Entertainment Corporation changed its name to "Caesars Holdings, Inc." and Eldorado Resorts, Inc. converted into a Delaware corporation and changed its name to "Caesars Entertainment, Inc."

The Harrah's Atlantic City business is operated through CEI's wholly owned subsidiary Caesars Resort Collection, LLC ("CRC").

Harrah's Atlantic City is a casino hotel resort located in the Marina District of Atlantic City, New Jersey. Harrah's Atlantic City is licensed to operate the facility by the New Jersey Casino Control Commission ("CCC") and is subject to its rules and regulations, as well as the rules and regulations of the New Jersey Division of Gaming Enforcement ("DGE"). The license has no expiration date.

CEI established AC Conference NewCo, LLC ("NewCo") to construct and operate a new conference center (the "Project") adjacent to Harrah's Atlantic City. NewCo is an affiliate to Harrah's Atlantic City. AC Conference NewCo LLC is its own entity its results are not part of Harrah's Resort Atlantic City's financial statements.

VICI Regional Lease Agreement/Exercise of Call Right Option

VICI exercised its call right option to purchase Harrah's Atlantic City, including the Waterfront Conference Center, Harrah's New Orleans, and Harrah's Laughlin. As a result of this transaction, the Company reentered into a new agreement with VICI, now referred to as the Regional Lease. The Regional Lease payments are allocated to the properties based upon EBITDA contribution. See note 8 for a revised lease payment schedule.

Internet Gaming Permit/Sports Wagering License

Casino licensee, Harrah's Atlantic City Operating Company, LLC, (referred to as "Harrah's" or "casino licensee") holds a Sports Wagering License. The Internet Gaming Permit associated with Harrah's is held by Caesars Interactive Entertainment New Jersey, LLC, (CIENJ), the holder of a casino license and the internet gaming affiliate of Harrah's. Internet gaming and online sports wagering operations are conducted through CIENJ. Harrah's does not report revenues or expenses from Internet gaming and online sports wagering operations and therefore there is no impact on the casino licensee financial statements.

The table below provides a brief summary of the two internet gaming skin and the sports wagering skin operated by CIENJ under the CIENJ Internet Gaming Permit associated with Harrah's as of March 31, 2026.

Skin	Affiliate/ Owner/Operator of Skin	Operation Commencement Date	Internet Gaming or Sports Wagering	Harrah's Revenue Recognition
Jackpocket	CIENJ	10/2023	Internet Gaming	None
BetParx	CIENJ	06/2024	Sports Wagering	None
BetParx	CIENJ	03/2025	Internet Gaming	None

Retail Sports Wagering Book

Harrah's does not operate the Retail Sports Wagering Book. The Book is operated by William Hill New Jersey, Inc. (WHNJ), an affiliate of CIENJ and Harrah's. Casino licensee does not record revenue and expense; however, casino licensee does participate in a profit/loss share agreement with WHNJ.

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

NOTE 2 – BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation - The Company's financial statements are prepared in accordance with accounting principles generally accepted in the United States ("GAAP"), which require the use of estimates and assumptions that affect the reported amounts of assets, liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenues and expenses during the reporting periods. Management believes the accounting estimates are appropriate and reasonably stated; however, due to the inherent uncertainties in making these estimates, actual amounts could differ.

Principles of Consolidation - The accompanying consolidated financial statements include the account balances of Harrah's Atlantic City and its wholly owned subsidiaries. As a result, all material intercompany transactions and balances have been eliminated in consolidation.

Cash and Cash Equivalents - Cash equivalents are highly liquid investments with original maturities of six months or less from the date of purchase and are stated at the lower of cost or market value.

Receivables - The Company issues credit to approved casino customers following investigations of creditworthiness. Business or economic conditions or other momentous events could affect the collectability of these receivables. Accounts receivable are typically noninterest bearing and are initially recorded at cost.

Marker play represents a portion of the Company's overall games volume. The Company maintains strict controls over the issuance of markers and aggressively pursues collection from those customers who fail to pay their marker balances timely. These collection efforts include the mailing of statements and delinquency notices, personal contacts, the use of outside collection agencies and civil litigation. Markers are generally legally enforceable instruments in the United States. Markers are not legally enforceable instruments in some foreign countries, but the United States' assets of foreign customers may be reached to satisfy judgments entered in the United States. The Company considers the likelihood and difficulty of enforceability, among other factors, when issuing credit to customers who are not residents of the United States.

Accounts are written off when management deems the account to be uncollectible. Recoveries of accounts previously written off are recorded when received. The Company reserves an estimated amount for gaming receivables that may not be collected to reduce the Company's receivables to their net carrying amount. Methodologies for estimating the allowance for doubtful accounts range from specific reserves to various percentages applied to aged receivables. Historical collection rates are considered, as are customer relationships, in determining specific reserves. As with many estimates, management must make judgments about potential actions by third parties in establishing and evaluating the reserve for allowance for doubtful accounts. Receivables are reported net of the allowance for doubtful accounts.

Inventories - Inventories, which consist primarily of food, beverage, and operating supplies, are stated at the lower of average cost or market value.

Property and Equipment - Property and equipment are stated at cost, except for assets acquired in our business combinations which were adjusted for fair value under ASC 805. Depreciation is computed using the straight-line method over the estimated useful life of the asset as noted in the table below, or the term of the lease, whichever is less. Costs of major improvements are capitalized, while costs of normal repairs and maintenance are charged to expense as incurred. Gains or losses on the disposal of property and equipment are included in operating income.

The Company evaluates its property and equipment and other long-lived assets for impairment based on its classification as held for sale or to be held and used. Several criteria must be met before an asset is classified as held for sale, including that management with the appropriate authority commits to a plan to sell the asset at a reasonable price in relation to its fair value and is actively seeking a buyer. For assets held for sale, the Company recognizes the asset at the lower of carrying value or fair market value less costs to sell, as estimated based on comparable asset sales, offers received, or a discounted cash flow model. For assets to be held and used, the Company reviews for impairment whenever indicators of impairment exist. The Company then compares the estimated future cash flows of the asset, on an undiscounted basis, to the carrying value of the asset. If the undiscounted cash flows exceed the carrying value, no impairment is indicated. If the undiscounted cash flow does not exceed the carrying value, then an impairment charge may be recorded for any difference between fair value and the carrying value. All recognized impairment losses, whether for assets held for sale or assets to be held and used, are recorded as operating expenses.

HARRAH'S RESORT, ATLANTIC CITY

NOTES TO FINANCIAL STATEMENTS

(Unaudited)

(Dollars in Thousands)

Our property and equipment are subject to various operating leases for which we are the lessor. We lease our property and equipment related to our hotel rooms, convention space and retail space through various short-term and long-term operating leases.

Useful Lives

Land improvements	12 to 40 years
Buildings and improvements	3 to 40 years
Leasehold improvements	3 to 30 years
Furniture, fixtures, and equipment	3 to 15 years

Intangible Assets Other Than Goodwill – Intangible assets other than goodwill represents the customer database. As of March 31, 2026, and 2025, the gross carrying value is \$31,000 and the accumulated amortization is \$25,464 and \$19,929 respectively.

Customer relationships are amortized using the straight-line method over the estimated useful life of the asset. The Companies perform their annual impairment tests as of October 1 of each fiscal year. When indicators are noted, the Companies then compare the estimated undiscounted future cash flows to the carrying value of the asset. If the undiscounted cash flows exceed the carrying value, no impairment is recorded. No impairment charges were recorded for the year ended March 31, 2026.

Long Term Debt Obligation – In 2025, the Company entered into agreement to lease 33 Slot Machines. In 2022, the Company entered into agreement to lease 25 new Escalades. In 2025, 12 of the older Escalades were traded in for new Escalades. The debt components are under current and long-term portion of the debt as of March 31, 2026, were \$1,115 and \$1,312 respectively.

Revenue Recognition (*Adoption of New Revenue Recognition Standard*) - In May 2014, the FASB issued a new standard related to revenue recognition, Accounting Standards Update (“ASU”) 2014-09, *Revenue from Contracts with Customers*. We adopted the standard effective January 1, 2018, using the full retrospective method, which requires the Company to recast each prior reporting period presented consistent with the new standard and all related amendments.

Caesars Rewards, formerly known as Total Rewards, affects revenue from our four core businesses: casino entertainment, food and beverage, rooms and hotel, and other business operations. Previously, the Company accrued a liability based on the estimated cost of fulfilling the redemption of Reward Credits, after consideration of estimated forfeitures (referred to as “breakage”), based upon the cost of historical redemptions. Upon adoption of the new accounting standard, Reward Credits are no longer recorded at cost, and a deferred revenue model is used to account for the classification and timing of revenue recognized as well as the classification of related expenses when Reward Credits are redeemed. This results in a portion of casino revenues being recorded as deferred revenue as Reward Credits are earned. Revenue is recognized in a future period based on when and for what goods or service the Reward Credits are redeemed (e.g., a hotel room).

Additionally, we previously recorded promotional allowances in a separate line item within net revenues. As part of adopting the new standard, promotional allowances are no longer presented separately. Alternatively, revenue is recognized based on relative standalone selling prices for transactions with more than one performance obligation. For example, when a casino customer is given a complimentary room, we are required to allocate a portion of the casino revenues earned from the customer to rooms based on the standalone selling price of the room. As a result of this change, we are reporting substantially lower casino revenues; however, there is no material effect on total net revenues.

Revenues – We analyze our revenues based upon the type of services we provide and the geographic location of the related property. We recognize revenue when control over the goods and services we provide has transferred to the customer, which is generally when the services are performed and when we have no substantive performance obligation remaining. Sales and other taxes collected from customers on behalf of governmental authorities are accounted for on a net basis and are not included in net revenues or operating expenses.

Casino Revenues

The Company recognizes as casino revenue the net win from gaming activities, which is the difference between gaming wins and losses, not the total amount wagered. Gaming revenues are recognized net of certain cash and free play incentives as well as complimentarys.

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

Non-Gaming Revenues

Rooms revenue, food and beverage revenue, and entertainment and other revenue include: (i) the actual amounts paid for such services (less any amounts allocated to unperformed performance obligations, such as Reward Credits described below); (ii) the value of Reward Credits redeemed for such services; and (iii) the portion of the transaction price allocated to complimentary goods or services provided in conjunction with other revenue-generating activities. Rooms revenue is generally recognized over the course of the customer's reservation period. Food and beverage and entertainment and other revenues are recognized when services are performed, or events are held. Amounts paid in advance, such as advance deposits on rooms and advance ticket sales, are recorded as a liability until the goods or services are provided to the customer.

Other Revenue

Other revenue primarily includes revenue from third-party real estate leasing arrangements at our casino properties. Rental income is recognized ratably over the lease term with contingent rental income being recognized when the right to receive such rental income is established according to the lease agreements.

Caesars Rewards Loyalty Program – Caesars' customer loyalty program, Caesars Rewards, grants Reward Credits to Caesars Rewards Members based on on-property spending, including gaming, hotel, dining, and retail shopping at all Caesars-affiliated properties. Members may redeem Reward Credits for complimentary or discounted goods and services such as rooms, food and beverages, merchandise, entertainment, and travel accommodations. Members are able to accumulate Reward Credits over time that they may redeem at their discretion under the terms of the program. A member's Reward Credit balance is forfeited if the member does not earn a Reward Credit for a continuous six-month period.

Because of the significance of the Caesars Rewards program and the ability for customers to accumulate Reward Credits based on their past play, we have determined that Reward Credits granted in conjunction with other earning activity represent a performance obligation. As a result, for transactions in which Reward Credits are earned, we allocate a portion of the transaction price to the Reward Credits that are earned based upon the relative standalone selling prices ("SSP") of the goods and services involved. When the activity underlying the "earning" of the Reward Credits has a wide range of selling prices and is highly variable, such as in the case of gaming activities, we use the residual approach in this allocation by computing the value of the Reward Credits as described below and allocating the residual amount to the gaming activity. This allocation results in a significant portion of the transaction price being deferred and presented as a Contract Liability on Corporate Balance Sheets. Any amounts allocated to the Contract Liabilities are recognized as revenue when the Reward Credits are redeemed in accordance with the specific recognition policy of the activity for which the credits are redeemed. This balance is further described below under Contract Liabilities.

Our Caesars Rewards loyalty program includes various tiers that offer different benefits, and members can earn credits towards tier status, which generally enables them to receive discounts similar to those provided as complementaries described below. We have determined that any such discounts received as a result of tier status do not represent material rights, and therefore, we do not account for them as distinct performance obligations.

We have determined the SSP of a Reward Credit by computing the redemption value of credits expected to be redeemed. Because Reward Credits are not otherwise independently sold, we analyzed all Reward Credit redemption activity over the preceding calendar year and determined the redemption value based on the fair market value of the goods and services for which the Reward Credits were redeemed. We have applied the practical expedient under the portfolio approach to our Reward Credit transactions because of the similarity of gaming and other transactions and the homogeneity of Reward Credits.

As part of determining the SSP for Reward Credits, we also determined that there is generally an amount of Reward Credits that are not redeemed, which is considered "breakage." We recognize the expected breakage proportionally with the pattern of revenue recognized related to the redemption of Reward Credits. We periodically reassess our customer behaviors and revise our expectations as deemed necessary on a prospective basis.

Complimentaries - As part of our normal business operations, we often provide lodging, transportation, food and beverage, entertainment and other goods and services to our customers at no additional charge. Such complementaries are provided in conjunction with other revenue earning activities and are generally provided to encourage additional customer spending on those activities. Accordingly, we allocate a portion of the transaction price we receive from such customers to the complimentary goods and services. We perform this allocation based on the SSP of the underlying goods and services, which is determined based upon the weighted-average cash sales prices received for similar services at similar points during the year.

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

Gaming Tax – The Company remits weekly to the State of New Jersey a tax equal to eight percent of the gross gaming revenue, as defined. Gaming taxes paid to the State of New Jersey for the three months ended March 31, 2026 and 2025, which are included in cost of goods and services in the statement of income, were approximately \$4,319 and \$4,452 respectively.

Advertising Expenses — Advertising costs are expensed as incurred. Advertising expenses are \$229 and \$148 for the three months ended March 31, 2026 and 2025, respectively. Advertising expenses are included in general, administrative and other expenses in the statements of income.

City of Atlantic City Real Property Tax and Interim Payment In lieu of Taxes (PILOT) Financial Management - Beginning for calendar year 2017, each casino licensee entered into a 10-year financial agreement with the City of Atlantic City pursuant to the Casino Property Tax Stabilization Act (the "NJ PILOT Law") which provides for quarterly payments in lieu of real estate taxes. The Company is responsible for the payments based on its prorated share (based on an equal weighted formula that includes the gross gaming revenues ("GGR") of the casino, the total number of hotel guest rooms and the geographic footprint of the real property owned by each casino gaming property) and will be subject to lien provisions if the payments are not made. The Company expensed \$4,429 and \$4,374 for the three months ended March 31, 2026 and 2025, respectively. In addition, the AC industry is required to provide \$5,000 from 2019 thru 2023, to a Separate State Fund for Atlantic City fiscal relief. The company expensed \$100 and \$111 for three months ending March 31, 2026 and 2025, respectively.

On December 21, 2021, the Governor of New Jersey signed a bill which amended the NJ PILOT Law to exclude internet gaming revenues from the calculation of GGR and additionally set the 2022 PILOT payment at \$110,000. Also, the Separate State Fund was extended through 2026.

A lawsuit was filed by Liberty & Prosperity 1776, Inc. against the State of New Jersey in Superior Court of New Jersey, Atlantic County Law Division challenging the constitutionality of the NJ PILOT Law and the 2021 amendments to the NJ PILOT Law. On August 29, 2022 the Court ruled that the NJ PILOT Law was constitutional but the 2021 amendment to the NJ PILOT Law was unconstitutional; thereby declaring the 2021 amendment null, void and of no effect. On October 14, 2022, in response to the State of New Jersey's motion for a stay of the Court's August 29, 2022 Order, the Court granted a stay for 90 days contingent on the Appellate Division or New Jersey Supreme Court ("Upper Court") making a determination on whether the matter should be heard on an emergent basis, with the State having the right to request an extension if the Upper Court has not yet made such a determination prior to the lapse of the 90 days. On February 3, 2023, a motion to extend the stay an additional 120 days was granted by the Court. Should the Upper Court agree to hear the case on an emergent basis, the stay will remain in place until a final decision on the merits and exhaustion of all appeals. In April 2023, the Superior Court of New Jersey Appellate Division granted the motion for an indefinite stay. On October 21, 2024, a state appellate court panel vacated the Superior Court decision and remanded it back to Superior Court for an evidentiary hearing.

Seasonal Factors - The Company's operations are subject to seasonal factors and, therefore, the results of operations of the three months ended March 31, 2026 are not necessarily indicative of the results of operations for the full year.

NOTE 3 - RELATED PARTY TRANSACTIONS

The Company participates with Caesars and other Caesars subsidiaries in marketing, purchasing, insurance, employee benefit and other programs that are defined and negotiated by Caesars on a company-wide basis. The Company believes that participating in these consolidated programs is beneficial in comparison to the cost and terms for similar programs that it could negotiate on a standalone basis.

Cash Activity with CEC and Affiliates - The Company transfers cash in excess of its operating and regulatory needs to its parent on a daily basis. Cash transfers from the Company's parent are also made based upon the needs of the Company to fund daily operations, including accounts payable, payroll, and capital expenditures. No interest is charged on transfers made to or from the Company.

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

Administrative and Other Services - Pursuant to a shared services agreement, Caesars Enterprise Services ("CES") provides certain corporate and administrative services provided by corporate personnel. In addition, there are costs allocated for workers compensation, general liability and property insurance. The Company was charged \$6,549 and \$6,865 for these services for the three months ended March 31, 2026 and 2025 respectively. The fee is included in charges from affiliates in the accompanying statements of income.

Equitization of Intercompany Balances - During June 2013, the Company elected to equitize certain intercompany balances with its parent and affiliates that were previously classified as a receivable/liability. The offset to this was Additional Paid in Capital and Retained Earnings. This is shown separately on the Statement of Changes in Stockholder's Equity.

NOTE 4 – RECEIVABLES AND PATRONS' CHECKS

Receivables and patrons' checks as of March 31 consisted of the following:

	2026	2025
Casino Receivables (Net of Allowance for Doubtful Accounts - 2026, \$725 & 2025, \$1,368)	\$ 1,299	\$ 1,134
Other (Net of Allowance for Doubtful Accounts- 2026, \$329 & 2025, \$591)	9,647	11,085
	<u>\$ 10,946</u>	<u>\$ 12,219</u>

NOTE 5 - PREPAID EXPENSES AND OTHER CURRENT ASSETS

Prepaid Expenses and Other Current Assets as of March 31 consisted of the following:

	2026	2025
Prepaid Taxes	\$ 297	\$ 291
Prepaid Marketing & Entertainment	33	5
Prepaid Contracts / Utilities	1,579	1,476
Prepaid Other & Other Current Assets	813	752
	<u>\$ 2,722</u>	<u>\$ 2,524</u>

NOTE 6 - INVESTMENTS, ADVANCES AND RECEIVABLES

Investments, Advances and Receivables as of March 31 consisted of the following:

	2026	2025
Casino Reinvestment Development Authority Investment Obligation ("CRDA") (net of valuation reserves)		
'Includes Showboat Atlantic City CRDA Bonds as of Q1 2026 (See Note 13)'	3,519	1,145
Other Receivables	3,674	3,904
	<u>\$ 7,193</u>	<u>\$ 5,049</u>

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

NOTE 7 – LAND, BUILDINGS AND EQUIPMENT

Land, Buildings and Equipment as of March 31 consisted of the following:

	2026	2025
Land and Land Improvements	\$ 33,461	\$ 31,923
Building and Improvements	256,144	251,319
Furniture Fixtures & Equipment	83,905	81,210
Construction in Progress	5,583	5,420
	379,093	369,872
Less: Accumulated Depreciation and Amortization	(161,285)	(134,180)
Land, Building and Equipment, Net	<u>\$ 217,808</u>	<u>\$ 235,692</u>

Our property and equipment is subject to various operating leases for which we are the lessor. We lease our property and equipment related to our hotel rooms, convention space and retail space through various short-term and long-term operating leases. See Note 8 for further discussion of our leases.

NOTE 8 – LEASES

Lessee Arrangements

Operating Leases - The Company leases both real estate and equipment used in their operations and classifies those leases as operating leases, for accounting purposes. Rent expense is associated with operating leases and is charged to expense in the year incurred. In addition to the minimum rental commitments, certain of our operating leases provide for contingent rentals based on a percentage of revenues in excess of specified amounts.

Lease Costs

	Three months Ended March 31, 2026
Operating Lease Expense	10
Short-term lease expense	807
Variable lease expense	14
Total lease costs	<u>\$ 831</u>

VICI Leases

We lease certain real property assets from VICI under the Regional Lease (as amended, the “Regional Lease”), which include certain real property assets of The Company. The lease agreement, inclusive of all amendments, include (i) a 15-year initial term with four five-year renewal options, (ii) annual fixed rent payments, subject to annual escalation provisions based on the Consumer Price Index (“CPI”) and a 2% floor commencing in lease year two of the initial term and (iii) a variable element based on net revenues of the underlying leased properties, commencing this year. In 2026, the fixed rent payment is \$44,092 and variable rent payment is \$18,492.

The lease agreements were evaluated as sale-leasebacks of real estate. We determined that these transactions did not qualify for sale-leaseback accounting, and we have accounted for each of the transactions as a financing.

For these failed sale-leaseback transactions, the Company continues to reflect the real estate assets on the Balance Sheets in Property and equipment, net as if the Company was the legal owner, and continues to recognize depreciation expense over their estimated useful lives. We do not recognize lease expense related to the Lease Agreements, but we have recorded a liability for the failed sale-leaseback obligations and currently, the majority of the periodic lease payments are recognized as interest expense. In the initial periods, the majority of the cash payments are less than the interest expense recognized in the Statements of Operations, which causes the related sale-leaseback liability to increase during the initial periods of the lease term.

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

Annual Estimated Failed Sale-Leaseback Financing Obligation Service Requirements

	As of March 31, 2026
2026	48,071
2027	65,353
2028	68,162
2029	69,237
2030	70,333
Thereafter	2,181,589
Total future payments	2,502,745
Less: Amounts representing interest	(1,958,789)
Plus Residual values	47,120
Total financing obligation	\$ 591,076

- (1) Financing obligation principal and interest payments are estimated amounts based on the future minimum lease payments and certain estimates based on contingent rental payments. Actual payments may differ from the estimates.

Guarantee for Failed Sale-Leaseback

Subject to certain exceptions, the payment of all monetary obligations under the VICI Lease is guaranteed by CEI

Lessor Arrangements

Lodging Arrangements - Lodging arrangements are considered short-term and generally consist of lease and non-lease components. The lease component is the predominant component of the arrangement and consists of the fees charged for lodging. The non-lease components primarily consist of resort fees and other miscellaneous items. As the timing and pattern of transfer of both the lease and non-lease components are over the course of the lease term, we have elected to combine the revenue generated from lease and non-lease components into a single lease component based on the predominant component in the arrangement. During the three months ended March 31, 2026, we recognized approximately \$19,501 in lease revenue related to lodging arrangements, which is included in the Statement of Income.

Real Estate Operating Leases - We entered into long-term real estate leasing arrangements with third-party lessees. As of March 31, 2026, the remaining terms of these operating leases ranged from 1 to 24 years, some of which include options to extend the lease term for up to 5 years. In addition to minimum rental commitments, certain of our operating leases provide for contingent payments including contingent rentals based on a percentage of revenues in excess of specified amounts and reimbursements for common area maintenance and utilities charges. As the timing and pattern of transfer of both the lease and nonlease components are over the course of the lease term, we have elected to combine the revenue generated from lease and nonlease components into a single lease component based on the predominant component in the arrangement. In addition, to maintain the value of our leased assets, certain leases include specific maintenance requirements of the lessees or maintenance is performed by the Company on behalf of the lessees.

Maturity of Lease Receivables as of March 31, 2026

	Operating Leases
2026	466
2027	469
2028	309
2029	109
Thereafter	1,832
Total	\$ 3,185

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

NOTE 9 - OTHER ASSETS

Other Assets as of March 31 consisted of the following:

	2026	2025
Customer Database (less Accumulated Amortization of \$25,464 for 2026 & \$21,036 for 2025)	\$ 5,536	\$ 9,964
Other	800	827
	<u>\$ 6,336</u>	<u>\$ 10,791</u>

NOTE 10 - OTHER ACCRUED EXPENSES

Other Accrued Expenses as of March 31 consisted of the following:

	2026	2025
Accrued Payroll	\$ 5,460	\$ 5,969
Accrued Interest	4,953	4,883
Advance Deposits	2,330	2,555
Taxes and Licensing	2,153	2,968
Accrued Utilities	1,036	1,035
Progressive Liability	325	301
Accrued Ticket Liability	217	199
Accrued Marketing	164	210
Accrued Legal Fees	28	-
Other	1,257	1,080
	<u>\$ 17,923</u>	<u>\$ 19,200</u>

NOTE 11 - OTHER LIABILITIES

Other Liabilities as of March 31 consisted of the following:

	2026	2025
Long Term Financing Obligation	\$ 591,076	\$ 583,569
Other Long Term Contract Liabilities	493	432
	<u>\$ 591,569</u>	<u>\$ 584,001</u>

NOTE 12 – REVENUE RECOGNITION

Disaggregation of Revenue

	Three months Ended March 31, 2026
Casino	\$ 31,494
Food and beverage ⁽¹⁾	12,584
Rooms ⁽¹⁾	19,501
Entertainment and other	5,251
Total contract revenues	68,830
Real estate leases	466
Net revenues	<u>\$ 69,296</u>

⁽¹⁾ As a result of the adoption of ASC 842, as of January 1, 2019, revenue generated from the lease components of lodging arrangements and conventions are no longer considered contract revenue under ASC 606, Revenue from Contracts with Customers. A portion of this balance relates to lease receivables under ASC 842. See Note 8 for further details.

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

Receivables

	Three months Ended March 31, 2026
Casino	\$ 1,299
Food and beverage and rooms ⁽¹⁾	6,670
Entertainment and other	12
Contract receivables, net	7,981
Real estate leases	0
Other	2,965
Receivables, net	\$ 10,946

⁽²⁾ As a result of the adoption of ASC 842, as of January 1, 2019, revenue generated from the lease components of lodging arrangements and conventions as well as their associated receivables are no longer considered contract revenue or contract receivables under ASC 606, Revenue from Contracts with Customers. A portion of this balance relates to lease receivables under ASC 842. See Note 8 for further details.

NOTE 13 – CASINO REINVESTMENT DEVELOPMENT AUTHORITY INVESTMENT

CRDA Investment Obligation — The New Jersey Casino Control Act provides, among other things, for an assessment of licenses equal to 1.25% of their gross gaming revenues in lieu of an investment alternative tax equal to 2.5% of gross gaming revenues. The Company previously satisfied this investment obligation by investing in qualified eligible direct investments, by making qualified contributions or by depositing funds with the CRDA. Funds deposited with the CRDA were used to purchase bonds designated by the CRDA or, under certain circumstances, used to donate to the CRDA in exchange for credits against future CRDA investment obligations. CRDA bonds have terms up to 50 years and bear interest at below-market rate. Effective May 27, 2016, the CRDA investment obligation of 1.25% of gross gaming revenues was redirected to the City of Atlantic City to be used for debt service. The CRDA investment obligation was reduced by previously pledged for bonds issued by the CRDA or otherwise contractually obligated Credit Agreements committed by the Authority.

The Company records charges to operations to reflect the estimated net realizable value of its CRDA investment. Income to operations were \$1,549 and \$2 for the three months ended March 31, 2026, and 2025, respectively, and is included in CRDA related expenses, in the statement of income.

The funds on deposits are held in an interest-bearing account by the CRDA. Initial obligation deposits are marked down by approximately 33% to represent their fair value and eventual expected conversion into bonds by the CRDA. Once CRDA Bonds are issued we have concluded that the bonds are held-to-maturity since the Company has the ability and the intent to hold these bonds to maturity and under the CRDA, they are not permitted to do otherwise. As such the CRDA Bonds are measured at amortized cost. As there is no market for the CRDA Bonds, its fair value could only be determined based on unobservable inputs. Such inputs are limited to the historical carrying value of the CRDA Bonds that are reduced, consistent with industry practice, by 1/3 of their face value at the time of issuance to represent fair value.

After the initial determination of fair value, the Company will analyze the recoverability of the CRDA Bonds on an annual basis and its effect on reported amount based upon the ability and likelihood of bonds to be repaid. When considering recoverability of the CRDA Bonds, the Company considers the relative creditworthiness of each bondholder, historical collection experience and other information received from the CRDA. If indications exist that the amount expected to be recovered is less than its carrying value, the asset will be written down to its expected realizable amount.

In 2026, the Company transferred the CRDA balances from Showboat Atlantic City to the Company's books. CRDA Bonds with a gross carrying value of \$17,531 and accumulated allowance of \$15,138 were transferred to the Company's balance sheet. Bonds for East Hall renovations of the Atlantic City Boardwalk Convention Center which were issued incrementally between the years 1999 and 2009 had entered a deferred payment status for both principal and interest beginning in 2017. As a result of non-payment, the Company chose to reserve the bonds at 100%. For the three months ended March 31, 2026, the company received from the CRDA \$1,342 and \$2,626 payment for principal and interest, respectively. The interest is included in CRDA Related Income/(Expense) – Net on the accompanying statements of income. Although the CRDA has stated timely principal and interest payment will begin once again, the Company maintains a 100% reserve for the outstanding portion of these East Hall bonds.

HARRAH'S RESORT, ATLANTIC CITY
NOTES TO FINANCIAL STATEMENTS
(Unaudited)
(Dollars in Thousands)

NOTE 14 – COMMITMENTS AND CONTINGENCIES

Litigation - The Company is involved in various claims and legal actions arising in the ordinary course of business. In the opinion of management, these matters will not have a material effect on the Company's financial position or results of operations.

NOTE 15 – SUBSEQUENT EVENTS

The Company completed our subsequent events review and noted no items requiring disclosure.