| Firm Name: | Thacher Associates |
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| Engagement: | DEP Rebuild by Design Program |
| For Quarter Ending: | 06/30/2022 |

| No. | Comments | | |
|-----|--|---|--|
| Α. | General Info | | |
| 1. | Recipient of funding | NJ Department of Environmental Protection ("DEP") as a subrecipient per a | |
| | | Memorandum of Understanding between the NJ Department of Community Affairs | |
| | | ("DCA") and DEP. | |
| 2. | Federal Funding Agency? (e.g. HUD, FEMA) | HUD | |
| 3. | State Funding (if applicable) | N/A | |
| 4. | Award Type | CDBG-DR | |
| 5. | Award Amount | \$380 million | |
| 6. | Contract/Program Person/Title | Dennis Reinknecht, RBD Program Manager, Bureau of Flood Resilience | |
| 7. | Brief Description, Purpose and Rationale of Project/Program | This program consists of two separate New Jersey projects that have been | |
| | | approved by the federal government as part of its Rebuild by Design competition | |
| | | to improve physical, ecological and economic resilience in regions affected by | |
| | | Superstorm Sandy. HUD is providing CDBG-DR funding for the feasibility, design | |
| | | and construction of these two projects. The Meadowlands project has been | |
| | | allocated \$150 million and the Hudson River project has been allocated \$230 | |
| | | million. | |
| 8. | Contract/Program Location | Hudson River Region and Meadowlands Region | |
| 9. | Amount Expended to Date | Hudson River \$62,073,498; Meadowlands \$50,658,038; Admin- 935,036. | |
| 10. | Amount Provided to other State or Local Entities | N/A | |
| 11. | Completion Status of Contract or Program | Ongoing | |
| 12. | Expected Contract End Date/Time Period | AECOM was awarded the design contract for both projects. The site development | |
| | | and construction phases of both projects have been/ will be performed from 2019 | |
| | | to 2022. | |
| В. | Monitoring Activities | | |
| 13. | If FEMA funded, brief description of the status of the project worksheet | N/A | |
| | and its support. | | |

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| No. | Recipient Data Elements | Response | Comments |
|-----|--|---|----------|
| 14. | Quarterly Activities/Project Description (include number of visits to meet | During Q-2 2022, the SSM – sewer system modification phase of the Hudson River | |
| | with recipient and sub recipient, including who you met with, and any site | Project was completed. The NJ DEP Project team was preparing to move forward | |
| | visits warranted to where work was completed) | with the Resist/ Cove Park phase of the Hudson River Project, which includes the | |
| | | construction of green infrastructure, a sea wall, and pump stations to redirect | |
| | | water. An RFP for a General Contractor is pending; selection is anticipated in Q4 | |
| | | 2002. During Q-2 2022, the IOM Team reviewed Project documentation and spoke | |
| | | to Project personnel in order to inform its monitoring plans for the Resist/ Cove | |
| | | Park phase, and revised its plans accordingly. The IOM Team conferred with the NJ | |
| | | DEP project team re these revised plans, and adjusted those plans as appropriate, | |
| | | taking into account the NJ DEP Project Team's input. | |
| | | During Q-2 2022, for the Meadowlands Project, the NJ DEP Project team | |
| | | anticipated the selection of a General Contractor in Q1 2023 and the start of work | |
| | | in summer 2023. The NJ DEP Project team was engaged in preparatory activities, | |
| | | including the acquisition of property and property easements in accordance with | |
| | | the requirements of the Uniform Relocation Act (URA). The IOM team reviewed the | |
| | | HUD URA training module and other relevant background documents, evaluated | |
| | | potential URA integrity risks, formulated a URA integrity risk monitoring plan, and | |
| | | adjusted that plan as appropriate, taking into account the NJ DEP Project Team's | |
| | | input. The IOM began its review and testing of URA compliance documentation | |
| | | from the Meadowlands Project. | |
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| No. | Recipient Data Elements | Response | Comments |
|-----|---|--|----------|
| | | During the monitorship, in addition to Thacher Associates' initial request for | |
| | | documents required of NJDEP's financial, administrative, and procurement | |
| | | processes, NJDEP has periodically been providing additional documents it believes | |
| | | are relevant to our scope of services. Thacher Associates has supplemented those | |
| | | document requests with additional requests as needed, all of which have been | |
| | | complied with. Thacher Associates has reviewed those documents for compliance | |
| | | with CDBG-DR laws, rules, and regulations, and to track the status and progress of | |
| | | the projects. For more detail regarding relavant activities during Q2-2022, please | |
| | | see the answer to question 14. | |
| | | | |
| 16 | | | |
| | Description of quarterly auditing activities that have been conducted to ensure procurement compliance with terms and conditions of the | No procurement related activities were monitored during the reporting period. | |
| | contracts and agreements. | | |
| | | During the period covered by this report, Thacher Associates did not review | |
| | | payment requisitions. | |
| | Tevieweu ? Please describe | payment requisitons. | |
| 18. | Description of quarterly activity to prevent and detect waste, fraud and | During Q-2 2022, the IOM Team's fraud prevention activities consisted of reviewing | |
| | abuse. | various project processes in order to identify possible vulnerabilities, recommend | |
| | | improvements, and monitor compliance, as described in the answer to Question | |
| | | 14. | |
| 19. | Provide details of any integrity issues/findings | None noted. | |
| 20. | Provide details of any work quality or safety/environmental/historical | None noted. | |
| | preservation issue(s). | | |
| 21. | Provide details on any other items of note that have occurred in the past | N/A | |
| 21. | quarter | | |
| 22 | Provide details of any actions taken to remediate waste, fraud and abuse | N/A | |
| 22. | noted in past quarters | | |
| 6 | | | |
| | Miscellaneous | | |
| 23. | | Martin Aronchick - 15.50; Scott Millman - 42.50; Chris Ward - 5.00; Robert | |
| | integrity monitoring review | Thompson - 8.75 | |
| 24. | Add any item, issue or comment not covered in previous sections but | | |
| | deemed pertinent to monitoring program. | None noted. | |

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| No. | Recipient Data Elements | Response | | Comments |
|-----|-------------------------|-----------------|--------------------|----------|
| | Signature: Date: | August 17, 2022 | Martin C. Charchel | |